

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Wednesday March 23 1988

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EC and Efta:
The jigsaw
grows, Page 22

Austria	3422	Denmark	114.50	France	175.50	Germany	212.20	Italy	1360	Japan	123.00	Norway	114.50	Spain	164.25	Sweden	114.50	Switzerland	175.50	UK	175.50	USA	123.00
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No. 30,496

World News

Protests erupt again in Soviet Armenia

Fresh demonstrations broke out in Soviet Armenia despite a moratorium on protests calling for the return to Armenia of the disputed region of Nagorno-Karabakh. Witnesses said up to 7,000 protesters took part. Page 24

Noriega buys time

Panama's military leader Gen. Manuel Antonio Noriega bought himself time by offering to resign and by restructuring the leadership and middle ranks of the Panamanian defence forces. Page 6

Brazilian vote

Brazil's Constituent Assembly voted yesterday to retain a strong executive presidency, a major political victory for President Jose Sarney. Page 25

Liberia plot 'foiled'

Liberia said it had foiled a plot to overthrow the Government and kill President Samuel Doe. The information ministry said 12 of 19 suspected plotters had been arrested. Page 26

Mujahideen demand

The Soviet Union must recognise an interim government being formed by Afghan Mujahideen guerrillas if it wanted to take its troops home safely from Afghanistan, the Mujahideen said in Amman. Page 27

Iranians retaliate

Iran retaliated for recent Iraqi raids on its oil export operations by attacking two tankers - one Greek and one flying the Singaporean flag - off the coast of the United Arab Emirates. British and US warships went to the assistance of the crews. Page 4

Rhine shipping alert

Rhine authorities warned that shipping might have to be barred from the river later this week if recent rains swelled the river further. The Rhine was reopened to shipping on Monday after a five-day ban when water levels were 5m above normal. Page 28

Pretoria bans paper

South Africa banned the Roman Catholic New Nation weekly newspaper for three months, making it the first victim of censorship laws decreed last August. Page 4

Aquino reforms army

President Corason Aquino ordered sweeping reforms of the Philippines army to enable more combat troops to be thrown against the growing communist insurgency. Page 4

Shamir pledge

Prime Minister Yitzhak Shamir promised that Israel would soon decide on a US Middle East peace plan but said his Government was under no American pressure to accept it. Page 4

Italian rail strike

Italian railway workers staged a 24-hour strike in protest against staff cuts while in Genoa thousands of steelworkers marched in protest against job cuts in local state-run foundries. Page 27

Seamen occupy ferry

Striking French seamen occupied a cross-Channel ferry in Calais after voting to continue a six-day-old stoppage indefinitely. British ferry crews continued their strike on the Dover-Calais route. Page 27

Turkish death sentences

A Turkish military court sentenced 15 leaving militants to death and 15 to life imprisonment for political violence. Page 27

Irish cemetery charges

A Protestant man was charged with six murders - including the killing of three mourners at a Roman Catholic funeral in Belfast, Northern Ireland, last week. Ulster film ban, Page 12

Business Summary

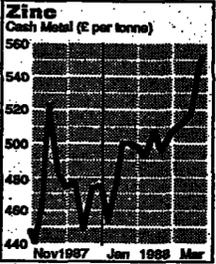
American Stores bids \$45 a share for Lucky

AMERICAN STORES, third-largest US grocery and drug retailer, made a \$45 a share cash bid for Lucky Stores, valuing the California-based supermarket chain at about \$1.75bn. Page 25

CEBUS, Paris-based holding company struggling to gain control of Societe Generale de Belgique, said it had bought another 3.86 per cent of the company but was still just short of gaining a majority stake. Page 29

RID BY St Louis, French sugar group, for the French subsidiary of Italy's Buitoni pasta and chocolate group was rejected by Carlo De Benedetti, who sold the Buitoni assets to Nestle of Switzerland last Friday. Page 25

ZINC prices maintained the advance made in early trading on the London Metal Exchange. Three-month metal closed up \$5.75 a tonne at \$547.25 a tonne.



WALL STREET: The Dow Jones industrial average closed down 0.99 at 2,065.15. Page 46

LONDON: Currency movements took over as a chief influence in the stock market. The FTSE 100 index lost 5.7 to 1,885.4. Page 42

TOKYO: Yen's advance against the dollar dampened interest in high-technology stocks and gave Tokyo its first setback in five sessions. The Nikkei average fell 123.51 to 25,842.75. Page 46

DOLLAR closed in New York at DM1.6915; Y127.0; SF1.3986; FF5.7470. It closed in London at DM1.6935; DM1.6900; Y127.10; SF1.3985; SF1.4015; SF1.3985; FF5.7325 (FF5.7400). Page 35

STERLING closed in New York at \$1.6295. It closed in London at \$1.6295 (\$1.6265); DM3.0975 (DM3.0975); Y233.50 (Y231.75); SF2.6520 (SF2.6500); FF7.0550 (FF7.0450). Page 35

CANPEAU, Canadian real estate and retailing group, raised its offer for Federated Department Stores of the US to \$22 a share cash for 80 per cent of the stock and \$37 a share for the remainder, a total value of \$4.65bn. The previous offer valued the company at \$4.18bn. Page 24

RENAULT, French state motor group, posted net profits of FF2.7bn (SF2.4bn) for 1987, returning to the black after years of heavy losses. Page 27

KAWAI, Japanese musical instrument maker, established a production base in the US by buying Lowry Industries, leading name in electronic organs, for an undisclosed sum. Page 26

LLOYDS BANK, one of the major UK clearing banks, closed its New York-based commodity trading unit as part of a wider review of profitability. Page 25

BANK OF NEW YORK launched a tender offer for all Irving Bank shares and associated defensive common stock purchasing rights. Page 25

LEONNAISE des Baux, diversified French private water distribution group, reported a sharp increase in profits and plans to raise FF1.2bn (\$208.4m) to help finance investments. Page 27

Mitterrand stands for second term 'to provide unity'

BY IAN DAVIDSON IN PARIS

PRESIDENT Francois Mitterrand last night formally announced that he would stand for a second seven-year mandate in the Elysee Palace. In a surprise interview on national television, Mr Mitterrand answered simply "Yes" to the question whether he intended to run again at the age of 71. President Mitterrand had been widely expected to seek a second term, not least because the public opinion polls have consistently placed him on the odds-on favourite list against the two main right-wing rivals, Mr Jacques Chirac, the neo-Gaullist Prime Minister, and Mr Raymond Barre, a former centre-right Prime Minister under President Valery Giscard d'Estaing.

Until last night he had repeatedly refused to confirm or deny his intention to stand again, to the growing irritation of his rivals. Mr Mitterrand justified his decision by the need to provide France with a unifying continuity, and to combat what he claimed were the divisive social effects of particular economic interests and the intolerance of "groups and factions". By implication, this appeared to be an attack not only against the extreme right-wing National Front, but also against Mr Chirac's neo-Gaullist RPR party. "I want France to be united," he said. "She will not be united if she falls into the hands of intolerant spirits, of parties which want everything, of clans and of factions."

Mr Mitterrand declined to spell out his campaign programme, but said that he would be publishing proposals and answering questions on them during the campaign. In particular, he refused to specify his policy towards those companies that were nationalised by the left-wing government after 1981, and subsequently re-privatised by the Chirac administration since 1986.

However, he implied that he did not intend to pursue this left-right argument. "I do not think that we should engage in a battle over new nationalisations. We must also have done with this sort of contagion of privatisations."

Surprisingly, Mr Mitterrand ruled out the automatic dissolution of the National Assembly in the event of his re-election. He said that he would appoint a new Prime Minister within the first 24 hours to reflect the new "presidential majority".

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Francois Mitterrand arrives at French television studios last night to announce he will stand again.

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POLITICAL BATTLE LINES ARE SET

BY PAUL BETTS IN PARIS

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Total continues acquisitions in North American oil and gas

BY GEORGE GRAHAM IN PARIS

TOTAL-COMPAGNIE Francaise des Petroles, the French oil company, is continuing its trail of oil and gas acquisitions in North America with the \$212m purchase of CSX Oil and Gas, an energy subsidiary of the US railroad and resources group. The purchase takes the outlay of Total's US subsidiary Minotero to nearly \$1bn in two years and completes the group's North American expansion project. The company has recently bid unsuccessfully for other North American energy assets.

Mr Francois-Xavier Ortoli, Total's chairman, set a goal for the group of deriving 20 per cent of its upstream oil and gas cash flow from North American activities. CSX, with immediate annual cashflow of \$80m to \$100m, will take it to this target level, although further purchases are not ruled out. Total had already reached 10 per cent, mainly through the purchase of the reserves of Tippo and Lear Partners, US oil and gas groups, for a total of \$220m. CSX's production will almost double its North American output of hydrocarbons to around 500 barrels a day of oil equivalent. The acquisitions strategy is also aimed at reinforcing Total's upstream oil and gas activities in relation to its refining operations. The French company said yesterday that CSX Oil and Gas fitted in particularly well with its goals since it was exclusively involved in the oil and gas sector. CSX's production - two-thirds gas and one-third oil - is mostly in the US, with sites on shore and in the Gulf of Mexico. It also has stakes in the Forties and Claymore fields in the North Sea, as well as in the Paris basin.

Besides its main oil and gas activities, Total has also recently diversified into gold production with the purchase of Getty Resources in Canada. It has also been building up its oil and gas reserves elsewhere, taking 1 per cent in the Tull and Sletness fields in the North Sea in a swap with Statoil, the Norwegian state oil company. Total is also reinforcing its position in Angola, where it recently took its stake in offshore block Number 2 to 27.5 per cent by buying a 10 per cent stake from Texaco for around \$50m. The group is also taking a 15 per cent share in block 8, and is expected to be named operator for block 8. Texaco sells assets, Page 25

Embattled Montedison appoints new chief executive

By Alan Friedman in Milan

ITALY'S MONTEDISON group, battered by market criticism in recent weeks over a controversial proposed share deal, yesterday appointed a new chief executive drawn from the ranks of American industry. He is Mr Alexander Giacco, the respected 60-year-old former chairman of Hercules, a leading US chemicals company. Mr Giacco was last April named chairman of Eimont, the world's largest polypropylene producer. It was originally a joint venture between Hercules and Montedison and was bought out by the Italian group last year. Ironically, the new Montedison chief is a close friend of Mr Mario Schimberni, the Montedison chairman who was ousted last December after a clash with Mr Raul Gardini's Ferruzzi foods group, which controls 42 per cent of Montedison.

Mr Gardini yesterday spent the better part of a two-hour press conference defending his plan to lower Montedison's L3,000bn (\$4.4bn) debt burden by transferring Montedison's profitable insurance and financial services interests to his own Ferruzzi group. Under the proposed deal, Ferruzzi will bring to the market a holding company that will absorb Montedison's majority stake in META, one of the jewels in Montedison's crown. In exchange, Montedison's 100,000 minority shareholders will be offered an option to buy the new Ferruzzi shares, which will group META together with Mr Gardini's main interests, including Montedison and his holdings in sugar, agriculture, commodities, shipping and other sectors.

If Montedison minority shareholders do not wish to buy the new shares they will be left with the remainder of Montedison's core businesses in chemicals, pharmaceuticals and energy, plus the cash Montedison is to receive from the META transfer and use to reduce its debt. Since it was announced on January 30, the Ferruzzi-Montedison deal has come in for heavy criticism for its alleged lack of transparency and dismemberment of the interests of small shareholders. Mr Enrico Cuccia, the Milan merchant bank that prepared the deal, has also come under fire. Mr Gardini, who in December named himself Montedison chairman, yesterday bristled at the numerous demands for an explanation. With his new American

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Soviet talks in US focus on Afghanistan

BY LIONEL BARBER IN WASHINGTON

US AND SOVIET negotiators continued their pre-summit talks here yesterday with both sides attempting to narrow differences over a long-range nuclear arms treaty and Moscow's military occupation of Afghanistan. The talks on Afghanistan have become a focus of the Washington meeting and are expected to come to a head today when Mr Edward Shevardnadze, the Soviet Foreign Minister is due to meet President Ronald Reagan at the White House. The United Nations-sponsored talks in Geneva are deadlocked on the question of when US military aid to the Afghan rebels and Soviet military support for the Kabul regime should cease. The composition of an interim Afghan government once Moscow begins to pull back its troops is also unresolved.

Mr Shevardnadze made clear yesterday that Moscow would prefer a signed peace treaty in Geneva before withdrawing its forces from Afghanistan. Speaking as he began a second day of pre-summit talks with Mr George Shultz, US Secretary of State, Mr Shevardnadze said: "It is better to have the document signed in Geneva. This is the better possibility."

Asked about comments last week by Mr Vadim Perilyev, the Soviet Foreign Ministry spokesman, that Moscow would withdraw some of its 115,000 troops even if the Geneva talks collapsed, Mr Shevardnadze said: "I don't know when he said that... we'll see." Mr Perilyev's statement appeared to be a warning signal from the Soviets to the Kabul government which had raised new obstacles in Geneva. President Reagan, striking a more conciliatory tone on Monday, said that "we may be approaching an historic moment" when the Soviets withdrew their troops from the conflict in Afghanistan. The talks between Mr Shevardnadze and Mr Shultz are the second in a series of monthly planning sessions to pave the way for a fourth summit between President Reagan and the Soviet leader Mr Gorbachev in Moscow in late spring. Yesterday Mr Shultz and Mr Shevardnadze formally opened the State Department the Washington Nuclear Risk Reduction Centre which is the first superpower crisis communication line since the "hot-line" in 1983. The two sides have so far failed to bridge differences on a proposed treaty to cut strategic offensive missiles by 50 per cent. However, the US and the Soviets have drawn up joint draft texts outlining their respective definitions of inspecting strategic nuclear arsenals, eliminating of the weapons and a memorandum of understanding for exchanging information on their numbers, size and location. Girard plea, Page 2

US insurers accused in anti-trust suit

BY JAMES SUCHAN IN NEW YORK

A GROUP of the largest US insurers and several Lloyds syndicates were yesterday accused in court of violating anti-trust laws in conspiring to cut back on insurance coverage during the so-called "liability crisis" of 1984-85. Eight US states, including New York and California, yesterday filed suit in a district court in San Francisco, alleging that four US insurance companies, the two main US insurance trade associations and several Lloyds syndicates manipulated the market for commercial liability cover. This is the main insurance bought by business, charities and state agencies. The big insurers named in the

suit are Aetna, the largest quoted insurance company, Cigna, Allstate, a subsidiary of the Sears Roebuck insurance group and Hartford Fire. The suit, which marks the climax of two years of investigation in the US and the UK, demands that the insurers be forced to restore cover for liability and seeks cash damages for injuries that state operations suffered through the sharp reduction in liability cover in the middle of the 1980s. Faced with massive losses on liability policies written during a heavy expansion in the early 1980s, the US and UK insurance industry drastically increased

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VASSILOU HUNTS FOR ELUSIVE COMMON GROUND

The President of Cyprus is ready to discuss a settlement for the divided island republic, Page 3

EUROPEAN NEWS

Deutsche Bank takes aim at public spending

BY ANDREW FISHER IN FRANKFURT

THE West German Government will have to take tougher action to cut subsidies and reform the costly social security system, if it is to make progress in reducing the country's high budget deficit, Deutsche Bank said in its latest economic bulletin.

One factor behind this year's higher deficit will be the latest DM14bn stage in the Government's tax reform package. This includes DM5bn of tax cuts brought forward from 1990. Yesterday, the Bonn cabinet approved the final 1988 stage in the tax-cutting process, which will involve some DM20bn. Overall, the three-stage package will total DM50bn.

On the issue of nuclear deterrence and the upgrading of nuclear weapons, however, Mr Giraud declared himself to be a firm supporter of the line taken by Mrs Margaret Thatcher, the British Prime Minister, at the

the early 1980s. But with the subsequent rise in the size of the economy, the deficit will be equivalent to roughly 3.5 per cent of GNP in 1988 compared with nearly 5 per cent in 1981.

to greater effort and to be more adventurous. It opens up new opportunities to private enterprise, promotes growth, and curbs the shadow economy.

Unctad plea for cut in shipping surplus

By William Dufforce in Geneva

BANKS, international financial institutions and governments were urged yesterday to stop financing the buying of new ships without making preliminary studies on whether there is commercial employment for them.

These calls came from the shipping committee of the United Nations Conference on Trade and Development at the end of a nine-day meeting. It is the first time that an international governmental forum has recognised so clearly the close link between shipbuilding and shipping.

Atogotser, 38 countries and most public and private shipping and shipbuilding organisations were represented at the meeting, whose primary purpose was to examine the overcapacity in world shipping.

Unctad studies put the surplus tonnage at more than 150m dead-weight tonnes, or about 20 per cent of the world merchant fleet, at mid-1986. This was an improvement of some 4 per cent over the situation in 1985 but Unctad saw the large surplus continuing for the foreseeable future.

Excess shipbuilding capacity was estimated to be 4.5m containerised gross tonnes or around 30 per cent on a worldwide basis. Unctad projected a decrease to between 2m and 3.5m tonnes by 1990, but that would still represent a surplus of about 20 per cent.

Mr Thorkil Christensen, managing director of the Association of West European Shipbuilders, said the overcapacity in shipbuilding could not be reduced without the participation of Japan and South Korea, the world's leading shipbuilders.

An announced reduction of 20 per cent in Japan was much too small, while Korea continued to resist any drive to cut capacity, Mr Christensen said.

The Unctad analysis pinpointed government financial subsidies and other indirect support measures for the buying and operating of ships as the main cause of the prolonged crisis in shipping.

Mr Bruce Farthing, speaking for independent shipowners controlling some 600 dry bulk ships, said subsidies were only one of the methods used by governments to bend commercial and open trading principles. All unnatural aids, whether to shipping or shipbuilding, should be done away with, so that market forces could work to provide the cheapest and most efficient service for carrying goods by sea.

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Giraud urges united defence for Europe

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT, IN LONDON

MR ANDRE GIRAUD, the French Defence Minister, yesterday reiterated his government's call for a strengthening of the "European pillar" of the Atlantic Alliance through the seven-nation Western European Union (WEU).

The minister hoped that the British Government would support such an enlargement and that invitations to both countries would be extended soon.

Mr Giraud dismissed as a secondary matter the present dispute over the relocation of the WEU's institutions, which Britain wants to be in Brussels.

On the issue of nuclear deterrence and the upgrading of nuclear weapons, however, Mr Giraud declared himself to be a firm supporter of the line taken by Mrs Margaret Thatcher, the British Prime Minister, at the

the early 1980s. But with the subsequent rise in the size of the economy, the deficit will be equivalent to roughly 3.5 per cent of GNP in 1988 compared with nearly 5 per cent in 1981.

GM chief warns on Japanese

By Robert Taylor, Nordic Correspondent, in Stockholm

COMPETITION, not protectionism, is the way to meet the Japanese car industry challenge, according to Mr Anders Ahlstrom, director of Unctad's shipping division.

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EC agrees to widen public procurement

BY WILLIAM DAWKINS IN BRUSSELS

PUBLIC AUTHORITIES in the European Community will have to tender more widely for all contracts for supplies worth more than Ecu200,000 (£134,000) from the beginning of next year thanks to an accord yesterday between EC trade and industry ministers.

The agreement covers all kinds of basic public supplies purchasing from hospital beds to office furniture, representing an estimated 9 per cent of the Community's gross domestic product.

Public authorities will have to give the general nature of their requirements in the European Commission's official journal well in advance, and will risk contravening EC law if they discriminate against suppliers from other member states.

Yesterday's agreement largely ignores a request from the European Parliament, supported by the UK and Ireland, to give public buyers the right to bid, until 1992 when the Commission will come forward with new proposals on how public authorities should treat local suppliers.

The accord excludes defence, water, telecommunications and public transport, sensitive sectors which are to be the subject of separate Commission proposals due to be table soon. It also comes in parallel with separate Commission proposals for freer competition for public

works contracts, of far greater economic importance than supplies.

It also waters down significantly demands from southern member states like Italy and Greece to be allowed to give favourable treatment to local businesses in underdeveloped

regions, an idea strongly opposed by West Germany, currently president of the Council of Ministers.

Hopes rise in Brussels for trade deal with Hungary

BY DAVID BUCHAN IN BRUSSELS

HOPES THAT the European Community could soon sign a landmark trade deal with Hungary were expressed yesterday by several EC foreign ministers and the Brussels Commission.

Mr Willy De Clercq, the EC external affairs commissioner, told foreign ministers that some EC states, and Budapest, were to blame for the fact that negotiations had dragged on in one form or another since 1983.

The negotiations' object is for the EC for the first time to commit itself to phasing out all Community and national quotas on imports from a Comecon country, in return for safeguards against damaging surges of Hungarian exports to the Community.

Mr Hans-Dietrich Genscher, the Foreign Minister of West Germany, said yesterday he had hoped a draft accord would be ready by April and that it could be signed before the German presidency expires at the end of June.

Recognising that Hungary has gone further down the road of economic reform, and to some extent political liberalisation, than its Comecon partners, most EC member states have been ready to offer Budapest, better terms.

Mr Genscher appealed for all member states to "show flexibility" towards Hungary. Sir Geoffrey Howe, the UK foreign secretary, said Britain was ready to abolish the few national quotas it imposed on Hungarian goods. But other states, notably Italy, are less inclined to dismantle the much greater array of quotas due to be table soon.

The Hungarians, for their part, have been reluctant to offer the EC special safeguard clauses.

On issues of wider East-West dialogue, the EC ministers decided to table new human rights proposals in the Conference on Security and Co-operation in Europe in Vienna. Their aim is to enable the West to raise individual human rights cases in the CSCE review process.

Mr Genscher hoped these proposals, due to be table at the end of this month, would be discussed in the CSCE after his Easter recess.

contradictory signal to that already sent by the Parliament. The 12 EC member states had collectively criticised both the behaviour of Israeli security forces in the occupied territories and Israeli obstructionism to the direct marketing of Palestinian farm produce in Europe under the existing trade accord.

Sir Geoffrey Howe, Britain's Foreign Secretary, said that in returning the new EC-Israel protocols to the Parliament, the ministers were "not trying to minimise the importance of full and effective implementation" of the

MEPs asked to review Israel trade deals

BY DAVID BUCHAN

THE EUROPEAN Parliament is to be invited to review the recent dramatic action in refusing to approve three new trade and financial agreements between the Community and Israel.

But EC foreign ministers, who yesterday decided to return the controversial accords for parliamentary reconsideration, clearly do not expect MEPs to take any action until there is improvement in the general situation in the Israel-occupied territories of the West Bank and Gaza, and restored access for Palestinian produce to the European market.

Mr Genscher denied that the ministers were sending Israel a

agreements, particularly those aspects directly affecting Palestinians.

He added, however, that Pretoria's reaction to EC protests at the proposed South African clampdown on foreign funding of local anti-apartheid activities had not been positive. It was therefore likely that the clampdown would soon take place regardless of Europe's protests.

Soviet energy sales grow as electricity swaps fall

BY DAVID BUCHAN

SOVIET BLOC exports to the West of oil, natural gas and coal rose last year, the United Nations Economic Commission for Europe (ECE) said yesterday, but electricity swaps fell.

Polish coal exports rose by 4 per cent, but supplies of electricity from Czechoslovakia dropped by 57 per cent.

However, electricity exchanges fell by more than one-fifth, reversing a past trend of continuous growth.

As in 1986, gas and oil deliveries rose fastest by 5.4 per cent and 3.7 per cent respectively. Coal exports, which slumped by 11.9 per cent in 1986, were up by 1.3 per cent.

The Soviet Union maintained its position as East Europe's main energy exporter, accounting

for more than 80 per cent of total deliveries.

West Germany took 22 per cent of the deliveries, Italy 15 per cent, France 12 per cent, Finland 11 per cent, and the Netherlands and Yugoslavia 7 per cent each.

The United States took 2.76m tonnes of Soviet and Romanian oil products, the ECE said.

S African action condemned

BY DAVID BUCHAN

A SEARCH by South African police of the Johannesburg residence of the West German Consul-General was "a serious infringement" of diplomatic immunity and was detrimental to relations between the two countries, Mr Hans-Dietrich Genscher, West Germany's Foreign Minister, said yesterday.

EC foreign ministers generally expressed relief at the temporary stay of execution accorded the six black prisoners known as the Sharpeville Six, and hope that the South African Supreme Court would give the condemned men "a new chance". Mr Genscher said after the ministerial meeting.

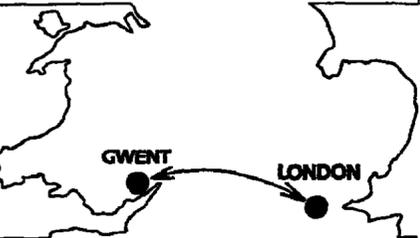
He added, however, that Pretoria's reaction to EC protests at the proposed South African clampdown on foreign funding of local anti-apartheid activities had not been positive. It was therefore likely that the clampdown would soon take place regardless of Europe's protests.

Representing the current West German presidency of the European Community, Mr Norbert Blum, the West German Labour Minister, is soon expected to visit South Africa to monitor treatment by European companies of local employees.



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Vassiliou hunts for elusive common ground on Cyprus

BY ANDRIANA IERODIACOMOU IN ATHENS

MR GEORGE VASSILIOU, the newly elected President of Cyprus, has called on the British Government to help bring about a meeting between himself and Mr Turgut Ozal, the Turkish Prime Minister, for discussions on a settlement for the divided island republic.

Mr Vassiliou is expected to raise the subject directly with Mrs Margaret Thatcher, the British Prime Minister, during an official meeting in London on March 31.

The Cypriot President also stated in an interview with the Financial Times that he is ready to meet Mr Raouf Denktash, the leader of the Turkish Cypriot minority community, for settlement talks under the auspices of the United Nations. He called for a substantive agenda and a strict timetable to be set.

Mrs Thatcher is due to visit Ankara in April. Mr Vassiliou hoped that she would urge Mr Ozal to agree to meet him. "It is a message which I would very much like her to convey," he said.

The President indicated that the meeting could take place on neutral ground in order to bypass the objections raised by Ankara regarding his status. Turkey has so far sidestepped Mr Vassiliou's invitation, first issued after his election to the Cypriot presidency last month, by referring him to Mr Denktash.

Turkey invaded and occupied the northern part of Cyprus in 1974, in response to a coup staged by the Greek junta on the island. It subsequently became the sole country to recognise a breakaway "state" declared by the Turkish Cypriots in the occupied zone in 1983. By extension Turkey is the only country not to recognise the Republic of Cyprus.

"I do not mind letting Mr Ozal off the hook. In essence he knows I am the President of Cyprus, but I don't want a meeting just for impressions. There are many occasions on which one could arrange a meeting which avoids the problem of protocol," Mr Vassiliou said.

Turning to a prospective meeting with Mr Denktash, Mr Vassiliou said this must be substantive and subject to a strict timetable, with the agenda and the time frame to be drawn up by the UN Secretary-General. Mr Javier Perez de Cuellar. "We want the United Nations to continue playing its role, because our basic position is that we want a solution to the Cyprus problem to come only from within the UN framework, not outside it," the Cypriot President said.

However, the new President said he regarded as a "provocation" a proposal by Mr Denktash that the two men should have non-substantive "get-acquainted" talks, in their capacity as Greek and Turkish-Cypriot community leaders.

Mr Vassiliou said he considers the most recent UN draft settlement plan for Cyprus, presented by Mr Perez de Cuellar in 1986, "unworkable and therefore unacceptable."

The plan envisaged a bi-zonal federated state with a Greek Cypriot President and Turkish Cypriot vice President, both with powers of veto. It also provided for a bicameral house with separate majorities required for key issues.

The plan was accepted by the Turkish Cypriots but rejected by Mr Vassiliou's predecessor in the Cypriot presidency, Mr Spyros

Kyprianou, on grounds that it did not address the issues of Turkish troop withdrawal, guarantees, and the freedom of movement, settlement and property ownership throughout the proposed state.

"It is as though one had drawn up the legal documents for purchasing a piece of property in the City of London and agreed on all the clauses except the one setting the price," Mr Vassiliou said.

"For example, how can a democratic system work - and I assume that that is the system that everyone wants - if it refuses the right to a substantial number of people to go back to the town or villages where they were born?"

The Cypriot President described the proposed constitutional arrangements as "a recipe for disaster, which makes sure that there will be no rapprochement between the Greek and Turkish Cypriot communities for another thousand years."

The President added that the question of guarantees cannot be settled without an international conference on the Cyprus problem under UN auspices. Mr Vassiliou rejected the argument, advanced in the past by Washington, that such a conference would involve the Soviet Union in the affairs of Cyprus, which hosts two British sovereign bases and is strategically placed with respect to the Middle East.

"It is that Cyprus which will decide the relations between the superpowers. And I can't see any world problem that can be solved today without an understanding between the superpowers," Mr Vassiliou said.



Vassiliou: offer to Denktash

Robert Thomson on tensions that could lead to China-Vietnam clashes

Lure of the Spratlys' empty atolls

THE SPRATLYS are a motley collection of atolls, coral reefs and a few islands that have strategic value, depending on the tide. Yet five countries contest their ownership: China and Vietnam fought over them in recent days.

The cause of the clash has been obscured by the very different accounts released by Peking and Hanoi, both of which blame the other for firing the first shots and both of which have warned that further violations of territorial integrity will not be tolerated.

But both countries are unwilling to throw themselves into battle, because the Chinese have commandeered military facilities for civilian economic development and the Vietnamese are attempting to improve their international profile. A prolonged battle would complicate the delicate dialogue over Kampuchea, and compromise the Soviet Union's attempts to improve relations with China.

Regional claims

What the Vietnamese call the Truong Sa archipelago and the Chinese refer to as the Nansha islands are a group of 130 or so reefs, sandbanks and islands in the deep south of the South China Sea, spread over an area estimated by the Vietnamese to be 160,000 sq km. The distance from the nearest island to the Vietnamese coast is about 350 km, while 1,000 km separate the islands from China.



activity, which, Vietnam warned late last month, had caused "the situation to become dangerously tense."

It said: "We have time and again voiced our iron-clad determination to exercise our sacred right to defend our territorial sovereignty."

If the Chinese Communist Party was troubled by internal wrangling, then a clash with Vietnam would serve as a useful distraction. But there are few signs that such a distraction is needed and most diplomats have concluded that the clash was isolated.

The danger is that further incidents will provoke a tougher response from both sides, upping the military ante, and forcing the countries into a decisive battle.

Neither side has provided precise details about casualties, though the pro-Peking Hong Kong newspaper, Wen Wei Po, provided a more analytical account than the Chinese foreign ministry. The paper said Hanoi "was attempting to test the determination" of Chinese forces, which have been developing Taiping Island, near the site of the clash.

Hanoi admitted that three of its naval vessels were hit, and then accused Chinese warships of "preventing Vietnamese vessels from coming to rescue the crews of the burning warships."

The encounter was a test for the Chinese navy, which is thought to be the most backward

of the country's armed services and is in the midst of a modernisation programme. Its development had been hindered by the guerrilla war mentality that lingered in the senior ranks of the Communist Party after the revolution in 1949.

South China Sea

The Spratlys have significance simply because of their position in the South China Sea, and their proximity to shipping lanes. There is a possibility that the region contains oil and gas reserves though little exploration has been done and the competing countries are unlikely to invest heavily while doubt hangs over their tenure.

Interestingly, the Soviet Union would be implicated in any major battle, as its base at Cam Ranh Bay would become a key centre for the Vietnamese military. Diplomats suggest that Moscow has advised Hanoi to exercise caution, and emphasised the importance that it places on better relations with Peking.

China could well institutionalise its claims by declaring the group to be a county of Hainan island, which is to the south of Hong Kong and due to be appointed as a province by the national people's congress, China's parliament, in coming days. Ownership of the Paracel Islands, to the north of the Spratlys, is disputed by both countries and this group also is likely to be named a county of Hainan.



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OVERSEAS NEWS

Shamir says he returns unbowed from US visit

BY ANDREW WHITLEY IN JERUSALEM

MR YITZHAQ SHAMIR, the Prime Minister, returned to Israel yesterday from the US, claiming triumphantly to have beaten off pressure from the Reagan Administration to modify his intransigent stand on the Middle East peace process.

Iran attacks two Gulf tankers after Iraq raid

IRAN YESTERDAY retaliated for the latest Iraqi raids on its oil export operations by attacking two tankers - one Greek and one flying the Singaporean flag - off the coast of the United Arab Emirates, and British and US warships came to the assistance of their crews, Reuters reports from Dubai.

The US frigate Jack Williams picked up the crew of the Greek tanker Stavros GL when the seamen briefly abandoned their ship set on fire in a gumbust attack.

gas tanker Havimint, hit by Iranian craft in raids in which two sailors were killed. Reporters flying near the Jack Williams, 35 miles off the United Arab Emirates of Ajman, said the US warship picked up the 29-member Greek crew of the 357,130-tonne Stavros GL. The crew, unharmed in the Iranian attack, later returned to the tanker and appeared to bring the fire under control.

Andrew Gowers and Richard Johns on new depths of savagery in remote Kurdistan Iraq bombs its citizens with lethal chemicals

NEITHER SIDE in the Gulf war has ever been particularly scrupulous about observing the accepted norms of international conflict. But what has been happening in the past year, and especially the last week, in a remote corner of north-eastern Iraq reveals a previously-unplumbed depth of savagery.



Two days ago, the Iranian authorities took a group of Western reporters to the town of Halabja in Iraqi Kurdistan, which Iran had captured a week before. The scene was appalling: hundreds of unwounded corpses strewn in the streets; hundreds more survivors writhing in agony in the hospitals; and a once-thriving settlement of 10,000 people or more reduced to a ghost town.

his own people," said Mr Haniyar Zebari, a member of the central committee of the Kurdish Democratic Party (KDP). For the fact is that while world attention has focused on the "tanker war" and the "war of the cities" and the possibility of another Iranian land offensive on the southern front, Iran and the Kurdish partisans have been making considerable gains in the north.

grouping, and by the fact that Iran was battling its own Kurds with considerable ferocity. But the political picture has been transformed in the last 18 months. First, in November 1986, the PUK - which had earlier been in negotiations with Baghdad for greater regional autonomy - reached a political accord with Iran to co-operate in the toppling of President Hussein. Then, eight months later, the five main Kurdish groups - the KDP, PUK, and three smaller left-wing parties - agreed to bury their differences in the same cause.

independent visitors to Kurdistan report that even main roads are no-go areas for Iraqi forces at night. Second, there is the Iranian incursion itself. Tehran's forces are in command of sizeable chunks of territory and some strategically important locations such as the heights close to the Darbandikhar dam. Kurdish representatives claim that the Iranians might eventually be able to use these positions to strike behind Iraqi lines on the central battlefield, thus coming within reach of the oilfields.

The Iraqi response has been unprecedentedly harsh, even by Saddam Hussein's ruthless standards. Apart from the frequent use of chemical weapons, including more attacks reported yesterday, large numbers of Kurdish villages have been razed to the ground, and their inhabitants transported wholesale to camps on the other side of the country. Mr Jalal Talabani, the PUK leader, calls it a policy of "genocide", yet the international community's response to the Kurds' mounting cries of alarm has so far been a deafening silence.

Drought forces Pakistanis to flee from desert area

BY JOHN ELLIOTT, RECENTLY IN KARACHI

MORE THAN 300,000 people have migrated with about 1.5m animals from the desert area of Tharparkar in south-eastern Pakistan during the past year after three years of drought. The World Food Programme and other aid agencies, including the European Commission and Save the Children Fund, have sent emergency relief supplies of edible oil, milk powder, and vitamin tablets to the area which is one of the driest and most thinly populated parts of the plains of south Asia.

More than half of the 500,000 population of the Tharparkar desert's 28,000 sq kms are Hindus, linked by family and caste ties to desert tribes of the neighbouring Indian state of Rajasthan, also seriously hit by drought. Some make a living from smuggling whisky, edible oils, carrommen, and drugs and guns across the Pakistan-India border. But most rely on their animals - cows, goats, sheep and camels - and on crops of red chilies, cotton and grains which they hope to plant each autumn when a few weeks of seasonal rain should briefly turn the desert green almost overnight.

Aquino orders army reforms

PRESIDENT Corason Aquino yesterday ordered radical reforms to allow the Philippine army to throw more combat troops against the growing communist insurgency, Reuters reports from Manila.

She told senior army officers she would abolish the much-criticised Unified Regional Command structure and give field commanders more independence to take on the guerrilla New People's Army in the jungles and mountains. "I want more men behind guns, fewer behind desks," she told senior officers and troops at a parade to mark the 51st anniversary of the Philippine Armed Forces.

Pretoria closes critical Catholic newspaper

BY ANTHONY ROBINSON IN JOHANNESBURG

THE long-threatened South African Government clampdown on the so-called alternative media, became a reality yesterday when Mr Stofels Botha, the Minister for Home Affairs, closed down the Catholic weekly New Nation for three months. The minister's action coincided with what churchmen fear will be police action against prominent clerics such as Archbishop Robert Runcie, the Archbishop of Canterbury, to send the Bishop of Lichfield to South Africa.

The rift between churches and state and the thinly veiled threats against politically outspoken church leaders prompted Dr Robert Runcie, the Archbishop of Canterbury, to send the Bishop of Lichfield to South Africa. New Nation, with a circulation of around 20,000, is published by the South African Catholic Bishops' Conference. But it was accused by the Home Minister of carrying reports which revered the armed revolution in Mozambique, promoted the public image of Mr Govan Mbeki, the recently released ANC veteran, and both promoted revolution and engendered feelings of animosity towards the armed forces.

Malaysian newspaper ban lifted

FOUR Malaysian newspapers ordered to close last October as part of a Government crackdown have had their printing licences restored and will be on sale again on Saturday, Wong Sulong reports from Kuala Lumpur.

Mr Megat Junid, deputy Home Minister, said the Government hoped the four had realised their past mistakes and would act responsibly in future. The papers were accused of highlighting racial issues. Mr Junid said there were no conditions attached to the lifting of the ban. Since the October crackdown, the Government has tightened security and press laws and journalists face severe jail terms for a wide range of offences.

African debt talks

African debtor nations yesterday agreed to discuss the continent's debt crisis with creditors in November or December, Victor Mallet reports from Lusaka. The venue has not yet been decided. Finance and economics ministers from 12 African countries, representing more than 70 per cent of Africa's \$200bn external debt, have been meeting in Lusaka this week to prepare for the talks. Creditors have so far expressed little enthusiasm for such a conference.

Kenyan rebel ousted

Mr Martin Shikuku, the gadfly of Kenya's parliament and an outspoken critic of corruption, lost his seat in the country's one-party general elections, according to official results released yesterday, Reuters reports.

Soviets go missing

Three Soviet military experts were captured by Eritrean separatists in Ethiopia and a fourth went missing, Mr Gennady Gersimov, Foreign Ministry spokesman, said yesterday. Reuters reports from Moscow. He said the experts went missing after the Eritrean People's Liberation Front had captured a part of the disputed province.

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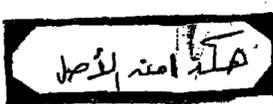
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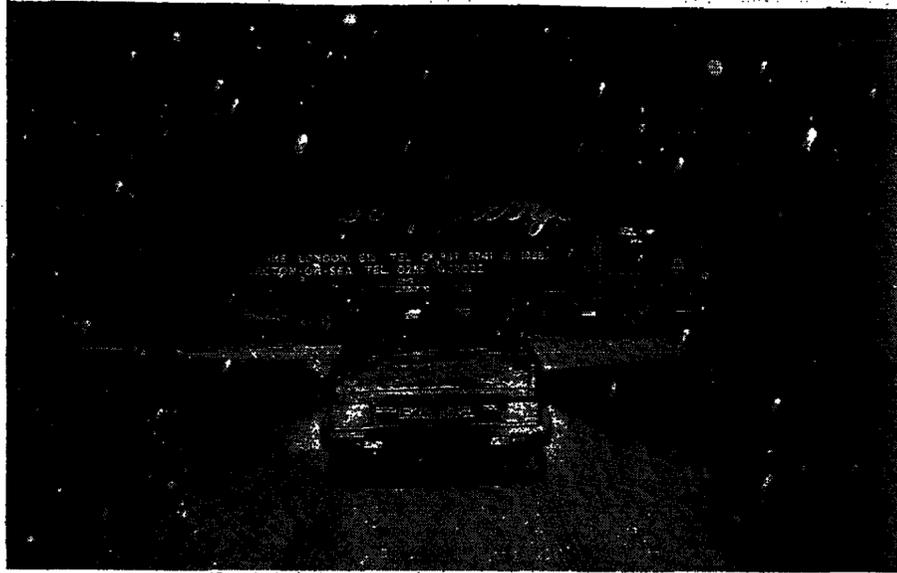
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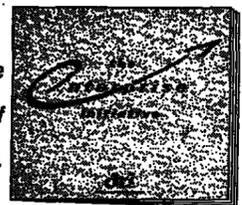
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AMERICAN NEWS

Resignation 'ploy' buys time for embattled Noriega

BY DAVID GARDNER IN PANAMA CITY

GENERAL Manuel Antonio Noriega, Panama's military strongman, has bought himself time by offering to resign and by restructuring the leadership and middle ranks of the Panama Defense Forces (PDF).

The Reagan Administration and Panama's business-led opposition dismissed Gen Noriega's move as a ploy and demanded his immediate departure. But Panamanian government officials hope the offer will attract Latin American backing and tempt the US into overplaying its hand, in what all sides recognise is an untenable situation for the General.

On Monday night, Mr Manuel Solis Palma, the minister installed in the Presidency by Gen Noriega after he ousted President Eric Delvalle on February 26, told Panamanians the General had offered his resignation, promising to step down as PDF Commander at "an opportune time" before free elections, scheduled for May 1989.

Mr Solis said whether he accepted Gen Noriega's resignation depended on the results of a "national dialogue" to which he invited all Panamanian political forces.

Gen Noriega told journalists this was "a Panamanian solution" and, asked if he was resigning, replied with characteristic openness that "everything is as clear as the night."

Just before Mr Solis' broadcast, the PDF announced an extensive list of promotions and dishonourable discharges in the wake of last week's failed coup.

The military shake-up advances officers who appear to have been picked for their loyalty to Gen Noriega, and, in three prominent cases, because they are highly regarded for their professionalism by US officials. All officers and NCOs of the crack Urraca company - which put down the coup and now guards Gen Noriega - were promoted. Key members of the General's informal intelligence network have also moved up the hierarchy.

But at the same time, officers previously in charge of liaison with the US on Panama Canal defence matters have been moved into prominent positions.

Further changes are expected in what is an attempt by the PDF to renege before the crisis destroys its cohesion, giving way to a hostile transitional regime which would attempt to dictate the terms of its withdrawal from the front line of Panamanian politics.

Mr Solis said that behind Washington's campaign to oust Gen Noriega was an attempt to destroy the PDF, and keep the US strategic military presence here beyond the year 2000, when under the 1977 Panama Canal Treaties the 14 bases of US Southern Command is due to close.

Senior government officials say the speech Mr Solis was to have delivered on Sunday night would have announced Gen Noriega's resignation if the weekend talks with a State Department delegation had not foundered on the issue of the PDF's future role.

Instead it made a strong pitch for Latin American support by promising Gen Noriega's departure and free elections, which officials say could take place earlier and would be supervised by observers from within the region. Following a meeting last week in Bogota of senior officials from Colombia, Peru, Venezuela and Mexico, the Noriega regime has been told that its only chance of Latin American support is to offer "a clear, civilian resolution" to the crisis.

A senior Latin diplomat said regional governments cannot back military coups, and blame Gen Noriega for endangering Panamanian sovereignty and creating a new precedent for US intervention in Latin America under the pretext of action against the regional drug traffic.

But there is little sign that Latin governments are prepared to match this concern with financial support unless Gen Noriega steps down.

The bankrupt Government this week paid wages with bags of 10 cent coins and deferred new payroll obligations. Officials say public employees are to be offered vouchers redeemable in three months, feeding them meanwhile with deductible "dignity bags" of basic foodstuffs.

The public employees, hitherto a pillar of the regime, have led the real movement to oust Gen Noriega since the Government ran out of cash two weeks ago. All public offices and utilities have been put under PDF control but neither guns nor "dignity bags" can hold Panama together much longer.



General Noriega smiles at reporters after his offer to resign

US durable orders down

US durable goods orders fell 1.8 per cent in February after dropping by the same amount in January, Benter reports from Washington.

Economists had expected orders for durable goods, which are expensive items such as air-cars and refrigerators designed to last more than three years, to be up about 0.6 per cent in February.

The steepest since a 2.3 per cent fall in August 1987. It was the first time since spring 1986 orders had fallen in two consecutive months, the Commerce Department said.

The drop in part reflected weakness in machinery orders, which fell 8.0 per cent to \$7.9bn after a sharp rise in January. The steep overall decline surprised economists because other economic statistics last month pointed to a resilient economy.

Iglesias' vision of IADB runs up against US policy

ON MONDAY morning in Caracas, the scene was set for a new era for the Inter-American Development Bank.

Mr Enrique Iglesias, Latin America's star diplomat, was about to unveil his vision of the multilateral institution's future. Amid whistled roars of tales and handshakes, he had already begun to mend the divisions and mistrust which have severely weakened it.

But before the former Uruguayan Foreign Minister could even stand up to speak, the magnitude of his task as the IADB's new president was spelled out in a few blunt words from Mr Allen Wallis, a State Department official heading the US delegation to the bank's annual meeting.

Mr Wallis took the opportunity to reiterate the hard-line US attitude to the bank: its operations must be revamped, and its lending tied more closely to the economic policies of Latin American borrowing countries.

The US Administration would not ask Congress to fund the US share of a capital replenishment for the bank, unless there was evidence of such change. Without a capital increase, Mr Wallis said, "We are left with a small bank with modest resources and hence a limited role in the region."

Few would demur from this last assessment, nor from a general feeling of dissatisfaction. Shorn of new capital by the dispute between the US and Latin America, the IADB's loans fall sharply last year. In a year in which the region's growth rate fell to just 2 per cent, the IADB took in more money from borrowing countries than it disbursed.

Alex Nicoll reports from the Caracas meeting of the Inter-American Development Bank

among industrialised countries about whether their money has been put to good use, and a general desire for greater conditionality of loans. The bank is seen as over-bureaucratic and inefficient.

Even borrowing countries acknowledge the need for change. "After 30 years of existence, any institution needs reforms," says Mr Madison de Motta, Brazil's Finance Minister. "Some questions should be raised about what should be the bank's role in the 1990s."

The IADB, he says, could be of particular help in reducing the role of the state in Latin economies. "If anybody can do the job of restoring confidence in the IADB, it is Mr Iglesias. His last diplomatic triumph came in 1986, when he was credited with saving a General Agreement on Tariffs and Trade conference in Montevideo."

His conference speech began with a call for a broad consensus about the bank's future - contributing to a solution of chronic debt problems and to the modernisation of Latin America. Reforms were needed, but the bank must remain multilateral. He was warmly applauded.

US conservatives still view him with some suspicion, and the US position has hardened since last year. Then, differences over voting procedures became the sole issue dividing the bank's shareholders. Borrowing nations, with 54 per cent of the vote, control its loan decisions.

The US wanted veto power for a 35 per cent vote - itself plus one other executive director. Other countries were prepared to accept a 40 per cent veto - the US plus two other of the 12 directors. All attempts at compromise failed and no capital increase was agreed.

Now, Mr Wallis said, the US wants major changes to have been accomplished before it will go to Congress for money. Loan policies must be altered, top posts reshuffled, organisations improved, morale restored. On top of this, it was unlikely that the US could find any money before the end of 1989 at the earliest, because of the budgetary process.

Mr James Conroy, a senior Treasury official, is expected shortly to fill the number two slot as executive vice president and to seek to implement some of the changes the US wants.

Not all industrialised countries share the US stridency about the IADB. Mr Toyoo Gyohten, Japan's vice Finance Minister for international affairs, said his country was prepared to put more money into the IADB. Because capital replenishment was so urgently needed, he asked other countries to concentrate on the issues which could be agreed without difficulty.

Nevertheless, the US, with a 34.5 per cent share, will have to be won over if Mr Iglesias is to succeed in enlarging and revitalising the bank.

Conciliatory tone in Contras' first direct peace talks

ONLY a few days after one of the fiercest actions of the six-year Sandinista-Contra war ended, the two sides are engaged in remarkably conciliatory peace talks.

The optimistic mood has been underscored by both sides' decision to abide by a ceasefire during the three days of talks. The sudden end to conflict has created a constructive atmosphere for the talks in this hot wind-swept town a few miles north of the Costa Rican border inside Nicaragua.

General Humberto Ortega, Nicaragua's Defence Minister and head of the Sandinista delegation, announced the ceasefire by his troops even before talks had begun.

BY CHARLES CASTALDI IN SAPOA, NICARAGUA

The Contras reciprocated soon after, but complained the Sandinistas had not agreed to upgrade them by not announcing their plans in advance.

The meeting was the first face-to-face encounter in six years. Both sides avoided recrimination in spite of tensions following the Sandinista offensive last week which prompted the US to send 3,200 troops to Honduras.

General Ortega described the talks as "frank and direct", sentiments repeated by Mr Adolfo Calero, head of the Contra delegation. Previous peace talks, which started with the signing of the Guatemala agreement last year by the five Central American presidents, were all indirect, with Nicaraguan Cardinal Miguel Obando y Bravo as mediator.

General Ortega said both sides had made proposals for a more permanent ceasefire. The Sandinistas reiterated their proposal that the Contras lay down their arms and enter the civilian opposition inside Nicaragua where political issues could be negotiated.

The Sandinistas recently reopened the dialogue in Managua with opposition parties, in compliance with the Guatemala accords, and although the last session with President Daniel Ortega produced partial results, (only eight out of 14 parties signed an agreement granting them more political space), the Sandinistas say the national dialogue is the sole forum to negotiate political issues.

A Western diplomat here said that having the national dialogue going on at the same time as the peace talks was "good stage managing by the Sandinistas. The problem is that the Contras don't see any guarantees in their entering this dialogue after disarming." He said that although "it is encouraging they are sitting down for a second day of peace talks, both sides are far apart as to what they think they're discussing there."

Since the talks began, the Sandinistas have insisted that the Guatemala accords only call for ceasefire talks with armed opposition groups, to be followed later by political negotiations once the insurgents are reintegrated into the society. On the other hand, the Contras say that "democratisation", a catchword for political negotiations, must take place simultaneously with ceasefire negotiations.

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THE US Senate yesterday overrode President Ronald Reagan's veto of a major civil rights bill by an overwhelming 73-24 vote.

If, as expected, the House also overrides the veto, it will be only the third time Congress has overruled President Reagan since the Democrats regained control of the Senate last year.

Republicans joined Democrats in the controversial override, which is expected to have major implications in the presidential election campaign. Senator Robert Stafford was one Republican who urged the override, calling for "a clear and decisive message that discrimination in any form will not be tolerated."

The bill would restore anti-discrimination protection of women, racial minorities, the handicapped and the elderly. This protection used to be guaranteed under a law overturned four years ago by the Supreme Court. Opponents - mostly evangelical Christians led by the Rev Jerry Falwell - charged that the bill provided civil rights protection to homosexuals.

Senate overrides Reagan civil rights veto

BY NANCY DUNNE IN WASHINGTON

The bill overturns a Supreme Court ruling narrowing the federal civil rights laws which prohibited discrimination by schools, companies, state or local governments receiving federal funds.

President Reagan, disregarding warnings of a political backlash in the presidential election, vetoed the bill saying it would "vastly and unjustifiably expand the power of the Federal Government over all decisions and affairs of private organisations."

WORLD TRADE NEWS

EC spells out proposals for strengthening Gatt

BY WILLIAM DULLFORCE IN GENEVA

THE EUROPEAN Community yesterday called for a big increase in the resources available to Gatt and a closer working relationship between the world trade organisation, the International Monetary Fund and the World Bank.

The EC said Gatt should set up a liaison office in Washington, home of the IMF and the Bank, and play a greater role in these two organisations' interim and development committees.

In a paper submitted to the committee negotiating improvements to the Gatt system under the Uruguay Round, the EC spelt out the ideas for enhancing Gatt's status and political clout foreshadowed by Mr Willy de Clercq, the Commissioner for External Affairs, at the trade ministers' meeting in Konstanz at the weekend.

Under the EC plan, Gatt would have a mechanism for monitoring national trade policies and would be reinforced by a more regular involvement of trade ministers in its activities.

A basic aim is for Gatt to promote the role of trade in global economic policy-making, a development which the US and Japan have already backed.

A new trade policy review mechanism would produce regular country reports. Rather than setting up a permanent surveillance body, the EC wants these examined at special sessions of the Gatt council.

The reports, with the council's comments, would be made public. They would not have to be taken note of, and should not be perceived as judgements on countries' policies, the EC paper stated.

However, Brussels sees the policy review mechanism as allowing an important advisory role in "maximising" the IMF and World Bank loan programmes.

Ministers should not be involved in the routine process of decision-making but should "provide guidance and orientation" and take steps to inject dynamism into Gatt, the EC proposes in its paper.

Canada yesterday accepted a Gatt panel finding that its provincial liquor boards contravened Gatt regulations with discriminatory mark-ups on imported beer, wines and spirits.

In principle the ruling also removes a barrier for US beer exports which the US had been unable to breach in the free-trade agreement with Canada.

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Their monopoly on distribution, mainly through government liquor stores, has also allowed them to impose more onerous conditions of sale on imported than on domestic beverages.

Accepting the ruling in the Gatt council that these practices should be brought into conformity by the end of 1988, Mr John Weekes, the chief Canadian delegate, said that the Government did not have legal powers to enforce it but would try to "work with the provinces".

Canada also bowed to a panel ruling on a US complaint that it was breaking Gatt rules by banning exports of unprocessed herring and salmon but said it would still insist the fish be landed in Canada before sale.

The EC gave notice that it would seek council approval for retaliatory trade action against the US for Washington's failure to comply with a Gatt ruling against its Superfund Act.

The US imposed a two-tier levy on petroleum of 11.7c a barrel for imports and 8.2c on domestic crude oil, to finance a \$8bn waste clean-up programme.

Washington had proposed that the act be amended for fiscal 1989 to allow for an overall rate of 9.65c a barrel. Mr Michael Samuels, US chief delegate, said, so the EC request was premature.

The council postponed until May 5 a decision on a US request for a dispute panel to hear its complaint about South Korea's effective ban on beef imports through its licensing system.

Norway agreed to submit to a panel a US complaint against its import licences on apples and pears while Japan accepted a panel ruling on a Canadian charge that its 3 per cent tariff on imported spruce, pine and fir lumber contravenes Gatt's article on equal treatment for like products.

The EC voiced dissatisfaction over Japanese delay in changing its taxes on imported wines and spirits, notably whisky, in conformity with a Gatt ruling. Japan said government and industry were consulting but more time was needed.

Carla Rapoport reports on the expansion of Tokyo's trade with its Asian neighbours

Japan learns to love imports from the NICs

JUST LIKE THE Europeans who once sniffed at Japanese imports, the Japanese have long turned up their noses at goods from their Asian neighbours.

Their prejudices sound familiar: supposed shoddy quality, unreliability, and worries over where to get the imported product fixed. But just as the Europeans easily shed their prejudices against Japan some years back, the Japanese are learning to love imports from Asia's newly industrialised countries (NICs).

The reasons for the change of heart are transparent. The Japanese may be wealthier than ever before, but they also know how to cut costs. The appreciation of the yen has meant that importers and retailers can buy Asian products much more cheaply. For the most part, this saving is being pocketed before it gets to the consumer, so retailers are delighted to promote Asian goods.

Japanese exporters have opted also for producing more and more of their low-tech products in Asia, using Japanese components, and shipping the results back to Japan as well as to the US and Europe.

Japan's imports from South Korea, for example, shot up by some 53 per cent to about \$8bn last year; sales to Japan by Taiwan were up by more than 50 per cent to \$7.1bn, with Singapore and Hong Kong both registering increases of more than 40 per cent each.

For the first time in recent memory most of the NICs' sales to Japan were manufactured products, not raw materials. Crucially for the NICs, who see Japan as a primary market for their goods, it is now becoming fashionable to own Asian products in Japan.

"The image problem has been solved in the last two or so years," says Mr G H Kwan, senior economist at the Nomura Research Institute in Tokyo. "Young people are happy to buy them. It's part of today's fashion," he says. Nomura predicts that imports from NICs this year will increase by another 50 per cent and grow steadily in subsequent years. Japan still maintains a large trade surplus with its Asian neighbours, who depend on the larger country for key components and capital goods. Some economists expect that surplus to disappear within five to seven years.

Japan is taking this sharp increase in imports very calmly, even in the face of a decline in exports. Unlike the US, which has initiated a number of trade disputes with the NICs, Japan's official line remains very positive. "At a time when the growth rate of developed countries is declining, the NICs have contributed significantly to making the (economic) pie bigger. It is counterproductive to blame NICs for their excellent performance," said a foreign ministry official.

Japan can afford to have this positive attitude. Its large trade surplus is a continuing embarrassment, so imports of any kind are greeted with official cheers. Also, NICs imports have not shaken up the established business order in Japan. Retailers are still not passing on to the consumer their savings on cheaper foreign products, so Japanese manufacturers have not had to drop their prices to compete. The western concept of consumerism is still largely unknown in Japan.

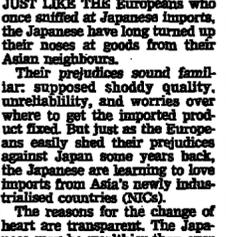
Will consumerism ever take hold in Japan, forcing retailers to pass on the savings to shoppers? No doubt Europeans and Americans would be delighted to see the Japanese industry shaken up by aggressive South Koreans and Taiwanese. However, the answer seems to be no.

Japan's established distribution system remains heavily over-stuffed, consisting of ranks of wholesalers who each take their cut. At the same time, most of the country's large manufacturers own their own retail outlets and avoid price-cutting like the plague. So far, only one small, privately-owned company has attempted to cut through the power of the established wholesaling, retailing and manufacturing industry and sell foreign imports direct to the consumer.

That company, Inbix, with its first store opened last month, is selling NICs goods at prices 30 to 40 per cent below those of domestic products. The store is doing a booming business and the company aims to have 200 stores around Japan established within two to three years.

But even Inbix recognises the problems of the manufacturer-retailer. "If they sell NICs products very cheaply, they may get some pressure from Japanese manufacturers. So they can't do it. It's a complicated situation," says Mr Jiro Hashimoto, manager of Inbix in Tokyo. "I hope we will put pressure on the big Japanese manufacturers, at least a little", he adds. It is possible that this pressure could become significant if more companies jump on the Inbix bandwagon of direct sales. Inbix is purposely locating its stores outside major cities where land is cheaper. Consumerism, as far as Japan is concerned, is a revolution waiting to happen.

Trend of Japan's Imports (\$ billion)



Asian NICs imports (Korea, Taiwan, Hong Kong, Singapore)



Airbus in E German sales plan

By David Marsh in Bonn

AIRBUS Industrie, the European airliner-making consortium, has lodged an application to sell airliners to East Germany with Cocom, the Paris-based organisation which vets sales of western technology to the East bloc, according to Mr Jean Pierson, Airbus Industrie president.

At the consortium's headquarters in Toulouse he said that he hoped Cocom would decide in the next month whether to allow the delivery.

The West German Government, anxious to open a new sales market, has keenly supported deliveries to East bloc countries, with both Boeing and McDonnell Douglas of the US also bidding to sell aircraft there.

Cocom, grouping all Nato countries except Iceland plus Japan, has been called in because electronic systems and engines on civilian airliners contain technology of possible military use to the Soviet bloc.

The proposed Airbus deal with Interflug, the East German airline, is believed to centre on an initial two wide-body A-310 airliners. Interflug would probably lease the aeroplanes from a western banking consortium, easing financing problems and allowing formal ownership of the aircraft to remain in the West.

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Soviet sales bring fine for Toshiba

TOSHIBA Machine Company of Japan was yesterday fined Y2m (\$2.630) by the Tokyo District Court for illegally selling sensitive technology to the Soviet Union, AP reports from Tokyo. Two former executives were given suspended sentences.

The judge said Toshiba Machine's actions "seriously damaged the economic activities, foreign relations and trade policies of our nation, which is trying to protect free trade and international co-operation."

Toshiba Machine, a subsidiary of Toshiba Corp, Japan's second-largest electronics maker, sold \$17m worth of sophisticated milling machines to the Soviet Union, part of them allegedly through Norway's state-owned Kongsberg Vaapenfabrikk, between 1982 and 1984.

UK, India discuss collaboration

BY JOHN ELLIOTT IN NEW DELHI

INDUSTRIALISTS from the UK and India have begun moves to increase trade and industrial collaboration between their countries. The Confederation of British Industry and the Indian Confederation of Engineering Industry this week signed a joint policy statement in New Delhi and key sectors have been selected for co-operation.

"I am here to get British businessmen to put India on their radar screens," Mr John Banham, CBI director general, said yesterday. He said he was the first holder of his job to visit India and wanted to find out why the country was given low priority by most UK industrialists.

Missions are to be organised to the UK of Indian businessmen involved in instrumentation, food processing, electronics, process plant and heavy electrical engineering, and an investment conference will be held in London in June.

The statement was signed during two days of meetings of the Indo British Industrialists Forum which were to have been attended by Mr Paul Channon, British Minister of Transport. Mr Channon had planned to tour India this week but his visit was stopped by the Indian Government because Mr Rajiv Gandhi, Indian Prime Minister, is angry about a recent BBC television programme.

Both the British Government and the industrialists hope to correct relative declines in business between the two countries. The UK, which exported \$286m and imported \$432m in 1986-87, has been overtaken by the US, West Germany and Japan as India's main trading partner. The US and West Germany have also been striking more industrial collaborations in recent years. Mr Channon had hoped to discuss long-delayed possible con-

Talks on US-Japan chip row

By Louise Kehoe in San Francisco

A SUMMIT meeting of leaders of the US and Japanese semiconductor industries, aimed at resolving key differences over semiconductor chip trade, is to take place in California this week.

The "working meeting" of senior executives of most of the world's largest chip makers represents an effort by the industry to resolve the US-Japanese dispute over foreign access to the Japanese semiconductor market.

Under the terms of the 1986 US-Japanese Semiconductor Trade Agreement, Japan agreed to double its imports of foreign chips within five years.

This, the first such meeting since the signing of the trade accord, is a co-operative effort of US and Japanese trade groups.

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Japan tariffs prompt US Gatt call

BY WILLIAM DULLFORCE

THE US said yesterday it intended to ask for an extraordinary meeting of the Gatt Council as early as possible in April to discuss Japanese restrictions on imports of beef and citrus fruits.

Washington has been pressing Japan to abandon its import quotas and to open up its market for months. The controversy is nearing breaking point, with the current agreement on the quotas

being due to expire at the end of March.

Washington has refused to continue bilateral talks until Japan agrees to drop the quotas, Prime Minister Noboru Takeshita's Government says it cannot.

In the Gatt council yesterday Mr Yoshio Hatano, the Japanese ambassador, said the US call for an extraordinary meeting and (as assumed) for the establishment

of a disputes panel was premature and prejudged the outcome of the consultations.

Tokyo has offered to increase its quotas. The possibility that it might pledge to lift the quota system at some fixed time in the future has also been ventilated but the Japanese would only consider dates too far into the future for the Americans.

The time had come for the Japanese import restrictions to be

looked at in Gatt, Mr Samuels said.

Australia and Argentina, both of which are interested in the Japanese beef market, backed the US call for an extraordinary meeting in the council yesterday.

The US move was generally interpreted as an attempt to force Tokyo into last-minute concessions before the March 31 deadline.

Puerto Rico group plans cashmere challenge

By Larry Luxner in San Juan, Puerto Rico

A JOINT VENTURE based in Puerto Rico plans to break into the luxury knitwear market. It harbours the ambitious plan of securing more than a quarter of world cashmere sweater sales by 1990.

If the venture is to meet its objectives it must overcome the supply problems faced by cashmere manufacturers. It must also counter the influence of Dawson International, the large Scottish textiles group, which dominates the world market for luxury knitwear.

The Puerto Rican project involves Japanese fashion designer, Hanae Mori, Washington-based Transworld Group, and the Beijing International Trust and Investment Corp of China. It is expected to begin operations soon in Rio Grande.

Its aim is to produce 180,000 cashmere sweaters in the first year, rising to 500,000 by the third year.

The investment amounts to \$12m: \$7m in the Puerto Rico plant and \$5m in the Peking plant.

SAS orders aircraft from Fokker, Douglas

BY LAURA RAUW IN AMSTERDAM AND SARA WEBB IN STOCKHOLM

SCANDINAVIAN Airlines System (SAS) has ordered new aircraft worth about \$315m.

Fokker, the Netherlands aerospace group, received a record order for 15 short-haul Fokker 50 passenger airliners and options for 15 more from Scandinavian Airline System (SAS).

The value of the contract was not disclosed but the 50-seat turboprop is believed to sell for around \$18m apiece. The first 15 aircraft are to be delivered over a nine-month period beginning in September 1989.

The Douglas order is seen as a stop-gap pending the airline's final decision on whether to modernise its medium-range fleet with Boeing, Airbus or McDonnell Douglas aircraft such as the MD-81, MD-82 and MD-83. A decision is expected by the summer.

SAS said that the five DC-9-41 and DC-9-51 models which it has used on its European routes since the 1970s. The aircraft will be delivered in the second half of 1988.

The replacement aircraft are slightly larger than the models currently in use, seating 133 passengers compared with 110 for the DC-9-41 and 120 for the DC-9-51.

Earlier this year, SAS placed a \$700m order for nine long-range Boeing 767 aircraft for its intercontinental fleet.

SAS had previously shown an interest in both the McDonnell MD-11 and Airbus A340 aircraft, but plumped for the Boeing DC-10 aircraft because it was cheaper and available sooner.

Fokker is currently being rescued from its financial troubles by the Netherlands Government which plans to take a 49 per cent stake in the private sector company in a deal worth Fl 645m (\$240m).

Fokker intends to lay off 1,700 workers in an effort to dig itself

out from a Fl 14m loss in 1987 arising from severe production delays in its Fokker 100 airliner and sluggish sales overall due to the strong guilders.

The SAS contract brings the total order portfolio for the Fokker 50 to 71 orders and 30 options while it needs to sell around 175 to break even. So far 12 aircraft have been delivered.

Fokker reportedly is still in talks with SAS about selling the 100-seat Fokker Twinjet, negotiations which began two years ago. Fokker said it won the Fokker 60 order against stiff competition from the Franco-Italian ATR 42 and the De Havilland Dash 8. De Havilland is now a subsidiary of Boeing.

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BY JOHN ELLIOTT IN NEW DELHI

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The "working meeting" of senior executives of most of the world's largest chip makers represents an effort by the industry to resolve the US-Japanese dispute over foreign access to the Japanese semiconductor market.

Under the terms of the 1986 US Japanese Semiconductor Trade Agreement, Japan agreed to double its imports of foreign chips within five years.

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Warrants to subscribe shares of Common Stock of NIPPON OIL Co., Ltd., issued in conjunction with an issue of US \$ 300,000,000 3 per cent Bonds due 1992. Pursuant to paragraph 3 of the Instrument relating to bearer warrants dated 25th August 1987 under which the above warrants were issued notice is hereby given as follows:

- On 27th January 1988 the Board of Directors of the Company resolved to make a free distribution of shares of its common stock to shareholders on record as of 31st March 1988, Japan time, at the rate of 0.10 new share for each share held.
- Accordingly, the warrant exercise price of the above warrants will be adjusted effective 1st April 1988, Japan time. The warrant exercise price in effect prior to such adjustment is Yen 1,456.00 per share of common stock and the adjusted warrant exercise price will be Yen 1,353.60 per share of common stock.

Dated 23rd March 1988 NIPPON OIL CO., LTD

NOTICE OF CORRECTION

State Bank of South Australia

AS 50 000 000
Puttable Adjustable Rate Notes due 1992
unconditionally and irrevocably guaranteed by
The Treasurer of the State of South Australia
(EC No. 52105)

According to Article 3 (c) of the Terms and Conditions of the Notes the interest rate for the period April 8, 1988 to April 8, 1989 has been fixed at

11 3/8%

(and not 11 1/2% as previously published)

Accordingly, the interest amount on AS 1000 comes to AS 113.75.

March 23, 1988 By: Swiss Bank Corporation, Basle
For and on behalf of
State Bank of South Australia

GENERAL MOTORS CORPORATION

Further to the DIVIDEND DECLARATION OF 22nd February, 1988, NOTICE is now given that the following distribution will become payable on and after 10th March, 1988 against presentation to the Depository (as below) of Claim Forms listing Bearer Depository Receipts.

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Legal Notices

IN THE MATTER OF ACROW PLC
(IN LIQUIDATION)

IN THE HIGH COURT OF JUSTICE

No. 6075 of 1984

and

IN THE MATTER OF
THE COMPANIES ACT, 1985

Pursuant to an Order of the Court dated 24 November 1987, a summary of the Statement of Affairs and Observations will be issued on 24 March 1988 to creditors only. Any shareholder, loan creditor or debenture holder who desires a copy should apply in writing to the Insolvency Services Department at the address below.

Notice is hereby given that there will be no dividend paid to unsecured creditors or shareholders and a return of capital to contributors will not be made. The Insolvency Services Department will accept a copy of this advertisement in support of any application for the nullification of a claim.

Dated this 23 day of March 1988

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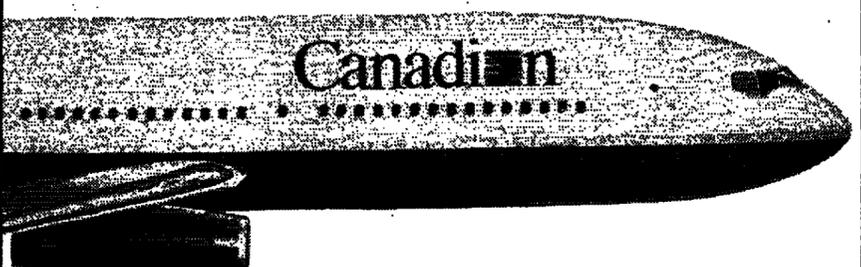
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Canadian Airlines International

As Ford pulls out of its projected plant at Dundee in Scotland, Chris Sherwell explains how the motor group's Australian subsidiary has developed a new model under the "employee involvement" system

Bringing more brain power to bear

AUSTRALIA IS best known abroad for producing minerals and commodities such as wool, wheat and meat. Its reputation does not extend to achievements in manufacturing. Nor for that matter to its industrial relations. It is therefore a surprise to discover what is happening at Ford Australia. Not only has it launched, this month, a new all-Australian car. It has done so with a novel system of management inspired by its US parent but embellished at home.

In essence the system contradicts the traditional Western way of assuring consistent quality - namely, that management checks the output of workers who are following engineers' minutely detailed instructions, and adapts those processes on the basis of customer experience.

Ford Australia is instead passing authority to the individual operators themselves, and giving them the means to assure the quality outcome as they work. By doing so, the company has joined the tally of manufacturers around the world, especially in the motor industry, which have started to borrow management practices from Japan, and adapt them for home consumption.

The goal is simple: zero defects, yielding major cost savings. The company and the Australian customer are about to discover whether it is achievable.

The new management system has three ingredients. The first, called "employee involvement" (EI), is the element which comes from Ford in the US, and it means exactly what it says. Indeed, Ford, and its European subsidiaries, have already taken steps to give operators more responsibility for quality.

The Australian contribution is to be found in the other two ingredients. One is a borrowed notion called "statistical inference," the other a local Ford engineer's concept called "process intent."

Linked together, the three add up to a radically different way of organising a manufacturing process. But Ford Australia, after trying it on its existing lines, has ambitiously applied it to the design and production of a new car.

The driving force behind this project is Bill Dix. In 47 years with Ford, he has risen from mailboy to president. Now 66, he heads the most successful of the country's five car manufacturers.

According to John Button, the Government's Industry Minister, Ford and Bill Dix are setting an example for all Australian manufacturing. Bill Kelly, powerful secretary of the trade union movement, agrees.

The local car industry - con-

peting manufacturers, component suppliers - is already learning the lesson.

Outsiders may find all this preposterous. Is Australia's car industry not one of the most highly protected in the land? And surely the country's centralised system for resolving industrial disputes is still irritatingly inflexible?

The answer to both questions is yes. But it should not obscure the changes under way, especially as they are being put so emphatically and publicly to the test with the launch of the new EA Falcon.

The new Falcon is the result of five years of effort and A\$700m (£287m) in investment, and replaces the highly successful XF Falcon which last year helped Ford to capture 30 per cent of the domestic car market.

The launch comes against a troubled economic background of rapidly declining car sales and severe rationalisation under Senator Button's eight-year car plan, which began in 1984. The plan foresees a fall in the number of auto manufacturers from five to three, and a drop in the number of models from 13 to six.

Ford has already linked up with Nissan of Japan on what is known as "Project Mathilda", while Holden (part of General Motors) and Toyota have formed even closer ties. The fifth manufacturer, Mitsubishi, is re-orienting production towards exports.

Ford is also preparing to manufacture its new car on the basis of its Laser for export to the US. The Laser is based on the 323 car manufactured by Mazda, with which Ford has a strong tie.

But it is the new Falcon on which Ford Australia is pinning its hopes, and on which Dix's reputation now rests. By any standards he and his company have taken a gamble. Yet it is clear why they did so.

From 1977 to 1979, Dix was responsible for the worldwide export activities of Ford Europe. Based in Dagenham, outside London, he learned first-hand about troubled industrial relations as well as exporting.

He then had the good fortune about the same subjects in Japan, where for two years he was Ford's president following the company's tie-up with Mazda.

When he returned to Australia



The EA Falcon: developed to comply with the cardinal requirements of the Australian consumer

to take up his present post in mid-1981, the first thing he confronted was a six-week strike. It was the company's worst disruption since 1973, and he resolved to change things.

The result was the introduction of the "employee involvement" system. Ford adopted this in the US in 1979 and subsequently in West Germany and elsewhere on the continent, although patchily.

UK unions have, at a national level, just given a commitment in principle to introduce quality discussion groups, though it remains to be seen whether the shop floor will accept them.

"Employee involvement" sprang from the view that the only way to motivate employees was to give them challenging work for which they could assume responsibility. This represented a change in Australia, just as it had in the US. It required more participative management and careful explanation to employees and unions, as well as across-the-board commitment.

The system revolves around voluntary meetings of employees

resolving problems of their own choosing. For the company it means providing facilities, using specialists to encourage discussions, even paying employees for meeting.

By 1986, says Ford Australia, 81 groups were tackling 1,500 projects, more than 70 per cent of which concerned improvements in the plant operations or vehicle quality (rather than the working environment or social issues).

Only a handful of projects had results. In the UK Ford's management can only aspire at present to such progress.

It was as he first began introducing this system in 1983 that Dix confronted the most important strategic decision he would have to make: a future replacement for the Falcon.

The choice initially seemed wide: a car based on the Mazda 929 in Japan, on the Taurus in North America, or on the European Granada. None seemed to fit the bill - typically they were either not wide enough or did not come in station wagon form, both cardinal requirements of the Australian consumer.

That left the risky and expensive alternative of an all-Australian design. But the people at Ford knew what they wanted: the spacious interior of the XF Falcon to meet fleet buyer demand (which had taken almost 70 per cent of Falcon sales), and a shorter exterior look which attracted individual buyers.

It came up with the EA3s, which not only achieves these goals through a modern European "aerodynamic" styling but incorporates new body structures. It introduces a new high-performance engine and features a new front and rear suspension system and a new steering system - all essentially Australian developed.

To design this and then make the necessary investments to manufacture it on time and within budget has taken more than a special effort - it has demanded the development of new management techniques beyond "employee involvement".

Dix's most far-reaching decision has probably been to follow the advice of Tom Pettigrew, a Ford engineer responsible for

quality assurance who is now the project manager for the EA3s.

He argued that "employee involvement" was but one leg of a three-legged stool. Of the remainder, "statistical inference" was borrowed, in true Japanese style, from the legendary quality expert Dr W. Edwards Deming who argued that some 85 per cent of defects came not from special causes but from natural variations in the parts of the manufacturing process under scrutiny.

The implication was that most causes of poor quality cannot be attacked directly because they are the result of the system itself - to reduce the incidence of defects required a management initiative.

The final element - "process intent" - sprang mainly from Pettigrew's frustrating failure in the 1970s to reduce Ford's warranty repair rate.

Despite alterations to deal with customer complaints, he found that owners of Fords and other Australian-made vehicles were reporting between two and four times as many things going wrong in the first year compared with owners of vehicles made in Japan.

He decided the traditional approach, being based on defect detection and correction instead of prevention, was wrong. A car was the result of a whole series of progressive production operations; the secret lay not in ensuring each operation was performed in a specified way, but in the more subtle aim of securing the desired quality outcome at all stages.

To achieve Japanese standards, in other words, did not mean starting calisthenics classes or wearing uniform company clothes, or even introducing "quality control circles" (though Ford's approach to "employee involvement" has elements of the latter).

Rather, it meant recognising the power of operators right down to shop level. In their position and with their experience, they alone could prevent defects - provided they were given the means to do so.

Since they could only control what they could measure, systems had to be devised accordingly.

In practice this "three-legged stool" approach has a remarkable and obvious result: more use of

more brain power of more employees. People are obliged to work together, co-operating and collaborating in groups and teams.

It also means projects cannot be undertaken sequentially; different parts have to be done in parallel. None of this is easy. That implementation requires management courage is indisputable.

Ford Australia tried the new system when it began assembling the Laser. The process sheets, which are based on Japanese practice, made it obvious that the Japanese placed more reliance on their workers than Western manufacturers. Ford then tried it on the old Falcon. In both cases warranty repair rates dropped and production costs were cut.

But the big opportunity came with the new Falcon, which was being designed and manufactured from scratch. Pettigrew started by creating a matrix management group containing senior representatives from every division to manage every aspect of the programme.

This then delegated responsibility through 17 systems management groups which ensured that every major system and component of the new car met the targets set for design, tooling, production and cost as well as quality.

Among other things, that meant selecting component suppliers early and bringing them in directly.

Within the systems groups, smaller teams were formed as needed to do process and product design for their element of the project. Progress depended not on decisions from above but on the co-operation of colleagues.

Union acceptance of the changes came once the main line contract, the Vehicle Builders, was persuaded by Ford's argument. Of all the unions among Ford's 12,000 employees, only the Amalgamated Metal Workers resisted, and there are now hopes that it will come on board.

A total of 845 man-years of work and A\$70m has gone into the new Falcon's engineering development alone. Altogether, 338 prototype engines were built.

The other big expenditures have gone on the assembly line; Ford Australia has more robots than the other four manufacturers together.

Coming off the line is a range of ten EA Falcons - all with a list of engineering, design and internal features intended to attract the buyer. The real test of customer reaction is about to begin.

Business Courses

Design study tours to Japan and West Germany. Britain's Design Council is running its third Japanese study tour for senior managers from May 27-June 4. Companies to be visited include Brother, Mitsubishi, Nissan and Sony. Closing date March 30. A similar study tour to West Germany will take place from October 16-21, visiting Bosch, Braun, Rosenthal and other companies. A tour may also be arranged to Sweden. Details from Philippa Simpson, Marketing Services, Design Council, 22 Haymarket, London SW1Y 4SU. Tel: 01-839-8000. Telex 881283.

Negotiating skills. London. May 18-19. Fee: £410. Details from Course Organiser (GM2), Management Development Centre, City University Business School, Friar-church Crescent, Barbican Centre, London, EC2Y 8HT. Tel: 01-920 0111 Ext 2311. Fax: 01 588 2768.

Cultivating corporate culture - a business partnership. Surrey. May 18-20. Fee: £100 member; £200 + VAT; non-members: £300 + VAT. Details from 1988 SIM Conference Secretariat, 72 Fielding Road, Bedford Park, Chiswick, London W4 1DB. Tel: 01-995 8366. Fax: 01-994 5598. Telex: 8954111 REPLAY G.

Quality improvement workshop. Derbyshire. May 19-20. Fee: £220 + VAT. Details from David Hutchins Associates, 13/14 Hermitage Parade, High Street, Ascot, Berkshire, SL5 7EH. Tel: 0494 5598. Telex: 847338 DHAQIC G.

Promoting and implementing entrepreneurial management. Paris. April 18-19. Fee: Bfr50,000. Details from Mrs Nina Gilles, Management Centre Europe, rue Caroly 15, 1049 Brussels, Belgium (Ref: 2894-02). Tel: 32 2 516 19 11. Telex: 21917 61743. Fax: 32 2 513 71 08.

Financial communications and advertising. London. May 11-12. Fee: £509.50. Details from Financial Times Conference Organisation, 128 Jermyn Street, London SW1Y 4JL. Tel: 01-925 2323. Telex: 9477 FTCONF G. Telex: 01-925 2125.

Developing managerial effectiveness. Henley-on-Thames. May 23-25/October 17-22. Fee: £390 + VAT. Details from Fenella Gelpin, Registry Administration Manager, Henley - The Management College, Greenlands, Henley-on-Thames, Oxon RG9 3AU. Tel: 0491 571454. Telex: 849026 HENLEY G.

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To the Holders of Floating Rate Notes of CYDSA, S.A.

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In order to satisfy the conditions precedent to the consummation of the redemption and the other matters contemplated by the redemption offer, holders of the above-described Floating Rate Notes who have accepted the offer are required to execute the Consent and Waiver. The Consent and Waiver should be executed and delivered in accordance with the instructions contained in a cover letter attached hereto on or before March 25, 1988. Holders may obtain a copy of the Consent and Waiver from Orion Royal Bank Limited, 71 Queen Victoria Street, London, England EC4V 4AE, Attn: Agency Department or First Interstate Trust Company of New York, 2 Broadway - 29th Floor, New York, New York 10004, as Successor Trustee.

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Capital reduction stands despite mistake in circular

RE EUROPEAN HOME PRODUCTS PLC
 Chancery Division: Mr Justice Mervyn Davies: March 16 1988

CANCELLATION of a company's premium share account may be confirmed by the court, though the resolution to cancel was passed on the strength of an inaccurate circular, if creditors will not be prejudiced, if the voting was not influenced by the inaccuracy and if, after subsequent notification of the error, the shareholders do not oppose confirmation.

Mr Justice Mervyn Davies so held when confirming the cancellation of a share premium account on the petition of the company, European Home Products plc. The petition was unopposed.

HIS LORDSHIP said that the company had a share premium account of £24.8m which arose as a result of rights offers and a cash subscription attendant on its acquisition of Scholl International and Ivarite SA.

On November 27 1987 the directors circulated shareholders proposing that the share premium account be cancelled and replaced by a capital reserve against which goodwill arising from the Scholl and Ivarite acquisitions could be written off.

They said that "in view of the goodwill of approximately £28.5m arising on the acquisitions" and their stated policy to write off good will as and when it arose, they considered the company should have maximum reserves for writing off goodwill.

The circular was accompanied by a notice of an extraordinary general meeting of the company on December 23 1987, and a notice convening a meeting of convertible preference shareholders earlier the same day.

At the meetings, the convertible preference shareholders passed a resolution consenting to cancellation of the share premium account, as was required under the Articles of Association, and the company then passed a special resolution that the whole amount standing to the credit of the share premium account be cancelled.

Thereafter it emerged that there was a mistake in the circular of November 27, in that the £28.5m was inaccurate. The sum stated should have been £17.5m. The error arose as a result of a

calculation having been made in US dollars and not converted to sterling.

On the present petition the company sought confirmation of the cancellation of the share premium account.

The question was whether the court should confirm the cancellation, in light of the fact that the directors misinformed themselves and the shareholders as to the true value of the good will.

Before it was realised that the circular was inaccurate, the directors thought the total special reserve fund would be £42m. On the basis that for £28.5m goodwill one should read £17.5m, the special reserve emerged as £24.5m.

The directors were not averse to accepting a special reserve in that sum. They regarded it as a figure against which future goodwill might be written off.

On February 8 1988 the company sent a circular letter to all ordinary and preference shareholders. It stated that subsequent to the meeting of December 23 it had been established that the goodwill arising on the Scholl and Ivarite acquisitions was £17.5m rather than £28.5m, and that there would be a correspondingly increased balance on the capital reserve account against which goodwill on future acquisitions might be written off.

The circular went on to say that the directors still intended to seek the court's sanction of the cancellation of the share premium account. It invited shareholders who wished to be notified of the place and date of hearing to complete and return an enclosed reply-paid form.

Seventeen shareholders returned the reply-paid form, but no shareholders attended the hearing.

The court's jurisdiction to confirm cancellation of a share premium account was contained in sections 180(3) and 185 of the Companies Act 1985. Section 187(1) provided that if the court was satisfied as to every creditor entitled to object to the reduction of capital, it "may make an order confirming the reduction on such terms and conditions as it thinks fit."

The company had undertaken to carry the amount of the cancelled share premium account to a special reserve which, while any current creditor was unpaid, was not to be treated as realised

profit but as undistributable reserve. The court was therefore left with the discretion conferred by section 187(1).

In *Yessen v Henderson* [1989] 1 Ch 862, 870, which concerned a misleading circular, Mr Justice Kekewich said the question was whether each shareholder, when he received the notice, had fair warning of what was to be submitted at the meeting. He said the shareholder "did not know the real facts and therefore... the resolution is not binding on him."

Jeset Trust [1985] BCLC 119, 124, 125 was concerned with the sanctioning of a scheme of arrangement as well as reduction of capital. The facts were distinguishable, but the judgment, by analogy, afforded considerable guidance. Mr Justice Slade said the court could not properly approve a scheme "if it was reasonable to suppose" that a change between date of circular and date of meeting "might have influenced the way the members voted at the meetings."

He went on to say that the onus on directors who failed to disclose to the court a change of circumstances between date of circular and date of meeting was "a very heavy one."

In *Minster Assets* [1985] BCLC 204, 201, Mr Justice Harman was asked to sanction a scheme of arrangement where there had been a change of circumstances between date of circular and date of meeting.

He said "on broad principle... material misrepresentations must not only be accurate when made, but must remain the whole story when they come to be acted on... because if circumstances have materially altered, a person's decision may also be altered."

Those extracts showed it was by no means easy to secure the court's confirmation of a resolution passed on the strength of a circular containing inaccurate information.

A further circumstance was that the value of the goodwill was overstated by no less than £21m, and the net assets shown in the last balance sheet were £17m.

On the other hand, the following considerations were borne in mind:

(a) Only two shareholders attended the extraordinary general meeting on December 23.

Proxies showed 12,322,929 votes in favour of cancellation, 802,882 discretionary and 946 against.

In the face of those figures it was difficult to suppose that "against" votes would have prevailed had the November circular been accurate.

(b) Only two shareholders attended the separate meeting of convertible preference shareholders. Proxies showed 767,871 votes for cancellation and 420 against.

Again, it was difficult to suppose that "against" votes would have prevailed had the circular been accurate.

(c) The company circulated shareholders' drawing attention to the mistake and enclosing the reply-paid form for those wishing to be notified of date and place of hearing. Seventeen were notified, but none appeared to oppose the proposed order.

(d) The mistake in the circular did not prejudice creditors in any practical fashion.

In the light of those considerations the question was whether the inaccuracy in the November circular could not have influenced the minds of reasonable shareholders.

Reasonable shareholders could have been influenced by the inaccuracy.

That view was taken because only 17 shareholders sent in the reply-paid cards and not one attended to oppose the order.

In that situation one could only assume that no shareholder regarded the mistake as being of such importance as to warrant taking any steps to oppose the cancellation - despite the fact that goodwill worth £28.5m was stated to have been worth £28.5m.

The court in its discretion confirmed the cancellation. It did so with considerable hesitation because facts stated in company circulars, respecting reductions, cancellations, schemes of arrangement and the like should be reliable.

For the company: *Michael Todd* (Allen & Overy).
 By *Rachel Davies* (Barrister)

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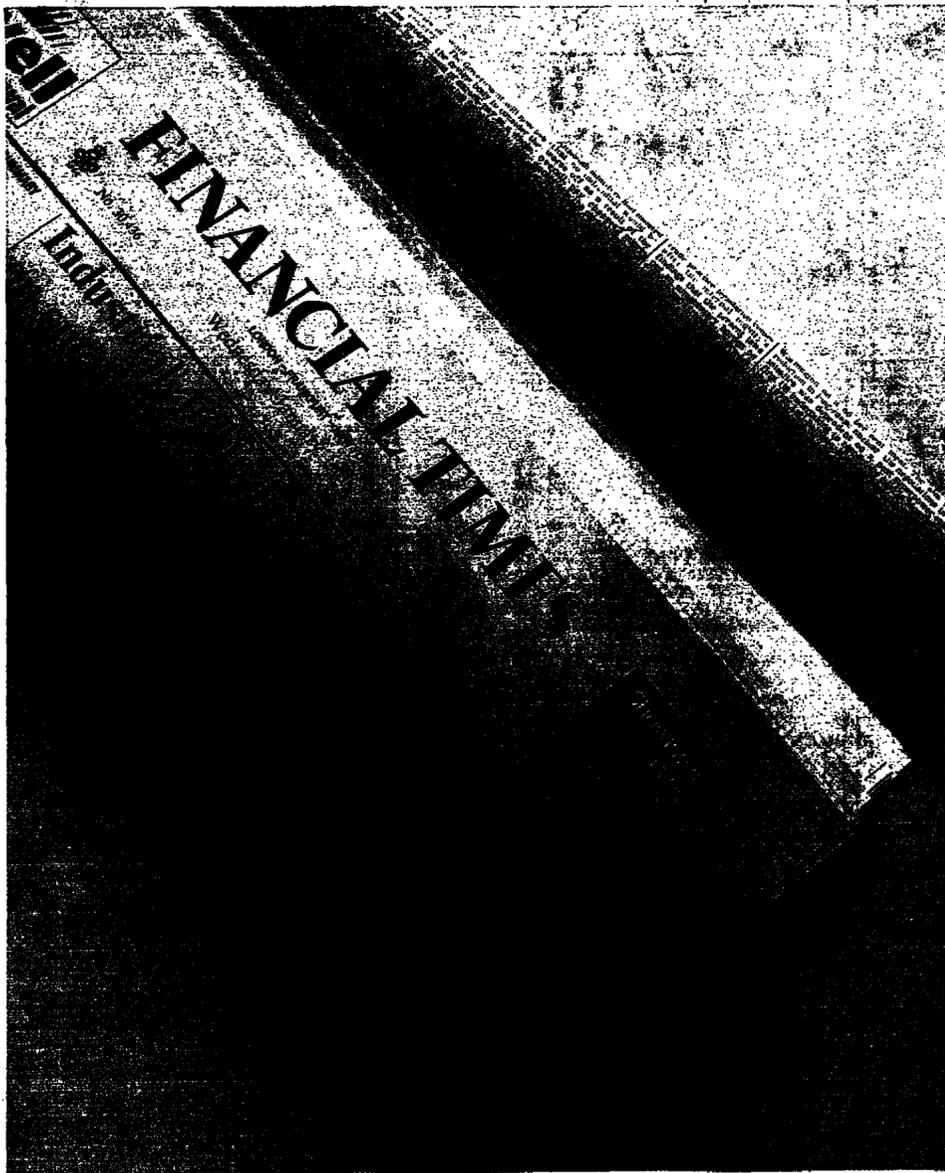
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UK NEWS

Evidence sheds light on investigation into Burton takeover Parnes declines to explain his fears

EVIDENCE given by Mr Tony Parnes to the inspectors investigating the Guinness affair in last January indicates some of the possibilities being considered by the Trade and Industry Department before it launched a separate investigation into the Burton Group 10 months later.

THERE ARE several moments of mystery and of unappreciated comedy during the three grueling interviews to which Mr Tony Parnes was subjected by the Guinness inspectors, arising particularly from his unexplained fears about revealing the nature of his relationship with Mr Ari (also called Alan) Margulies, the son of the chairman of S and W Berisford.

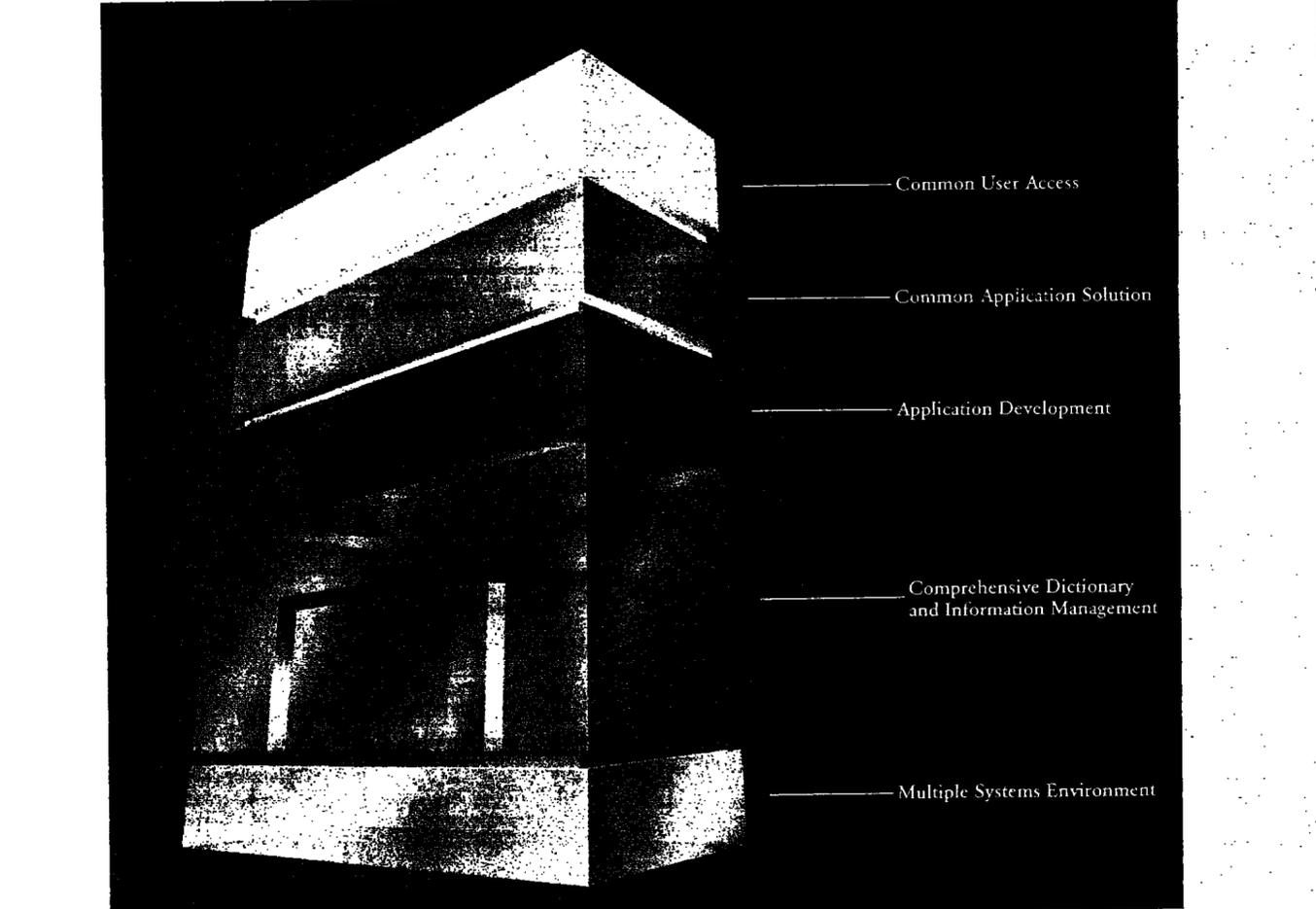
TOMORROW a hearing starts in Santa Ana, California, brought by the UK Government to extradite former stockbroker Mr Tony Parnes on charges relating to his alleged role in the Guinness takeover of Distillers. *Chloe Watson* examines the transcript of interviews with Mr Parnes conducted by DTI inspectors presented as evidence to the hearing.

ledge that there is a Mr Margulies who is connected with Berisford. Is this some relation of his? Mr Parnes: "His son." Later, Mr Donaldson returned to the subject: "What was the retaliation that you feared and to which you made reference earlier in this interview?" Mr Parnes: "Just discussing other people's affairs."

Mr Donaldson asked whether it was a client account. Mr Parnes said it was. The following exchange then occurred: Mr Donaldson: "I have taken a piece of paper and I have written 1871 on it, for the sake of the transcript, and I am going to ask you to write down the name of the client on that piece of paper. (Paper handed to witness). You should show it to Mr Sinclair. (Paper shown to Mr Sinclair and handed back to Mr Donaldson). I was hoping, possibly, to be able to respect the anonymity of your client but given what you have written down here I do not think we need go through that particular change. What you have written down here is 'A. Parnes', is that yourself?"

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Handwritten signature or text at the bottom of the page.

UK NEWS

BBC and ITN refuse to hand over Ulster film

BY RAYMOND SNOODY

BOTH the BBC and Independent Television News were adamant yesterday that they would not hand over untransmitted film of recent violence in Northern Ireland unless forced to do so by the courts.

The BBC came under increasing criticism yesterday from Conservative Party backbenchers and Unionist politicians for refusing a request from the Royal Ulster Constabulary to hand over untransmitted film of last Saturday's violence in West Belfast in which two British soldiers died.

Mr Michael Checkland, director general of the BBC, said yesterday: "If we allowed automatic free access to untransmitted material then the next victims of such events could be our own staff - cameramen, reporters or sound recordists."

The BBC director general said the result of handing over untransmitted material could lose broadcasters the right to report what was happening in Northern Ireland and to point out the scale of the problem there.

Mr Marmaduke Hussey, chairman of the BBC, also made it clear yesterday that he believed that the lives of BBC cameramen, who are based and live in Northern Ireland, would be in danger if untransmitted material were handed over to the police to help with identification of suspects.

said yesterday it supported the same principle, although in this case the organisation says it has already transmitted all the material which its cameramen shot on Saturday's incidents.

Apart from the threat to the lives of cameramen, broadcasting organisations are concerned that handing over such material would lead to the creation of "no-go" areas for news gathering in the province.

Mr Robin Corbett, the opposition Labour Party's spokesman on broadcasting said that if the RUC wanted to see untransmitted material they should apply to the courts for permission to see it.

The RUC said yesterday no decision had been made to take court action to get access to untransmitted material. The RUC already had all the ITN's transmitted material because it routinely recorded all news bulletins.

The RUC said yesterday, however, that it believed "anyone with information has a duty, and in this case a more duty to provide it with any information they have."

Apart from the material already broadcast the RUC also has film shot from an Army helicopter hovering over the scene.

Critical report on airport food is in poor taste, caterers reply

BY DAVID CHURCHILL, LEISURE INDUSTRIES CORRESPONDENT

BAA, formerly the British Airports Authority, was urged yesterday to allow more catering competition at London's Heathrow Airport after a highly critical report on the standard of food.

Mr Ron Roney, president of the British Gastronomic Academy, carried out a secret survey of catering at all four Heathrow terminals last month. He described the level of catering as "a fiasco" and called on BAA to sack the present contract caterers.

The three contractors at Heathrow are Trusthouse Forte, SAS airlines and Marriott, a US catering company.

The academy, a consumer pressure group of food experts, has written to Sir Norman Payne, chairman of BAA, arguing that "it cannot be in the national interest that the

last taste of our country left on the palates of departing visitors should be provided by the present Heathrow caterers."

Mr Nigel Ryan, the academy's director, says in the letter to Sir Norman that the survey's findings "are nothing short of appalling." He urges the BAA to reassign the licenses "to a broader spectrum of appropriately selected and properly supervised caterers and restaurateurs of quality."

Mr Roney's criticisms included the claim that at one restaurant "most of the greatly deteriorated food we tried was fit only for the dustbin." He added that the pastries were "quite appalling." At another restaurant there were "dried and curried up potatoes, obviously long kept."

BAA said yesterday that it

had not seen the report and so could not comment.

THF said it could not comment until the company had seen the report. "This is the first we have heard of and we would rigorously defend our outlets at the airport and the high standards maintained," it said.

Mr John Robbins, of Trusthouse Forte, said: "We find the report extraordinary and pretentious, especially in its use of sensationally emotive language. We do not think it has any substance. The millions who pass through Heathrow are not seeking a gastronomic experience. They want good, wholesome meals and refreshment quickly served in clean and comfortable surroundings. They want a good selection and value for money. That is what we think we give them."

Halpern says no Guinness link

BY NIKKI TAIT

SIR RALPH HALPERN, chairman and chief executive of Burton, the retail group, yesterday made clear the company had no involvement in the bids by drinks group Guinness for Bells and Distillers. However, he was unable to say whether the inquiry by the Department of Trade and Industry under section 447 of the Companies Act at Burton itself was complete.

Transcripts of interviews given by Mr Tony Parnes, the former stockbroker, to DTI inspectors investigating the Guinness affair, suggested that the inspectors were interested in any potential role which either Burton or Sir

Ralph might have played in the two Guinness takeover battles.

Yesterday, however, Sir Ralph were categorical: "There was no involvement in the Guinness bids for either Bells or Distillers," he said. Sir Ralph, who was speaking as the company unveiled its interim profits, added: "Neither the company nor I have had any dealings with Mr Parnes."

In the transcripts, Mr Parnes denies any contact with Sir Ralph over the Bells and Distillers takeovers and says that he was unaware of any other communication with Burton over the purchase or sale of shares in

Guinness/Bells/Distillers during the bid battles.

The position of the DTI inquiry at Burton itself, however, remains unclear. Burton first confirmed that it had been asked to supply the DTI with information concerning acquisitions and disposals made during the past three years under section 447 of the Companies Act, at its annual meeting in January. Yesterday, Sir Ralph said he could only repeat what had been said then - that information had been asked for and given, and that the company believed its past conduct to have been proper.

IN BRIEF

Probes into customs and VAT frauds fall slightly

THE number of investigations into drug smuggling and customs and value added tax (VAT) frauds completed each year fell slightly between 1982 and 1987, despite a near 20 per cent increase in the number of investigators to 1,018, writes Richard Waters.

But this does not indicate that HM Customs & Excise's investigation divisions are operating less effectively, said the National Audit Office, which reported the figures. The decline was caused by more emphasis on drug-related cases, which absorb more resources, it said.

Launch of videobooks

Mr Richard Branson's Virgin Group has launched a new range of "Videobooks" which the company claimed would revolutionise the retail video market.

The range of practical videos on subjects such as home buying, childcare and gardening, are combined with information cards.

Virgin believes that the video sales market is now worth £100m a year and that "how to" videos will grow faster than either music or films. The 10 new videos will sell for £11.99 and are sponsored by leading specialist organisations.

Grading Welsh hotels

Hotels in Wales are to be graded according to a quality under-scheme similar to that in operation in Scotland.

The plan will be undertaken by the Wales Tourist Board and will complement the crown classification scheme which grades accommodation according to facilities.

Premier plans flotation

Premier Brands, the company formed from the £27m management buyout of Cadbury Schweppes' beverages and foods division in 1988, plans a public flotation next year.

Mr Paul Judge, chairman, said that the development of the business had enabled flotation plans to be brought forward from 1990. The first year's trading profit of £16.6m had been 150 per cent up on the 1985 figure, and results for 1987 are expected to show further improvement. Profit for the first half of 1987 was £10.7m

SEVENTH TO FACE GUINNESS CHARGES

Warrant issued for US attorney Ward

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE CRIMINAL investigation department of the Metropolitan police yesterday confirmed that a warrant had been issued for the arrest of Mr Tom Ward, a US attorney and former director of Guinness, the UK drinks group.

Mr Ward, a senior partner in the Washington law firm of Ward, Lazarus, Grow & Gilbar, was a key figure in aspects of the Guinness affair being investigated by the Metropolitan and City of London fraud squad.

As Mr Ward is in the US, the next step will be an application to Bow Street magistrates court for a warrant for his extradition. Neither the police nor the Crown Prosecution Service would say what charges would be brought against Mr Ward nor when the extradition process would be set in motion.

Given the strict rules relating to extraditable offences Mr Ward will probably be charged with offences under the Theft Act rather than any of the other types of offence alleged against him and charged in the Guinness affair.

The charges can be expected to relate to £5.2m paid by Guinness to Mr Ward through a Jersey company, Marketing and Acquisition Consultants. Mr Ward has admitted that the money was a legitimate payment for "valuable services" to Guinness during the company's takeover battle for Distillers. Guinness now contends he had no right to the money.

The £5.2m was part of £28m said to have been involved in an illegal share support operation mounted by Guinness in connection with its takeover bid for Dis-

tillers. It passed through a number of banks in Jersey and Switzerland before ending up in the US.

In evidence in Guinness's recent High Court action against the City Takerover Panel, in which judgment is due next Tuesday, Mr Sean Dowling, a Guinness director, said, in connection with the £5.2m, that "a false trail was laid by Ward" involving "over 300 transactions" which "took accountants to investigate."

Guinness's contention that the £5.2m rightfully belongs to it has been upheld by the High Court in civil proceedings by the company against Mr Ward and Mr Ernest Saunders, the former chairman and chief executive of Guinness, who was alleged to have authorised the payment to Mr Ward. In a judgment last July - to be

challenged by Mr Ward next month in the Court of Appeal - Sir Nicolas Browne-Wilkinson, the Vice-Chancellor - the senior judge of the High Court Chancery Division - held that the money had always been Guinness's property.

The payment, Sir Nicolas said, had not been disclosed to the full Guinness board as required by the company's articles and the Companies Act.

The judge ordered the immediate transfer to Guinness of the unpaid balance of the £5.2m, together with Mr Ward's rights in a loan he had made to Guinness out of the £5.2m and his right to recover \$4.7m of the £5.2m paid in US taxes.

Mr Ward is the seventh person to face criminal charges in the Guinness affair.

Kieran Cooke ventures out on patrol with a proud and wary British regiment in Ireland

UDR: dodging bombs, social wrath

BY KIERAN COOKE IN BELFAST

"IT'S THE culverts you have to watch. The IRA stuff them with explosives. If we hit a little lot like that we'll all be lying."

Two heavily armed Land Rovers drive at speed down the twisting country roads of County Down. Beneath the jocular luvvies down there is a keen awareness of danger. It is 9pm and soldiers of the 3rd Battalion of the Ulster Defence Regiment are setting out on their night patrol.

The UDR, founded in 1970 and apart from the most senior officers, composed entirely of people living in Ulster, is the youngest regiment in the British Army. It is also the largest, with 6,500 soldiers, 85 per cent of them part time.

To date 172 UDR members have been killed, five of them this year. The UDR is now responsible for 85 per cent of army duties in Northern Ireland. Many soldiers, particularly in the Belfast area, are on duty for more than 100 hours a week.

This patrol is on vehicle checkpoint or, in army language, VCP duties. Every 24 hours in Northern Ireland, between 3,000 and 4,000 VCPs are mounted.

The two Land Rovers, lights flashing, stop at spaced intervals along the road. It is bitterly cold. Two soldiers climb down into nearby ditches, ready to open fire

or pull a spiked chain across the road if anyone refuses to stop. Radio checks are made on vehicles that look suspicious. The patrol moves on after about 15 minutes: any longer and it could be targeted.

The soldiers have feelings of civic duty which might, to the cynical, seem to belong to another era. "I joined because I didn't want to see my community destroyed," said one soldier. "I had my best friend killed on a patrol like this. It was time to do my bit... and keep Ulster British," said the corporal in charge.

The UDR is overwhelmingly Protestant: only 3 per cent of its members are Catholics. It is distributed across a wide section of the nationalist community. In some areas it is hated. The mainly Catholic Social Democratic and Labour Party has said the UDR should be disbanded.

The Irish Government has made clear it is unhappy with some aspects of the UDR's relations with the nationalist community. Some UDR personnel have been involved in sectarian attacks. Sixteen of its members have been convicted of murder.

The top echelon of the UDR is made up of officers seconded from the British Army. The present commander, Brigadier Michael Bray, strongly

rejects the charge that the UDR only represents one side of the community. "These soldiers are not anti-Catholic but anti-IRA," says Brigadier Bray.

In the early 1970s, 20 per cent of the UDR were Catholics: the Brigadier says the IRA has intimidated or killed these Catholics serving in the regiment. Now it is very difficult to find nationalist recruits.

The Brigadier says the IRA are fearful of the regiment because the soldiers have vital knowledge of local people and conditions. The UDR is a favourite IRA target.

The majority of attacks come when soldiers are off duty. Part timers, who receive only £21 for each night's duty, are particularly vulnerable. Postmen, bank managers or ranchmen who serve with the UDR present "soft targets."

Soldiers make every effort to keep their UDR membership secret. But this is often impossible in the tightly knit communities of Northern Ireland. "I've always tell people I'm a lorry driver. My kids are taught never to mention I'm in the army," said one soldier.

"The way you have to keep telling lies to even your best friends gets you down," said another part timer, who during

the day teaches music at a local school.

Many joined the UDR because their fathers or brothers served either in the regiment or in the old "B Specials," the special police squad which was disbanded in the late 1960s in the face of Government criticism of its activities.

Others have joined for economic reasons. A full time soldier earns £500 per month. Every UDR member quickly learns to look under the car every morning, to check before answering the door, to note any strange faces in the neighbourhood. Off-duty UDR members never go out in groups. They very carefully select bars and restaurants they visit. "The precautions and the awareness just become second nature after a time," says a housewife who is a Captain in the "Green Flashes" - the women's contingent in the UDR.

Each member seems to have had a friend killed or wounded by the IRA. Attacks are often elaborately prepared. In one incident, the IRA targeted a postman, a part timer in the UDR. First the IRA took over the cottage of an elderly woman. Then it posted her a parcel. When the postman made the delivery, he was shot dead.

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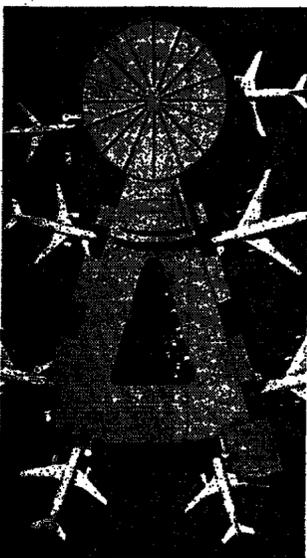
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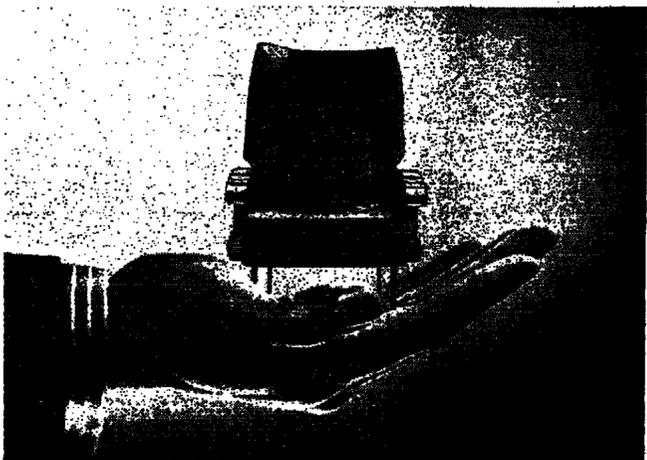
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TECHNOLOGY

Is LRT buying fare reliability?

Paul Abrahams examines London Underground's choice of ticket system

GREY WOODEN boxes have been springing up at the exits of stations on the London Underground. When dismantled they will reveal part of a £150m modern automatic ticketing system being installed over the next nine months. But the experience of other underground networks using forerunners of this system calls into question whether it will bring the kind of reliability benefits being sought by London Regional Transport (LRT).

Should this be the case, LRT, which runs London's underground, could face considerable problems. Ken Williams, ticket systems development manager of British Rail and the man responsible for installing automatic ticket machines for BR's Network Southeast, explains the dangers: "Benefits from vending systems are only achieved if the machines work effectively. The public will quite simply not use them if they are perceived to be unreliable."

"The crunch will come on the second Monday in January 1989, when the last non-magnetic session tickets run out, and LRT can dispense with manual ticket collectors," says Richard Hope, editor of Railway Gazette International.

"Once commuters have to pass their season tickets through the new machines, the cards will take quite a battering. They have to be used twice each journey - that makes four times a day for each commuter, 20 times a week, over 1,000 times a year. It's all very well for tickets to withstand that in a laboratory. Reality is rather different," he says.

LRT has been under pressure to replace its well known and unpopular blue ticket dispensers, designed in the 1930s and prone to grab money without supplying a ticket or failing to deliver the required change.

It has chosen Westinghouse Cubic, a consortium owned by Hawker Siddeley of the UK and Cubic Corporation of the US, to supply replacement equipment. The new vending machines have been installed in 100 of the 248 stations in the underground network. By the end of the year every station should have received its new ticket system.

The kind of benefits being sought by LRT are:
 • A reduction in queuing during rush hours. The number of journeys on the underground has increased 54 per cent from 496m in 1983 to a current 769m a year. This has made it difficult for staff to distribute and collect tickets

quickly enough. The new system should allow passengers to avoid annoying delays.

• Cost benefits. The company claims that eventually there will be a net saving of some 900 staff, equivalent to some £10m a year.

• A reduction in internal and passenger fraud. Over the last five years estimates of the cost of fraud have ranged from £22m to £70m a year. Internal fraud has proved difficult to quantify, but a system known as "pineapple juice", in which unmarked yellow tickets are taken in by ticket collectors and then resold to the public without being accounted for, has in the past allowed some employees to make up to £200 a week.

However, the experience of Cubic ticketing systems in operation in other parts of the world indicates that there could be at least early difficulties for LRT's new equipment.

When the Washington metropolitan area transit authority installed a system manufactured by Cubic Western Data, a subsidiary of Cubic Corporation, in its Metrolink underground system in 1976, reliability immediately posed problems. On average, machines failed once in every 600 operations.

"It took us a good part of the first decade to get used to the system," says Beverly Silverberg, director of public affairs at Metrolink.

"Fare-cards tended to jam, dollar bills were regularly being

refused, gates had a tendency to reject valid fare-cards, and the whole system was heat sensitive. It may have been state-of-the-art, but it left a lot to be desired. By the early 1980s we were looking seriously at other alternatives," she adds.

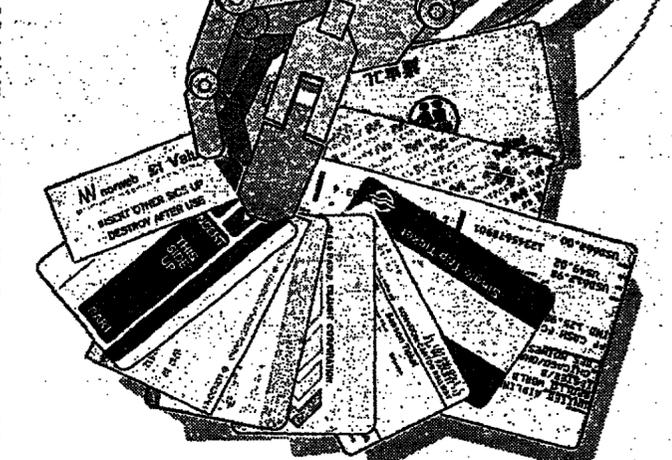
The Washington system is now running much more efficiently - 98.6 per cent of gates are available during morning and evening rush hours and the vending machines jam on average once every 10,000 operations.

In Hong Kong, the introduction of another Cubic Western Data system in 1979 for the Mass Transit Railway Corporation (MTRC) was also not without its difficulties. David Barraclough, director of operations at MTRC says that the first couple of weeks after opening were harrowing and that the average rate of operations between failures was "not up to scratch."

He nevertheless argues that at that time the system was the most modern and ambitious in existence and it was hardly surprising that there were early problems. Many of these were caused by user unfamiliarity and the unexpected difficulties in keeping the reading heads on the exit gates clean from dirt.

Another problem in Hong Kong was what Barraclough calls an unacceptable level of errors in the magnetic coding on tickets. The Corporation discovered that 73 per cent of people going to pay excess fares had had the coding on their tickets removed. Almost all of these were women whose tickets had been wiped by the magnetic clasp on their handbags.

When a third underground line was constructed in Hong Kong in 1986 the Corporation chose a French ticketing system from Compagnie Générale d'Automatisme, rather than Cubic equipment. Barraclough insists that



the decision not to give the contract to Cubic was based on price rather than reliability.

But another indicator of possible problems for LRT is a series of trials of ticketing systems conducted by BR's Network Southeast. After the tests, it chose a Swiss system by Autelca in preference to those offered by Westinghouse Cubic, Thorn EMI and the French company Creuzot.

In the tests, the Autelca system proved 14 times more reliable than the worst system. The machine offered by Westinghouse Cubic was not the least reliable. But BR says that it was close to being so.

Ken Williams at BR says: "When we chose our system, we looked at the experience of the company, delivery dates, reliability and costs. Although the Swiss

system was not the cheapest, the maintenance costs were lower because the company's machines broke down less often. Over a seven year period, our aims in terms of use should be achieved, and it will have cost less than the other systems."

Westinghouse Cubic argues that the trials were not on an equal basis. The specifications given by BR were the same as an Autelca machine that was in production and had already been installed by Network Southeast. Westinghouse Cubic suggests that a trial between a single prototype and a production machine was unreasonable.

It believes that LRT will benefit from Cubic's learning process in the US and Far East, arguing that the technology being installed in London is now the

most advanced in the world and that reliability targets set by LRT are being regularly met.

Westinghouse Cubic is responsible for initial maintenance and is liable to penalties if the specification target of mean cycle between failures of one in 25,000 transactions is not met. The company is also liable if faults are not repaired quickly. So far no penalties have been invoked.

"Westinghouse Cubic gave us what we wanted," says Doug Allaway, tickets and revenue manager (operations) at LRT. "The London Underground is a large and diverse network with particular needs which Westinghouse was able to meet - it was as simple as that."

Allaway argues that reliability was not a factor that swung the decision - the competing bids from the consortiums of ICL/Compagnie Générale d'Automatisme and Plessey/Marubeni offered much the same figures. Autelca does not produce the gates needed for closed systems and did not bid for the contract.

Unlike Allaway, Richard Hope, editor of Railway Gazette International, believes reliability will have an important role to play. "By far the greatest test will be public acceptance. If the public believes the system is reliable and accepts the machines LRT can dispense with ticket collectors and the system will be seen as a success."

Putting paid to the money grabbers

THE TICKET vending machines available to underground transport system have come a long way from the blue boxes introduced in London during the 1930s. In the last ten years, progress has been rapid.

• Systems can be fully and effectively computerised and the mind computers on early automated machines, which tended to be large and generate considerable heat, have been replaced by micro processors.

• The Westinghouse Cubic system will monitor a network of 900 self-service ticket

machines, 600 machines in ticket offices and 301 automatic passenger gates. It will then, through a central computer in Baker Street, provide information about ticket sales and passenger flow as they occur.

• Cash verification has moved on since earlier optical scanners were generous enough to accept photocopies of notes. Present systems not only check the optical images of the note, but also its colour, size and shape. The money's ability to reflect and transmit light is also verified. West-

inghouse Cubic estimates that its system will reject 90 per cent of forgeries, and accept 97 per cent of genuine notes. As for coins, electronic components mean that there is a higher degree of acceptance by the machines and channels can be wider so that bent coins can be rejected, rather than jamming the system.

• Printing systems for tickets are dot-matrix. Early mechanical machines were dependent upon rubber printing plates, of which four were needed for a single ticket.



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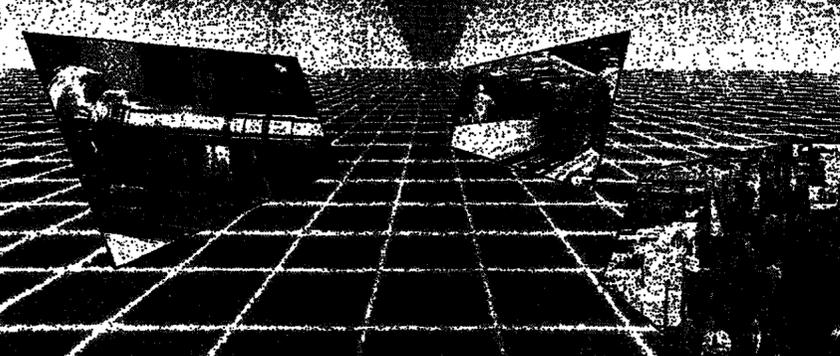
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WORTH WATCHING

Edited by Geoffrey Charlish

Financial advice goes on the record

SINGER ELECTRONICS of London has developed a £2,500 recording unit intended to help financial advisors maintain records of transactions, as required by the UK Financial Services Act, due to become law in April. The device can be connected to any outside or private exchange telephone line.

Singer's Financial Services Recorder (FSR) records the advisor's phone conversations along with a record of the number dialled and the time and date. The FSR is also connected to the advisor's workstation via a standard computer interface.

Thus, data obtained when the advisor consults his computer files, or an on-line information service, is also recorded. He will then be able to show he took the necessary steps to obtain relevant data.

In the event of a dispute, the advisor should be able to provide a full and clear record of all stages of a transaction. After April, financial services companies will have until October to implement the Act's requirements. Singer believes its FSR will speed matters, and pay for itself within six months.

Fair exchange of quality television

IN GERMANY, the Standard Elektrik Lorenz Research Centre (SEL), an Alcatel company, is developing a broadband (high data rate) telecoms exchange which will enable high quality television transmissions to be dealt with in much the same way as ordinary phone calls.

A first version of the exchange is about to be tested in Berlin in an ISDN (integrated services digital network) trial which will include SEL's wide-band 140 megabit per second approach. (Regular ISDN channels use 64 kilobits per second channels).

By compressing the video signals in a device called a codec (coder-decoder), normal 64 kilobit ISDN channels can be made to carry TV images. But these somewhat degraded pictures may not win public acceptance and SEL's approach will allow high quality video pictures to be transmitted and switched between subscribers.

CONTACTS: Singer Electronics, London, E7 4011, Standard Elektrik Lorenz, Federal Republic of Germany 711 6214, United Glass, UK, 0227 8261, ICI Electronics, UK, 0707 33660.

Lighter load for the beer drinker

UNITED GLASS in the UK is producing beer bottles that are 20 per cent lighter in weight but are stronger than conventional designs. Guinness is the first UK user and the company expects significant benefits to its export business in terms of reduced freight charges.

United Glass has spent £4m on developing its new bottle manufacturing process, which resulted from collaboration with Owens Illinois and Heye Glas in the US.

Floppy discs flat out in an optical orbit

FLOPPY OPTICAL discs with a storage capacity 800 times greater than the familiar 5.25 inch magnetic variety could soon appear on the market following the development of a suitable drive by Bernoulli Optical Systems Corporation (BOSCO) of Boulder, Colorado.

Up to now, optical discs have had to be perfectly flat and rigid, which has meant they have been correspondingly expensive to manufacture.

BOSCO is working in conjunction with Imperial Chemical Industries (ICI) of the UK. ICI earlier this year launched Digital Paper, a flexible optical recording medium which is likely to be used in the manufacture of "floppy opticals".

In the BOSCO drive, the centrally supported floppy disc is spun under a specially formed fixed, rigid disc which houses the recording head.

The plate channels the air flow and increases its velocity, reducing the pressure above the disc and causing its outer parts to rise until, at a specific speed, the whole disc area is flat.

JAPANESE SECURITIES REGULATION



The trading floor of the Tokyo stock exchange

Fighting for the spoils of reform

JAPAN'S big banks and securities companies, having fought their way to the top of many world financial markets, are now turning on each other at home.

In a rapidly intensifying struggle, they are wrestling for bigger shares of Tokyo's vast securities business.

The hostilities have been caused by the worldwide trend to securitisation - the raising of funds by stock or bond issues instead of traditional bank loans.

In Europe, banks have already responded to this change, notably by expanding their merchant banking divisions and by buying securities companies.

In Japan, as in the US, banks have been prevented from advancing into securities by a legal barrier which has kept banks and stockbrokers from treading on each other's territory.

Debate over the reform of this legal barrier, Article 65 of the Securities and Exchange Act, has become the main financial issue in Japan. The arguments mirror the continuing discussion in the US over possible repeal of the Glass-Steagall Act, on which Article 65 is modelled.

But in practice the breakdown of the old rules in Japan is becoming irreversible. For example, the leading Japanese banks now have securities subsidiaries in London, New York and elsewhere (and some of these subsidiaries have set up unofficial representative offices in Tokyo).

The banks have also been strengthening their links with second division securities companies in Tokyo. The big four Japanese securities companies, Nomura, Daiwa, Nikko and Yamaichi, have all acquired banking licences in London (with the tacit approval of the Japanese Ministry of Finance).

Meanwhile, new financial markets, which tend to combine aspects of banking and broking, are forcing the authorities to make compromises within the

existing legal framework. Points of confrontation between Japanese banks and securities companies are increasing rapidly. Particularly overseas, Japanese financial groups are showing a fiercely competitive obsession with market share.

In Japan, the big four securities companies have extensive retail networks and have acquired enormous financial muscle. Last year, Nomura overtook Toyota Motor as the most profitable company in Japan. Last month it raised ¥170bn (¥22m) for further expansion. If anything, the banks look the weaker competitors, burdened with low profitability and bloated loan books.

Japanese banks' return on assets was always relatively low, but it is now only between 0.4 and 0.5 per cent, less than 1 per cent for US and European banks.

Last year agreement among central banks on capital ratio levels put another burden on the Japanese banks, which will have to raise an estimated ¥400bn-¥500bn each in new capital over the next five years to come up to the new standard. Thus, the bankers tend to see access to the securities markets as necessary for their survival.

The securities companies see things differently. They say that separation of banking and securities promotes competition between two channels of finance and reduces the risk of conflicts of interest. They also claim that the banks could become too powerful.

Mr Kotchi Kimura, a managing director of Daiwa Securities, is worried that fully deregulated banks might become universal institutions and swamp the competition. "Some people fear that if the big banks get control it will be like West Germany," he says.

Both sides are already competing with each other abroad and increasingly at home. In London, where they face few restrictions, Japanese banks have forged ahead. Industrial Bank of Japan's London securities subsidiary was last year the eleventh largest lead manager in the Eurobond market. Excluding Japanese corporate bonds (which IBJ is not allowed to lead manage), IBJ was third Japanese institution in the market, behind Daiwa and Nomura.

In New York, banks tread carefully for fear of upsetting US regulators. Sumitomo Bank nevertheless ran into trouble with the authorities over the \$500m stake

it took last year in Goldman Sachs, the US investment house. It has been banned from sending staff to Goldman for training.

Long-Term Credit Bank has had more success with Aubrey G. Lanston, a primary dealer in the US bond market which it acquired last year. The bank has won permission for Lanston to open an office in Tokyo.

Meanwhile in Tokyo, most leading banks have links with medium-size Japanese securities companies. Holdings in such affiliates are limited to 5 per cent, but the banks can transfer staff to the securities companies. At Dai-ichi Securities, for instance, the chairman and president came from Long-Term Credit Bank.

Banks are supposed to keep relations at arm's length. But they are increasingly favouring their affiliates. Last year, for example, Sanwa Bank gave 17 per cent of the underwriting for a share issue to its affiliate Towa

Securities, a percentage many times larger than Towa's normal market share.

For the moment at least, the authorities insist banks keep such deals to a minimum. So the real extent of the banks' desire to challenge the brokers only became apparent with the opening in November of the commercial paper market - the first time the two sides could compete at home on equal terms.

Interest rates were driven so low by competing underwriters that issuers could put the proceeds in a deposit account and make a profit. A similar fight can be expected when Japan's first full-scale futures and options markets open later this year.

The Japanese Ministry of Finance has carefully avoided infringing Article 65 by tortuously defining separate fields for banks and brokers. But there is enough overlap - in interest-rate and currency instruments, for example - for genuine competition between the two sides.

Longer term, the key to the battle remains the status of Article 65. The Finance Ministry says the outcome is undecided, but evidence is gathering that reform is on the way.

In the US, Glass-Steagall is under review because of an abolition bill presented by Senators William Proxmire and Jack Garn. US thinking has a powerful influence on Japan, where the financial laws were mostly framed during the post-war American occupation. An advisory committee to Japan's Finance Minister, in a report critical of the separation of securities and banking business, says: "The Glass-Steagall Act... was established in the light of the critical condition of financial institutions at the time of the great panic in the 1930s. It is a big question whether the conditions at the time of the establishment of this act are still meaningful today."

The Big Four securities companies, especially Nomura, have been striving to catch up with the banks in political clout. But the banks still carry great weight with their chains of contacts throughout Japanese industry and the civil service. Article 65 will not necessarily be abolished, but reforms could mean that it will no longer matter.

In the market place, it is already clear that some securities companies will be under pressure if the banks get their way. Japan has more than 200 registered stockbrokers, many of them small retail operations. A senior official of the Finance Ministry's securities bureau says he is most concerned about the medium-size companies which compete for institutional business. Those linked to banks will presumably be safe, but a few independents might face difficulties.

Mergers might be on the way. For example, Fuji Bank, which is linked with Daiwa Securities, has recently increased its holdings in Hiraka Securities from 5 per cent to 15 per cent (these shares are spread through companies in the Fuji group so as not to infringe the 5 per cent rule).

Not all the banks are in a position to take advantage of deregulation in securities. Bank of Tokyo, Japan's leading foreign exchange bank, for example, lacks a strong domestic branch network. Strong regional banks, with local deposit bases, are well placed. But medium-size banks in Tokyo could be under pressure through competition from city banks.

The securities companies may have the initial advantage - defending immensely strong positions in the equity markets. But the banks have been preparing their assault for a long time.

Stefan Wagstyl

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For a full editorial synopsis and advertisement details, please contact:

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JOBS

Why it still pays executives to work abroad

By MICHAEL DIXON

TO JUDGE by some accounts of the tax concessions announced in last week's United Kingdom Budget, the British Isles may soon sink under an influx of income-maximising executives from abroad. But I doubt that those of us who live in the UK need take to the boats quite yet. The reason lies in the table alongside, which is compiled from a survey made last autumn of the pay and perks of British executives working overseas. The findings have just been published by the P-E Inbucon management consultancy, and anyone wanting full information on them should contact the consultancy's Tom Rafferty at Park House, Wick Road, Egham, Surrey TW20 0HW; telephone 0784 34411, telex 933763 Peg G.

For whereas my figures are confined to 20 territories, P-E Inbucon's report spans 51. What is more, the full survey gives information on up to five ranks of expatriates as measured by their gross salary they would typically have in their homeland: £12,000, £15,000, £18,000, £22,000, £28,000, and £42,000. But my table refers to only one - someone married with two dependent children, who in the UK would gross £22,000. That in itself serves to expose some of the bellyboo there has been raised about the riches the Budget's cuts in income tax will lavish on people hazily described as "executives".

Country of residence	Net pay £	Buying power £	% of expatriate executives in each country whose fringe benefits included:		Company car	Domestic staff	Club fees	Help with education	Medical insurance
			Accommodation	Costs of utilities					
China	54,901	78,768	100	71	6	6	35	100	100
Argentina	34,051	78,348	30	70	46	4	78	100	87
Egypt	42,369	72,657	78	22	59	34	18	31	100
Qatar	53,734	69,904	100	-	83	29	29	100	58
Saudi Arabia	46,296	54,723	96	4	92	18	18	81	80
India	36,873	53,987	100	-	77	86	77	54	92
Singapore	45,323	52,336	85	15	55	80	29	56	89
Thailand	43,798	52,078	100	-	73	55	15	27	97
Malaysia	39,782	51,611	77	23	64	50	14	41	95
Botswana	35,980	49,059	93	7	73	47	33	33	93
Bahrain	42,927	48,505	100	-	89	56	31	56	100
Swaziland	30,109	48,485	-	100	44	67	44	44	100
Nigeria	34,759	47,748	70	30	85	88	61	78	78
Hong Kong	38,071	47,118	81	8	85	56	19	56	82
Zimbabwe	31,684	46,910	80	20	80	90	60	35	75
Indonesia	34,736	46,751	93	7	72	60	32	53	82
Abu Dhabi	42,515	45,715	98	2	78	44	17	22	93
Malaysia	34,780	44,507	73	25	54	80	23	44	81
Mexico	28,366	44,318	71	29	19	79	5	62	100
Papua N.G.	38,638	43,288	42	58	42	47	5	37	100
Small sample									

is still above the average gross salary for executive work. As things stand before the tax changes take effect, the resulting net pay for someone married with two children in the UK would typically be £21,760. Mr Rafferty says the Budget's concessions will raise that "take-home" pay to just £23,506. Even when the survey was made on October 1 last year, the new UK take-home figure was exceeded by the average net pay of similarly ranked Brits working in every one of the 20 countries in the list. And the material advantages of the overseas jobs

were still greater in terms of purchasing power - which the consultancy calculates in line with the prices and foreign exchange rates prevailing in the various places last autumn. Since the calculations are standardised on Britain, the purchasing power of executives there is taken to be the same as their net pay. So the £78,768 buying capability of the person working in China compared with the stay-at-home counterpart's £21,760.

In most of the 51 territories surveyed, including even New York, the living expenses as estimated by P-E Inbucon were at least a little lower than in the UK. The two exceptions were Cameroon and Japan, where the costs were respectively higher by 28 and 81 per cent. As a result, although the Brits working in Japan did well for take-home pay - £75,450 average for the rank of executive referred to by the table - the purchasing power was dragged down to £41,985. Even so, considering the fringe benefits that also go with jobs overseas, one thing seems clear. While the thoughts of British expatriates may be turning to home as April approaches, the

Budget's concessions cannot be expected to bring many of them rushing back to work in their native land.

Germany

AS IT happens, headhunter Anthony Neville is seeking to add to the executive-export trade - although not to any of the places covered by P-E Inbucon's survey, and for a stay abroad of only a year.

He is offering a marketing job which starts with a 12-month stint in Germany, where the recruit will be brand manager in charge of a mainstream product of an international fast-moving consumer-goods group. Being unable to name his client, Mr Neville promises to abide by any applicant's request not to be identified to the employer at this stage. The same applies to the other recruits to be mentioned later.

In addition to having at least two years experience in brand management work of similar kind, candidates should be top-notch linguists in German. Earnings indicator is £80,000, with company car among the perks.

Inquiries to Anthony Neville International, 31 Castle Street, Farnham, Surrey GU9 7JB; tel 0252 711311, telex 858902 Baron G. At the same headhunting consultancy's Scottish branch, Graham Walker is looking for a marketing-minded technical director. The employer, however,

is based the other side of the border in the North-west.

The company has sales of £30m in specialised electronic systems incorporating infra-red widgey and such. The newcomer will be responsible for providing broad technical guidance, as well as leading about 150 design and development staff.

Applicants should have senior-level success in a comparable business using computerised manufacturing, and a relevant paper qualification to boot.

Pay around £40,000, also with car among the other benefits. Mr Walker's address is 69 Midton Rd, Ayr, Scotland KA7 2TW; tel 0232 287969, telex again 558802 Baron G.

Finance

LASTLY today to a batch of finance jobs offered through recruiter John Williams (45-45 St Mary's Rd, London W5 5BQ; tel 01-879 1082). Three - for a senior futures broker and two juniors of same ilk - are with a money-broker's City of London branch marketing to banks. Pay £30,000-£40,000 for the senior, £25,000-£30,000 for the others, all with cars and bonuses.

The remaining job is with a multinational company in the Thames Valley, which wants someone with money-market and foreign-exchange experience to develop the financing role of its UK and Continental subsidiaries. Salary up to £25,000, plus car.

Cable Dealers

We are currently assisting a number of international banks in the recruitment of spot and forward cable traders.

Applicants are likely to be in their mid to late twenties with at least one year's dealing experience in an active Treasury.

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There remains a high demand for EUROPEAN ANALYSTS, who must have at least eighteen months broking experience and fluency in a European language. Also of interest would be individuals with MINING or CONSUMER stocks research experience.

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 Equities Management Mid 20's +

Our client, a recognised and growing force in investment management with a considerable international presence, seeks to recruit a further Fund Manager to assist with European Equities.

This is an outstanding opportunity for a man or woman wishing to start his/her career into this exciting area. The essential qualifications sought are a degree, a high level of numeracy and two-plus year's experience of investment which could have been gained with a Merchant Bank, Stockbroker or independent fund management house.

Funds managed by our Client cover many facets of investment from Unit Trusts to International Accounts.

so they seek a team member who will be involved in a wide range of activities.

The remuneration policy is generous but will naturally depend on experience to date and age.

Our Client would also be interested in hearing from more senior UK Fund Managers looking for new opportunities. Please reply in confidence, quoting ref. 875, to Keith Fisher, Overton Shirley and Barry, Fifth Floor, Prince Rupert House, 64 Queen Street, London, EC4R 1AD. Tel: 01-248 0355.

Overton Shirley & Barry
 INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

INSTITUTIONAL SALES US GOVERNMENT SECURITIES

Excellent Salary and Benefits

Midland Montagu Securities Inc., a primary dealer in US Government Securities, continues to expand its market share and is seeking additional Sales Executives to join its London team at a variety of levels. MMSI operates within Midland Montagu, the investment banking and securities arm of the Midland Bank Group, and forms an integral part of the Fixed Income division in London. In addition to US\$, Midland Montagu has leading positions in the £, AS and DM domestic bond markets and is continuing to develop a parallel presence in the euromarkets for these currencies.

You should have a strong background in Fixed Income Institutional Sales, preferably with experience of US Government Securities and a knowledge of US Financial Markets. Your energy, enthusiasm and proven sales ability will complement an already successful team.

A competitive and attractive remuneration package in line with experience will be offered.

Please write with full details to Elizabeth Poster, Personnel Operations Manager, Midland Montagu, 10 Lower Thames Street, London EC3R 6AE.

Midland Montagu Securities Inc.

FUND MANAGEMENT /GLOBAL RISK

A number of our clients are currently seeking staff of Manager & Assistant Director level with experience in the following areas:

- * FUND MANAGEMENT of equities and/or fixed interest instruments within the * U.K. * FAR EAST * U.S.
- * ANALYSIS/RESEARCH in a number of sectors. Candidates must possess good quantitative skills and a first class academic background.
- * GLOBAL RISK MANAGEMENT STRATEGY incorporating assessment of new and existing opportunities and specific knowledge of statistical risk assessment procedures.

If you wish to discuss prospects for a career move in one of these areas please contact Jane Ingleby on 01-242 3665 (day) or 0438 720936 after 7.00 p.m. to arrange an informal meeting. Alternatively send your CV to the address given below. Your application will be treated in strictest confidence.

Lawrence House 51 Gray's Inn Road London WC1X 8PP
 Member firm of the Management Consultancies Association

MCP
 MANAGEMENT CONSULTANTS

Professionals in Banking

ECONOMIST to £30,000
 Our client is the investment banking arm of a long-established international bank. With overall responsibility for the economics function you will be directly supporting the bond sales and trading, and corporate finance teams. A qualified Economist, you will already have market-related experience and a keen interest in foreign economics. You will also be able to apply your quantitative skills to interpreting major world market and currency forecasting. This represents a real opportunity to expand this vital information service to meet the needs of the bank's development business activities.

For further information please contact Felicity Hother on 01-606 1706 or write to her at the address below.

Anderson, Squires Ltd.,
 Financial Recruitment Specialists
 127 Cheapside, London EC2V 6BU

LAWYER £Neg
 Our client is a major international bank with a strong client base and an excellent reputation for the transaction driven business. A well qualified and commercially minded lawyer is now sought as an addition to its project and corporate finance business. Depending on your level of experience you will be involved both in negotiating and documenting substantial asset financing deals. Previous exposure to large ticket leasing would be a distinct advantage. This represents an exciting opportunity to develop your career into a front line role.

Anderson, Squires

Foreign Exchange

Off Balance Sheet Trader c£60K
 Our client, a leading name in both Foreign Exchange and Money Markets, is undergoing a period of expansion to accommodate the development of a facility in new instruments trading. Hence, they are seeking a senior individual to oversee the Off Balance Sheet desk and to assume responsibility for trading in FRAs, Futures arbitrage and Interest Rate Swaps. Those with substantial experience in a "blue-chip" name will find the challenge and rewards offered very exciting.

Spot FX Trader c£40K
 A leading European Bank is seeking a number of highly experienced dealers who are at present running their own books in at least one of the major currencies, predominantly DM, Cable or Yen. The successful applicants will be dynamic team players with the ability to make an immediate contribution to the well established and highly profitable dealing room. A generous remuneration package is offered to attract dealers of the highest calibre.

If you are able to meet the above criteria, please contact Anthony Isern on 01-929 2383, or send your full CV in strictest confidence to Reed City, Fourth Floor, 1 Royal Exchange Avenue, London EC3V 3LL.

REED... City

Entrepreneurial opportunity in Docklands

c £30,000 + profit sharing + car

Clifton Holdings Ltd



Mr Jacob Rothschild, the owner of Clifton Nurseries, which has an outstanding reputation in landscaping, garden design and construction, and retailing of plants, wishes to expand its activities in Docklands through Clifton Holdings.

A candidate is sought who is capable of developing an operation to service the landscaping and associated needs of companies and private clients establishing themselves in Docklands; both for their interior and exterior requirements. The opportunity will be provided to expand the business through acquisition, joint venture and start-ups.

You must be strongly market-oriented and committed to the highest standards of design, quality and service. Probably in your mid 20's or early 30's previous business management experience or a formal business training is desirable.

This really is an exceptional opportunity; success will earn early appointment to the Board and a share in the rewards generated.

Resumes please, including a daytime telephone number to Terance Smith, Ref. TS F809.

Coopers & Lybrand Executive Selection

Coopers & Lybrand Executive Selection Limited

Shelley House 3 Noble Street London EC2V 7DQ

SECURITIES ANALYST OIL AND GAS INDUSTRY

This appointment is for a young (age 25-30 preferred) international securities analyst with experience of the South East Asia and Pacific Rim natural resources/geophysics industry willing to make a three to five year commitment as principal assistant to the senior partner of an investment banking firm.

Relevant education should be at least university degree standard in business or earth sciences with experience in a major international or city stockbroker or securities firm. The successful candidate will be able to travel extensively and frequently at short notice to the firm's overseas affiliates, show a reasonable standard of computer literacy and be fluent in at least one language other than English.

Salary will be in the region of £20,000 per annum, but is negotiable depending upon the candidate's experience.

Written applications complete with curriculum vitae giving details of education and experience should be sent to:

Dunsmuir Mearns Partners Limited, c/o Gottsman Jones & Partners, Aldwych House, Aldwych, London WC2B 4HN, (ref. TWR), Telephone: (01) 242 8953

Senior Traders and Dealers

A new Trading Director for Instinet

- * Substantial salary + Bonus + Quality car
- * Full management benefits

You have at least 10 years' equity dealing experience. You know the City and talk its language. You are a persuasive communicator - particularly at senior level. You are eager to invest your experience in a new and buoyant market. You have proven management experience and well developed skills in administration. You are uniquely qualified to become the Trading Director of Instinet, a subsidiary of Reuters.

Record trading activity has proved conclusively that real-time screen trading is now the market of the future. However, to harness this exciting growth potential, Instinet is also in the market for top level talent. A senior trader or dealer with the maturity to manage all UK trading activities, interface with the US trading room, supervise all clearing and settlement functions and ensure stringent compliance. A gifted professional, alert to any market movement and ready to advise subscribers of all 'interesting' developments. Someone who can stimulate business utilising

Instinet's private network and subscribers to create agency trades. This opportunity calls for a mature knowledge of European and US markets matched by a thorough appreciation of ISE regulations as well as TSA and FSA rules. Most important of all, it calls for an impressive personality. A director who can develop and market Instinet to top City management with a natural and fluent confidence.

The move from trading to front-line management is a logical one. It is also a lucrative one. The salary will be substantial. The generous bonus, membership of BUPA, share option scheme, professional scope and the prospects are all equally appealing. Please send a full curriculum vitae to or telephone Ms Irene Dibben,

INSTINET
85 Fleet Street
London EC4P 4AJ
01-324 8885

Instinet is an equal opportunities employer

REUTERS

SENIOR ACCOUNT EXECUTIVES.

FUTURES/EQUITIES/BONDS (INSTITUTIONAL AND/OR PRIVATE CLIENTS.)

Very competitive remuneration plus equity. Central London.

- ◆ SEC-COM is an independent financial services group with an expanding, innovative range of products and services.
- ◆ In our Mayfair offices we have a creative environment, highly efficient systems and effective lines of communication. Our reputation has been won through outstanding performance.
- ◆ Rapid growth has promoted the need for Senior Account Executives, who are currently generating \$500,000 gross commission or more a year.
- ◆ The successful applicants will be self-motivated and positive in their approach.
- ◆ In return we offer the chance to build up equity in a growing business. Achievements will be recognised and amply rewarded.
- ◆ If you are interested to learn more about this opportunity write in confidence to Alwin Tamosius at the address below. Or phone him on 01-499 8090.

SEC-COM

SECURITIES & COMMODITIES INVESTMENTS PI
Leconfield House, Curzon Street, London W1Y 7FB.

FAR EAST EQUITIES ASSISTANT PORTFOLIO MANGER

Merchant Navy Investment Management is an independent, profitable, well capitalised investment management company, operating in the City of London and managing assets on behalf of pension fund and investment trust clients.

We now have a vacancy for an assistant to the portfolio manager to cover Far East quoted equities. Applications are invited from candidates with experience in Far East equity fund management, keen to work within a relatively small team where the accent is on individual contribution to the overall effort and where that contribution is recognised and rewarded.

Compensation and appropriate benefits will be competitive and attractive. If you are looking for a secure base where your success is seen to matter write enclosing your CV to:

John Prigent
Merchant Navy Investment Management Ltd.
30 Finsbury Circus
London EC2M 7QQ

Capital Markets Origination - North America

ANZ Merchant Bank is looking for a senior marketing executive to join our established Capital Markets Department in London. Reporting to the Head of New Issues, you will be responsible for spearheading the sales effort and business development of the Department's international origination activity within North America, as part of a planned major expansion in this geographical area.

You are accordingly likely to have at least two to three years' successful track record of marketing a wide range of international capital markets products to major US and Canadian borrowers/issuers in the financial, corporate and public sectors. Existing client contacts at a senior level within these sectors will therefore be essential.

Probably aged 28 to 35 and a financial or business graduate with good French language knowledge, you will be able to demonstrate both management qualities and a clear ability for innovative thinking and initiative. Enjoying regular travel to the USA and Canada from your London base, you will also have good interpersonal and communication skills and work well within a highly professional team environment.

A competitive remuneration package is offered, together with the usual banking benefits. Interested applicants should write, enclosing full career details, to Penelope Nisgalla, Personnel Officer, ANZ Merchant Bank Limited, 65 Holborn Viaduct, London EC1A 2EU or telephone on (01) 489 0021.

ANZ Group

MARKETING MANAGER

Fixed Income Securities

A leading international investment banking firm is seeking an individual experienced in global fixed income markets and securities. Applicants should be educated to degree level, in Economics or a related discipline, and will undoubtedly have undergone a period of intensive professional training with a leading financial institution (including completion of Registered Representatives exams).

The successful candidate will possess experience in developing and implementing marketing and distributing strategies, new product development, managerial and professional education and training programmes in the fixed income arena. The position would report to senior management and requires extensive knowledge and experience of all facets of the fixed income securities markets. Applicants should also have an understanding of financial services computer capabilities and analytics, and will ideally have European language skills. This is not a sales position.

Good remuneration/benefits package. Applicants possessing the above qualifications and experience should write to: T G West, Managing Director, (Ref. 447), Associates in Advertising, Columbia House, 69 Aldwych, London WC2B 4DX.



FOREIGN EXCHANGE DEALER

We are a large International group with a wide range of interests in the manufacturing and service industries. Our Cash Management Department, part of the central Treasury function covering all our U.K. companies, is in need of a foreign exchange dealer.

Reporting to the Cash Manager, you will be responsible for all the foreign exchange dealing; foreign currency borrowing and depositing; and have frequent contact with banks and subsidiary companies, both in this country and overseas.

You will probably be aged mid-twenties and have had at least one year's dealing with a corporate or bank.

Company benefits include 25 days holiday, free lunches and private medical insurance after one year.

Send your Curriculum Vitae to:

Mrs A.J. King, Personnel Officer, Bowater Industries plc, Bowater House, Knightsbridge, London SW1X 7NN (No Agencies)

Energy Markets Reporter

Reuters, the world's leading news and information organisation, has a vacancy for a reporter with oil products or other relevant experience to join its London team of Energy Market journalists.

Enthusiasm and the ability to communicate effectively with a wide variety of oil industry sources are essential. A knowledge of European languages will be a major asset.

Candidates should apply either by telephoning 01 353 7929 (24 hour answering service) for an application form, or sending a full curriculum vitae to Miss Angela Dean, Recruitment Executive,

REUTERS
85 Fleet Street
London EC4P 4AJ

Reuters is an equal opportunities employer



Outstanding Opportunity

Successful investment group seeks Assistant Investment Manager for UK Funds

Since 1974, Perpetual has developed an excellent reputation for long term investment performance. Controlled growth of our U.K. Investment Department now creates a particular opportunity for a U.K. investment specialist. A proven record of successful investment management or analysis, over a period of at least three years, is essential.

Unit trusts make up the principal activity but expansion is envisaged in pension fund and private portfolio management.

The appointment will involve working from exceptionally well appointed, historical offices in Henley-on-Thames, and would

suit an individual who would enjoy the responsibility of working in an entrepreneurial environment with considerable scope for personal initiative.

The remuneration package will focus on an attractive salary and participation in the company's share option scheme. Normal fringe benefits will be included and there are excellent prospects for advancement within the Group.

Applications will be treated in total confidence and should be sent to M. Arbib, FCA, Chairman, Perpetual plc, 48 Hart Street, Henley-on-Thames, Oxon RG9 2AZ.

Perpetual plc

Britain's Fast Growing Unit Trust Managers

TEMPLETON UNIT TRUST MANAGEMENT

Vacancies in marketing, compliance and investment

Following the announcement that Templeton, Galbraith & Hansberger Ltd. is to establish a European headquarters and unit trust management operation in Edinburgh, applicants are sought for a number of vacancies. Positions are available in marketing, compliance and investment. The vacancies offer an opportunity to join a growing management team within a global company managing client funds in excess of \$6,000 million.

Applicants should have a number of years of relevant experience and a demonstrable record of achievement in their field. European language skills would be an advantage. Rewards will be competitive and commensurate with experience and ability.

Please send a CV to Colin McLean, Managing Director, Templeton Unit Trust Management Ltd., 82 Great King Street, Edinburgh EH3 6QU.



ASSET MANAGEMENT TEAMS WANTED

INTERNATIONALLY MANAGED ASSETS REQUIRED

to expand existing London division of Swiss parent bank. Present operation, backed by strong international research department, manages private client and small institutional business in discretionary and advisory capacity. Efficient back office is capable of handling additional volume. Please write to Box No. A0863.

BULLISH RECRUITMENT — THE BEAR FACTS

City redundancies are announced almost daily, but we at Jonathan Wren continue to advise clients on a substantial number of key financial recruitment assignments. Our formidable reputation and expertise have been developed, tried and tested over a period of nearly 20 years, and we have continued to maintain a high level of service through crises dating back to the Secondary Banking Crash of 1972-1973.

One effect of the current volatility in the City recruitment market is the increasing number of individuals who are unsettled, and who therefore 'could be tempted'. We are always delighted to discuss career potential in the context of current market conditions. Our team of recruitment professionals combines over 100 man-years' experience, and covers every specialist sector of the market.

This selection of current requirements is representative of the large number of senior vacancies which our clients wish us to fill. The bear fact is that we remain bullish about City recruitment.

LONDON HONG KONG

EUROBOND SALES **£50,000**

As a result of current expansion within its international capital markets area, a leading investment bank is seeking to appoint a very experienced eurobond sales professional. The ideal candidate will have gained at least three years' successful sales exposure with a major player, and will have developed a sound client base. Contact Anne Fenwick.

US FUND MANAGERS **to £35,000**

We have been retained by a number of clients to assist in the recruitment of a number of individuals with US equity fund management experience. Applicants will probably be graduates and will have spent at least two years' working in this market. Contact Barbara Debet.

SECURITIES SETTLEMENT ACCOUNTANT **£25,000 + benefits**

A leading international investment bank seeks a high calibre individual to improve and maintain the quality of accounting information derived from the settlement department of its UK market-making and institutional broker dealing operation. The successful candidate will ideally hold professional qualifications and possess sound management qualifications, and good management accounting skills, combined with knowledge of Stock Exchange settlements and be keen to prove themselves in a challenging environment. Previous supervisory experience would be beneficial. Contact Ann Winder or Jane Almond.

CHIEF DEALER (Designate) **to £40,000**

An expanding European bank in the West End is seeking a senior dealer, aged 35 to 45 years, with sound experience of spot/forward and deposits to set-up and run a new dealing room, together with the responsibility for hiring additional staff. The successful applicant will possibly be of chief dealer status and will relish the opportunity of a start-up situation. Contact Trevor Williams.

COMPLIANCE OFFICER **to £35,000**

An excellent opportunity has arisen for a compliance officer to join a rapidly expanding international bank. Applicants should have direct experience in this field and be ACA qualified. The successful candidate will be responsible for supervising the department. An excellent benefits package is offered. Contact Caroline Sheridan.

PROPERTY LENDING **£25,000 +**

A City based merchant bank seeks an experienced property marketing officer for a management level position. Although working from a London base, the successful applicant will deal with the land acquisitions and financing of property projects throughout the UK. A banking and/or surveying background is required. Contact Norma Given.

FIXED INTEREST ANALYST **to £40,000**

A major global investment bank is strengthening its fixed interest fund management capability in London. We are advising them in the recruitment of an analyst with substantial experience and a high order of demonstrable ability in this area. Contact Barbara Debet.

COMMODITY ACCOUNTANT **£25,000**

Our client, a major European metals trading house, has a requirement for a fully qualified ACA with at least two years' experience in metals accounting. The successful candidate will report directly to the Chief Accountant. Contact Vanessa Nokes.

LOANS & CREDIT MANAGER **£25,000**

An experienced manager with the ability to co-ordinate the loans administration and credit functions, and to advise management on the development of internal procedures, is sought for the City branch of a privately owned international bank. Contact Michael Hutchings.

SPOT/FORWARD DEALERS **£Negotiable**

A major European bank is further expanding its successful foreign exchange team and is therefore seeking several experienced \$/major European currency dealers. Very competitive salaries and benefits will be offered to attract high calibre candidates. Contact Norma Given.

SINGAPORE SYDNEY

Jonathan Wren

Recruitment Consultants
No.1 New Street, (off Bishopsgate), London EC2M 4TP.
Telephone: 01-623 1266. Fax: 01-626 5258.

A century and a half of growth has made Legal & General one of the great names in life and pensions, investment management, general insurance and financial services. The Group now comprises six business units with operations in Europe, North America and Australia.

These will include researching the Group's funding opportunities, addressing currency and interest rate exposures, implementing effective cash flow forecasts and developing treasury information systems. You will also be instrumental in developing cash management systems and managing credit rating agency relationships.

The breadth and importance of these functions mean that you will be a numerate graduate with either an accountancy qualification or an MBA. You will have experience of the finance function gained either in industry, a financial institution or a bank and have recently spent 2-3 years in a treasury department.

Anyone currently earning less than \$25,000 is unlikely to have the requisite knowledge or experience for this corporate level post. The salary is negotiable and the full financial sector benefits will include a car.

For further details, please send a detailed c.v. to: P. J. O'Sullivan, Personnel Manager (Group), Legal & General Group plc, Temple Court, 11 Queen Victoria Street, London EC4N 4TE.



ASSISTANT GROUP TREASURER
Neg. salary plus financial sector benefits and car.

City

As you can imagine, the range and complexity of financial policy issues facing the Group is greater than ever before, and it's in this atmosphere of challenge and increasing diversity that the appointment of Assistant Group Treasurer is being made.

The overall objective is to support and assist the Group Treasurer in developing and implementing the corporate treasury function, and handling the day-to-day treasury activities. There are, however, many additional responsibilities.

A · WEALTH · OF · CHALLENGE · IN · TREASURY · MANAGEMENT

Manager, Central Credit Unit
City **£ neg + full banking benefits**

This well established International Bank with a rapidly expanding business in Corporate Banking, Capital Markets and Treasury, seeks to fill a challenging new position.

The ideal candidate will be aged 28-36, have a sound credit knowledge with some product banking experience, and will have demonstrated the ability to successfully lead a small team of staff. The Central Credit Unit will have responsibility for developing credit policy initiatives for the operation, and managing country risk exposure within the Bank's European operations.

The post offers an attractive salary together with a full range of banking benefits with excellent prospects for promotion and advancement in a variety of areas in the Bank.

Interested candidates should contact the retained consultants Mark Hartshorne or Niall Macnaughton on 01-404 5751 or write to them at Michael Page City, 39-41 Parker Street, London WC2B 5LH.



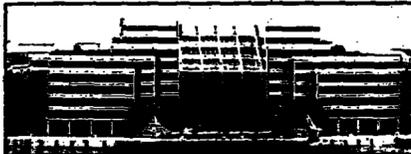
Michael Page City

International Recruitment Consultants
London Paris Amsterdam Brussels Sydney
A member of Addison-Consultancy Group PLC

ASSET FINANCE SPECIALISTS
Leasing and Hire Purchase

CIBC is a major Canadian Bank with a secure and well established reputation in London. We are committed to furthering our activities here and encouraged by an extended period of growth, have recently formed a new Asset Based Finance Group. To develop our activities in this area we seek Accomplished Asset Finance Specialists in the Leasing and Hire Purchase markets. Joining our Marketing function at Managerial Level, you will have a first rate knowledge of the Asset Finance market gained through a minimum of five years' experience. Your technical expertise will be backed up by your

confident personality and excellent communication skills. You will also be expected to prepare credit reports and play a full part in the activities of the Team. There are very clear opportunities for career and personal development within this new group and we are prepared to offer excellent starting salaries, together with a generous benefits package, including company car, mortgage subsidy and non-contributory pension scheme. If you wish to apply, please send your CV to Alison Fiske, Personnel Officer, CIBC, Cottons Centre, Cottons Lane, London SE1 2QL. Tel: 01-294 6595.



CANADIAN IMPERIAL BANK OF COMMERCE

SALES, TRADING AND BANKING OPPORTUNITIES

On behalf of our Clients we are currently seeking executives with the following experience.

EUROBOND SALES **£ NEG**

To cover Europe, the Middle East, and the United Kingdom institutional accounts. Must be able to demonstrate thorough knowledge of the fixed income markets and have a proven track record in these areas.

EUROPEAN EQUITY RELATED TRADER **£ NEG**

A Warrant/Convertible Trader, specialising in European markets is required to augment an existing team of equity related traders.

YEN BOND SALES/TRADING **£ NEG**

Executives with either skills are urgently required by a leading international name in capital markets.

TRADE FINANCE **To £25K Plus Benefits**

Major European Finance House requires Marketing Officer to expand existing customer base. Candidates should be in their late twenties and possess working knowledge of trade and commodity finance.

ECONOMIC RESEARCHER **To 20K Plus Benefits**

Excellent opportunity for an Economics graduate to join an existing worldwide financial research team, supplying all appropriate interest rate forecasts, statistics for bond and equity instruments etc. German or Japanese language would also be a distinct advantage.

OPTIONS/FUTURES **To £25K Plus Benefits**

Top Japanese name needs Assistant Manager to help cover the management risk in fixed income products. Good experience necessary.

For further information please telephone 01 726-4133 and speak to JIM ADAMS or ALAN PENHALLOW or write to the address below giving full details.

All enquiries will be handled in the strictest confidence
ADAM PEN ASSOCIATES LIMITED
Recruitment Consultants
2-9 Mason's Avenue, Basinghall Street, London EC2V 5BT

FINANCIAL CONTROLLER

FRANCOPHONE AFRICA

Our Client is establishing a commercial bank in francophone Central Africa and seeks to fill the above key post.

The Group's wide-ranging activities in the sphere of trade and finance are at present largely concentrated in English speaking African countries but extend to over 40 countries worldwide.

Applicants should be qualified in finance or accounting preferably with work experience in a banking environment and should be fluent in either English or French, with a very good working knowledge of the other. Experience of living and working in developing countries will be advantageous.

Appointments will be made for an initial 2 year period but career prospects within the expanding Group are excellent. An attractive remuneration package will be negotiated with the successful candidate.

Please reply to: Managing Director, PH Recruitment Limited, 16 Grosvenor Street, LONDON W1X 9FB

SUCCESSFUL JOB SEARCH

ARE YOU A SENIOR EXECUTIVE SEEKING A NEW APPOINTMENT?

We are the professionals who can advise and help you. Since 1980, Comnaught's executive clients have accessed unadvertised vacancies, obtained interviews, found the right jobs and reduced job search time. Contact us for an exploratory meeting. It is without charge and we will tell you if we can help and at what cost. It may be easier than you think. Enquire about our special service.

London: 32 Serle Row, London W1X 1AG. Tel: 01-734 3879 (24 hours).
Bristol: Muggs House, 78 Queens Road, Clifton SS1 1JX. Tel: 0272-228933.



MAJOR INTERNATIONAL BROKER SEEKS PARIS-BASED UK EQUITY SALESPERSON

REQUIREMENTS
Minimum 2 years experience with bank, broker or similar institution. Higher education in finance or business administration. Knowledge of European markets, especially equities. Fluency in written and spoken French.

Please send c.v. to Patrick Piard
21 rue Varner, 75008
Paris, FRANCE

FOREX

APPOINTMENTS for Forex, Capital Markets and Treasury appointments consult a specialist agency

Terence Stephenson
Prince Rupert House,
9-10 College Hill,
London EC4R 1AS
Tel: 01-248 0263

STOCKBROKING ON THE ISLE OF WIGHT

COBOLD ROACH - Corporate Members of the Stock Exchange seek a Member or Registered Representative to join a busy and expanding office at Newport, Isle of Wight. Own business would be an advantage.

Contact P J Cole
0983 520222

WARDLEY INVESTMENT SERVICES INTERNATIONAL LIMITED

OPERATIONS DIRECTOR

Wardley, the Investment Management subsidiary of The Hongkong and Shanghai Banking Corporation, is seeking an Operations Director for its London office. The major responsibility will be to provide full administrative and financial support services under one line Manager reporting directly to the Managing Director.

- The Candidate requirements are:-
- At least 10 years directly relevant experience in the UK Securities Industry. Most recent experience should be in the Investment Management business.
 - To be conversant with the relevant regulations and laws related to the Investment Management business.
 - An understanding of the basic principles of Unit Trust accounting.
 - An understanding of Modern Technology and its applications to Investment Management.
 - Proven man management skills.
 - Preferred age 35-45 (It is unlikely candidates below this range will have achieved the necessary level of experience).

The remuneration package will be highly competitive, and will include a potentially significant Bonus, Mortgage Interest Subsidy, Non-contributory Pension, BUPA etc.

Detailed applications, including current salary/package information which will be treated in the strictest confidence should be submitted to:-
Mrs Helen Davies, Personnel Officer,
Wardley Investment Services International Limited,
99 Bishopsgate, London EC2P 2LA.

member: Hongkong Bank group

LEADING FINANCIAL INSTITUTION SOUTH EAST C.£30000

Manager Legal and Corporate Services

The manager heads a team of seven which includes qualified legal professionals and is responsible to the Company Secretary who controls Corporate Legal Services.

To be responsible for and have a knowledge and understanding of legal and public policy issues relating to the company product range including:

All legal aspects of operating in this business sector.

Management of legal/commercial interface characteristic of the financial sector.

Existing and forthcoming regulatory controls which impinge on a major financial institution.

EEC and statutory body relationships "TRADE MARK" and intellectual property protection.

Write in first instance with career details to Graham Tardif.



ALLIANZ

Allianz, Europe's leading insurance group, seeks a Portfolio Manager, based in Munich, to manage international investment funds.

The successful candidate, who will ideally be aged 28-35, should be a graduate with a minimum of 3 years' experience in fund management. Fluency in German is essential.

A competitive salary and all the usual benefits associated with a major international organisation will be offered.

Applications, enclosing a curriculum vitae, which will be treated in strict confidence, should be sent to:

Mrs. Koch, Personalabteilung
Allianz Versicherungs AG
Königsplatz, 28
8000 München 44
Germany.

Jonathan Wren International
CORPORATE FINANCE & MERCHANT BANKING EXECUTIVES

New Zealand

Our client is the banking arm of a premier New Zealand financial corporation with a global strategy for merchant banking and investment banking.

We have been retained to identify key personnel with multi discipline backgrounds (ideally from a financial institution) with experience covering investment and merchant banking, M & A's, LBO's, corporate advisory services, syndications, asset backed securitisations etc., to help develop and implement their new positive marketing policies.

Candidates, ideally aged 25 to 35 years, must be self-starters with demonstrable experience of innovative marketing strategies and/or products and a proven track record of profitability.

Location will be Auckland, New Zealand and salary/benefits packages, relocation expenses etc., have been structured to match the international calibre of staff who will ultimately be appointed to this team.

Please forward a comprehensive cv, which must include details on how you match the above requirements, to Michael Hutchings who is assisting our client on this assignment.

LONDON HONG KONG SINGAPORE SYDNEY

Jonathan Wren International

Recruitment Consultants
No. 1 New Street, Off Bishopsgate, London EC2M 4TP.
Telephone 01-623 1266. Fax 01-626 5258. Telex 955467J Wrenco

International Fund Managers Europe, Japan and North America

for UK based international insurance company with worldwide assets in excess of £12bn

As a result of the continued expansion of funds under management and in response to the continuing development of a worldwide financial strategy, our client invites applications from candidates who can show a record of above average investment performance with particular emphasis on Unit Linked Funds.

The selected candidates will join a team with a respected and competitive track record in such funds. The individuals will be expected to liaise with the professional client base of their respective funds as part of an integrated marketing role. Essential qualities are flair, self-motivation and personal initiative.

The remuneration package will be fully competitive and includes performance bonus, subsidised mortgage and other benefits appropriate to a major international company.

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ADVERTISEMENT Due to a technical error, The Building Society Loan Terms Table was printed incorrectly on Saturday 19th March. Printed below is the corrected table.

Table with columns: Building Society Name, Product, Applied rate, Net rate, Interest, Maturity, and Amount. Lists various societies like Abbey National, Ald to Thrift, Alliance and Leicester, etc.

APPOINTMENTS

Mowlem Group airports chief

Mr Bill Charnock is to join the MOWLEM GROUP to lead its aviation related interests. In early April he becomes managing director of London City Airport...

Mr Christopher W. Ross, a director, has been appointed company secretary of DGL.

Mr Keith Williams has been appointed manufacturing director of LEWDEN METAL PRODUCTS and ROBERT LEWIS (MAYLEBONE).

Mr Erik G Atkins has been appointed divisional director-business development of SIMON-CARVES, a Simon Group company.

Mr Richard Ferre has been appointed UK customer services director for NOBEX DATA.

Mr Peter Whitting, group financial controller, has been appointed to the board of CHRISTIE-TYLER as financial director and company secretary.

Mr Michael Lawton has been named a director of VAT WATCH with responsibility for surveys.

Mr Harry Faulkner has been elected chairman of ALFA LAVAL CO. He is president and chief executive officer of Alfa-Laval AB, the Swedish-based parent company.

Mr John Sharp has been appointed managing director of CMG BUSINESS SERVICES.

Sir Roland Whitehead has joined the special equities and mergers group of EBC AMRO as senior adviser on mergers and acquisitions.

On March 31 Mr Robin Farrington will succeed Mr Alex Bennett as chairman of the WHITE-BREAD INVESTMENT COMPANY.

Mr Garry Conrad, managing director of D Dekker, has also been made managing director of another Cowan de Groot company, COWAN DE GROOT (TOYS AND GIFTSWARE).

Mr David A. Harding has been appointed managing director of TI GROUP.

Sir Edward Du Cann, chairman of Lounrho, has been appointed president from April 28 of THE INSTITUTE OF FREIGHT FORWARDERS.

Lord Armstrong of Ilminster (formerly Sir Robert Armstrong, until his recent retirement head of the home Civil service) has been appointed a member of the supervisory boards of ROBBCO NV, Robeco, Rorento, and Rodanaco, from July 1.

Mr David Cunliffe has been appointed managing director of ITC PRODUCTIONS from May 1. He was controller of drama at Yorkshire Television.

CONTRACTS

Guarding London's computer service

Worth over £20m, a facilities management contract has been awarded to HOSKYN'S GROUP, a computer services company, by the London Residuary Body (LRB) to safeguard the future of its Central Computer Service (CCS). The deal, which will be for three years with an option to extend, is worth some £14m annually.

Mansell wins over £11m refurbishment orders

R. MANSELL, Croydon, has won contracts totalling over £11m for refurbishment, repair, maintenance and minor work for Japan Airlines, a near firm refurbishment of offices and warehouse at Cargo Terminal, London Heathrow Airport; a £1m package improvement in 22 weeks of 70 council flats in four-storey blocks for the London Borough of Sutton at Radcliffe Gardens, Carshalton Beeches, Surrey; for Seaboard, a £625,000 construction of an additional floor with mansard roof to offices in Russell Way, Crawley, Sussex; and extension to car park at Roundshaw Estate, Wallington, Sutton, £620,000 re-roofing to six blocks of two and three-storey homes for the London Borough of Sutton; a £560,000 conversion of offices, including rebuilding of rear wall into blocks at 32 and 33 Summer Place, London SW1 for Cardigan Estate; a £500,000 re-roofing of five five-storey blocks of flats for the London Borough of Tower Hamlets at Bancroft Estate, Colebert Avenue, E2; for Netherhall Educational Association, a £440,000 demolition, reconstruction and refurbishment to provide chapel and bedrooms at 1 Orme Court, W2; a £415,000 refurbishment to form office accommodation at four-storey Georgian terrace with basement at 18-19 Southampton Place, WCI for D O B Estate; for the TAVR, £410,000 drainage works, uplifting and renewal of parade ground, and a new ammunition store in Mitcham Road, Croydon. Other contracts include £245,000 alterations to form dayrooms, an ICU and laboratory at University College Hospital, University Street, WCI; for Bloomsbury Health Authority, £225,000 repairs and re-roofing for National Westminster Bank at Newtoning Butts, SE11; £225,000 new pitch roof and flat refurbishment at Kingsbridge House, Maple Road, Penge for London Borough of Bromley; £215,000 construction of lift shaft, alterations and refurbishment for the College of Psychic Studies at 16 Queensbury Place, SW7; £225,000 fitting out, including new shopfront, for Wilco at 82-100 City Road, EC1; £220,000 remedial work to pedestrian walkways for London Borough of Sutton at Powell Close, Roundshaw Estate, Sutton. In addition, building maintenance and minor works to the value of £2m have also been awarded.

Cambridge office block

Seven contracts, worth more than £2m, comprising two office blocks, two car company industrial units, two refurbishments and a fish processing plant have been awarded to SDC BUILDERS, Bedford. The biggest is a riverside HQ for Cambridge Interactive Systems, at Harston Mill, Cambs. Designed in glass and steel it will cost £1.7m when completed in a year's time. The other office development comprises 1,000 sq ft over four storeys costing £440,000 for Penge Estates at Watford. At Fords, Dagenham, SDC is constructing a £500,000 paintshop, while at Austin Rover's Longbridge plant the company is about to start work on a design and build inspection facility costing £250,000. The refurbishments are to an office block owned by Frogmore Estates at Leamington Spa (£400,000) and at two British Rail stations at St Neots, Cambs and Sandy, Beds, (£200,000) while the fish plant, which will produce animal feed, is for BOCM at Renfrew and worth £500,000.



THE BRENT WALKER GROUP has appointed Mr Ron Hart as managing director of newly formed Brent Walker Inns. He joins on April 11; he was regional trade director of Whitbread's South.



Mr David A. Harding has been appointed managing director of TI GROUP. He was planning manager.

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ARTS

Television/Christopher Dunkley

A shove up the ratings

Television channels are like giant oil tankers... A shove up the ratings... The channel is said to be abandoning its daily programmes for children...

many and France, and the BBC finds no difficulty in organising services of pop music (Radio 1) "sweet" music (Radio 2) and highbrow music (Radio 3)...

quantity: an irreducible minimum. With that single, simple, and very common error of judgement suddenly noticed himself to just another chap talking about books on the telly. A very healthy change, really, no doubt.



Nicholas Farrell and Harriet Walter

Cymbeline/The Pit

Martin Hoyle

Bill Alexander's production for Stratford's Other Place was reviewed by Michael Coveney... The differences, surely, between Ireland and other places where "freedom fighting" might be justified...

Donald Sumpter's lingo-like villain is effective and intelligent... David Bradley's heady-eyed Cymbeline makes an avian king, a wise, if floppy, old buzzard...

On the credit side, the production is consistently better spoken than the last major British revival... The Young Musicians' Symphony Orchestra and its conductor James Blaise have earned a reputation for exploring the areas of the late-romantic repertoire...

Gurrelieder/Festival Hall

Andrew Clements

Incidentally, he or one of the other participants might usefully have put it to Mrs McAlestry that even in her own terms, it was difficult to see precisely why the British Army was "waging war" in Ireland...

both singers struggled to be heard over the saturated orchestral textures... The Pro Musica Chorus of London, the London Choral Society and the City of London Choir provided the choruses of vessels and the final grand peroration with great vigour...

International dance at The Place... The French Institute during the first week, April in Paris. Following will be the One Extra Company from Sydney (April 20-23), Laurie Booth and Dana Reitz (23-26) and the Windwitches Dance Company of Stockholm.

Bacon in Moscow

An exhibition of the work of Francis Bacon is to open in Moscow in September... The exhibition will consist of about 40 canvases from 1945 to 1988, including six large triptychs and three recent works not yet exhibited.

Then, during the fascinating Channel 4 discussion programme which marked the end of LWT's The Modern World: Ten Great Writers, Steiner proclaimed "That was a quantum jump" and the context indicated that he meant a very big jump.

Arts Guide

Theatre

AMSTERDAM... Believe Theatre. The English-Speaking Theatre Company in Emerald City by David Williamson... LONDON... The Best of Friends (Apollo), John Gielgud makes probably his last appearance on the London stage...

NEW YORK... Frances (48th Street), August Wilson hit a home run, this year's Pulitzer Prize, with James Earl Jones taking the powerful lead role of an old baseball player setting a family in his final days in the 1930s...

CHICAGO... Landscape of the Body (Goodman), John Gage's 1977 surrealist view of an American family, combining mystery, murder and ritual passages features Amy Elizabeth Gels, Ray Bradford and Gary Cole in Robert Fall's production. Ends April 2, (443 8000).

TOKYO... A Streetcar named Desire (Imperial Theatre), Yukio Ninagawa has had the inspired idea of transposing Tennessee Williams' masterpiece from New Orleans to Edo...

CHINA... The art market is still in a healthy state judging by the prices paid for English watercolours of Chinese armorial porcelain. It had been assembled by Cecil Bulivant, who died in 1981 at the age of 99...

Saleroom/Antony Thorncroft... The art market is still in a healthy state judging by the prices paid for English watercolours of Chinese armorial porcelain. It had been assembled by Cecil Bulivant, who died in 1981 at the age of 99...

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Der Freischütz/Châtelet, Paris

Ronald Crichton

The Paris public may be indifferent to Weber's operas... Der Freischütz is seldom heard there - but his music has appealed strongly to French musicians from Berlioz onwards...

The scene at the opening of the opera which Weber was unwilling to set, where the hermit gives Agathe his white robes to keep her safe (thus making sense of the otherwise obscure incident later) was given, in dialogue, before the overture. Freyer's treatment of the bridesmaid's song, which has an unaccountable poetry beyond what words and notes alone suggest, was finely judged.

Hirsch, Lenehan/Wigmore Hall

Paul Driver

Rebecca Hirsch is a fine, fiery young violinist whose recital with pianist John Lenehan at the Wigmore Hall on Monday was one of those moments of exciting and memorable playing...

A short piece by Colin Matthews received its world premiere: Chaconne with Charlie, allegedly based on the musical letters of the composer Berthold Goldschmidt's name, and as such an 88th birthday tribute to him.

Saleroom/Antony Thorncroft

China Chinese heirlooms

For once Phillips was in the limelight yesterday. It was given the task of disposing of one of the world's finest private collections of Chinese armorial porcelain. It had been assembled by Cecil Bulivant, who died in 1981 at the age of 99...

FINANCIAL TIMES

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Wednesday March 23 1988

Mitterrand says 'oui'

IT IS NOT for nothing that President François Mitterrand of France has earned the sobriquet of "the Florentine". Even his fiercest opponents must admire the political skill with which he has conducted his campaign for a second term. Mr Mitterrand's announcement that he would run again, made on television last night, was left almost to the very last legal moment. His electoral round of the election only a month away. As a result, he has been able to capitalise on the prestige of his presidential office during the many months that his conservative and centrist rivals, Mr Jacques Chirac and Mr Raymond Barre, have been expending their energies in fighting a primary for a place in the run-off at the beginning of May.

It is true that Mr Mitterrand's decision to stand again has become more and more ineluctable as time went on. His Socialist supporters have long been campaigning on the assumption that he would be their standard-bearer in the election and have replaced his physical presence at rallies with huge celluloid images. To have deserted at this late hour not only would have been interpreted as a betrayal of the party's confidence, but would have deprived the only credible alternative Socialist candidate, Mr Michel Rocard, of any chance of victory.

Ideological credentials

Mr Mitterrand, no doubt, will put the emphasis more on his duty to the French people than his obligations to the Socialist Party or his own desire to win his career as head of state. Opinion polls show that the public's confidence in him is high and that he will easily win both the first and final rounds of the presidential election, whichever candidate he faces. The French people have a reputation for choosing fatherly or avuncular figures as their heads of state, statesmen who can stand above the political fray and personify France, rather like the monarchy once.

Mr Mitterrand certainly fits into that category. His ideological credentials as a Socialist have always been questionable and he has been instrumental in pushing the party in a more moderate direction. In the current election, his candidature backed off and contest was avoided, but only after a senior officer had made it clear that the military did not like open contests for such an important position.

Challenges for Indonesia

HALF OF Indonesia's Cabinet was replaced this week at the start of President Suharto's fifth and probably final five-year term. But there is not a lot in the reshuffle to suggest that a much needed breath of fresh liberal air is about to sweep through Suharto's latest cabinet. This failure is the more disappointing because earlier this month Indonesia's political elite had a close brush with democratic procedures when a genuine vote for the vice presidency was thwarted. In the event the candidate backed off and contest was avoided, but only after a senior officer had made it clear that the military did not like open contests for such an important position.

The intrinsic steadfastness of the military behind President Suharto was again reconfirmed with this week's appointment of General Benny Murdani, former head of the armed forces and of intelligence, as Defence Minister together with that of another senior military officer to the key interior ministry.

On the other hand it would be unwise to dismiss the earlier incidents at the People's Consultative Assembly as irrelevant. In spite of the stage-managed supremacy of the present regime, there are plenty of rumblings below the surface in Indonesia.

Watched closely

President Suharto has ruled his country of 172m people, the world's fifth most populous, for 23 years after gaining power by crushing a Peking-backed Communist attempted coup. As he is expected to step down in 1993 his Vice President, Gen Sudharmono, formerly State Secretary and head of the Government's Golkar Party, will be watched closely for any genuine indications of possible moves towards liberalisation - both political and economic.

In recent years there have been growing signs of disaffection with the austere rule of President Suharto. More than two decades of power have failed to produce substantial increases in prosperity, largely because oil revenues were persistently squandered on government waste and on subsidising moribund public industries. The President once made a

celebrated comment that steel production in Indonesia was a "sacrifice by the people."

As an oil exporting nation, Indonesia's economic woes have been compounded in recent years by the collapse in the oil price. Deteriorating terms of trade have meant a balance of payments deficit culminating in substantial current account deficits throughout this decade, latterly made worse by the fall in the US dollar in which a much higher proportion of exports than imports is denominated.

The Government has made some robust attempts to tackle the economic problems including severe fiscal tightening and a large currency devaluation, but to mention a more rigorous approach to corruption. But the rising burden of external debt, which has almost doubled to \$40bn (£21.9bn) in the last five years, and the concomitant rise in the debt servicing ratio from 12 per cent to nearly 30 per cent over the same period, means the economy will be struggling for some time.

Mass of regulations

It needs more help from a freer and more competitive environment with faster dismantling of the plethora of regulations, protectionist tariffs, lumbering public corporations and monopoly import concessions. The fact is that Indonesia is the only Asian member of the Organisation of Petroleum Exporting Countries, has a per capita income below that of the Philippines.

The most important of President Suharto's achievements has been to create a stable, multi-ethnic nation in spite of the difficulties of administering a country strewn across more than 13,000 islands. Against the worldwide trend, the attractions of Islamic fundamentalism, admittedly never strong in the world's largest Moslem nation, have not taken great hold. If President Suharto can use his military backing to help him begin a gentle shift towards greater personal, political and economic freedom rather than as a force against change, his legacy to the nation will be all the more valuable.

Peter Montagnon examines relations between the EC and Efta in the run-up to 1992 and the deadline for creation of the European Community's single market

Piece by piece the jigsaw grows

A new sense of realism is emerging in relations between the European Free Trade Association and the European Community as the 1992 deadline for establishing the EC internal market approaches.

The six Efta countries - Austria, Finland, Iceland, Norway, Sweden and Switzerland - have been clamouring for inclusion in the internal market which they fear could throw up new barriers to outsiders. Although they are generally reluctant to contemplate the implications for labour-market mobility and fiscal harmonisation that full adhesion to the internal market requires, they are still looking at ways of edging closer to the Community in the run-up to 1992.

Slowly, however, both sides have come to recognise the efforts required to achieve their aim, first enunciated at a joint meeting in Luxembourg in 1984 of creating a dynamic European economic market of 350m consumers embracing the members of both organisations. It will involve a long, hard slog and painstaking attention to detail that goes far beyond bland expressions of political goodwill.

The new mood was summed up by a remark from Mr Willy de Clercq, the EC trade commissioner, to Efta trade ministers last month: "Let us recognise that there is a difference between the European economic space and the conditions of the EC's internal market which member states can fully participate in this internal market."

On the surface, however, nothing ought to be easier than a parallel development whereby Efta countries modify their own legislation and technical product standards to meet the conditions of the EC's internal market within their own economies. In practice it has created a long list of problems which are only now becoming apparent. Some frustrated Efta officials are inclined to detect a new hard line on the part of the Community, Mr Per Klappe, Efta Secretary-General, takes a more moderate attitude, but even he admits that "the EC has now become aware of a lot of problems which it wasn't aware of before."

In principle the EC is firmly committed to the development of close relations with Efta, but it has three long-established principles to guide this process as far as the internal market is concerned:

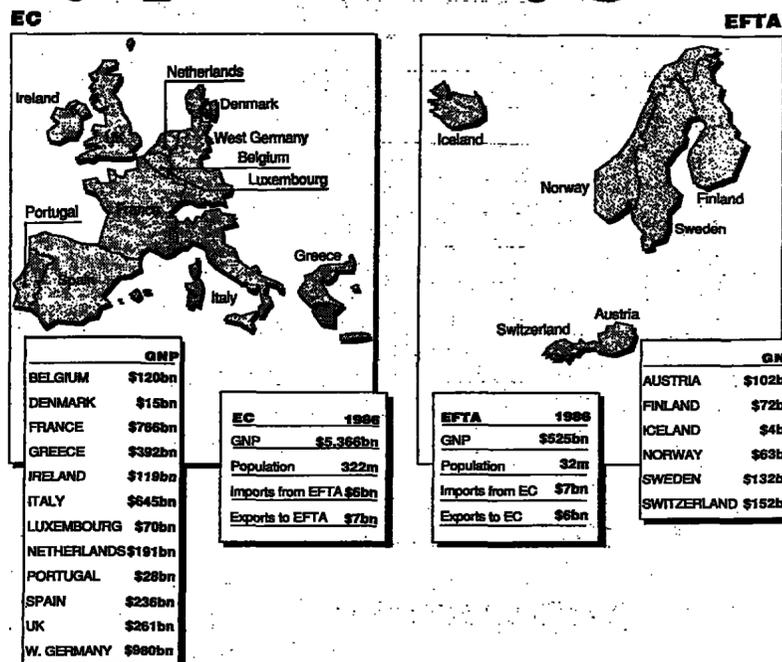
1. Priority must be given to establishing the internal market within the Community itself.

2. Co-operation must not jeopardise the EC's own autonomy.

3. There must be a balance of advantages and obligations.

One basic EC fear is that the administrative work involved in checking the alignment of the six Efta countries to the framework of the internal market would be enormous, almost equivalent to an accession negotiation. It is hard to see how the EC could divert sufficient resources to this and still maintain its own internal momentum.

Then comes the question of EC autonomy. Does agreement on Efta legislation as compatible with the internal market rules mean that the EC is no longer free unilaterally to develop new rules for itself at a later date? The 13-year-old negotiation with Switzerland on reciprocal rights of establishment for non-life insurance companies illustrates this point. EC ministers are talking at an agreement which would allow reciprocal establishment provided Swiss law is harmonised with the relevant European Commission directive. They are worried that future changes



to Community regulations might not be possible without consulting Switzerland first.

The greatest difficulties, however, surround the aim of securing a balance of advantages and obligations. At one level this is about reciprocal enforcement of legal obligations in matters such as subsidies and commitment to open government procurement. The EC has its own institutions such as the European Court for dealing with infringements, but no equivalent institutions exist in Efta. At another level it is about the fear of some EC members that unfiltered Efta access to EC markets would give its members a commercial advantage.

Spain, with the UK and Greece, is one of only three Community states which run a deficit in their trade with Efta. Preoccupied as it is with its own adjustment to EC membership, Madrid argues that Efta should pay a price for participation in the internal market, for example in the form of a financial commitment to promote EC regional development. Since 1977 Efta has operated an industrial development fund for Portugal which has remained in existence despite that country's accession to the EC. Some Efta officials regard it as a model for the type of financial commitment to promote EC regional development that might be made available in a broader internal market context.

Even this, however, raises difficulties. Could the EC accept a situation in which Efta was pumping money into its members' pockets while leaving no say in the way that money was spent? Could Efta relinquish control over the way in which its money was spent? Should its assistance be given in other ways, for example through increased rights for Spanish fishermen

in Norwegian waters in exchange for access to the Spanish market for Norwegian industrial products?

Underlying this debate is a fundamental difference of approach that goes back to a basic divergence between the two organisations. While Efta has never been anything more than a free trade organisation without a central decision-making body, the EC has always aspired to something greater at a political level. Such a political aspiration towards unity is an integral part of its internal market concept.

"You can't have freedom of competition within the Community if, at the same time, you don't have harmonisation of regional, economic, social and industrial policy as well as environmental policy," says one Brussels official. Yet, as outsiders, Efta countries cannot expect to have a say in the formulation of such policies. As sovereign states, it is hard for them simply to rubber-stamp decisions made elsewhere for the sake of a chance to participate economically in a unified internal European market.

One Austrian diplomat ruefully remarks that the loss of sovereignty facing Efta states who try to tag along with the EC is greater than the implicit loss of sovereignty in joining the EC, which would at least give them a say in the decision-making process.

Yet only in Austria and Norway has the possibility of actual application to join the EC been seriously considered. For Switzerland and Finland, which as a national policy remains the greatest stumbling block. Finland has to consider its proximity to the Soviet Union, Switzerland the internal counterpart to its external neutrality - a constitution which provides for political decisions to

be taken by referendum and grants considerable autonomy to cantons.

Sweden, too, has its neutrality to consider, but even leading businessmen and industrialists who would like to see it join the EC admit to other awkward issues. As an EC member, Sweden would have less control over domestic policy and face the possibility of outside interference in matters like taxation, capital controls and labour mobility which could upset its cherished welfare state.

Norway has no neutrality problem but, despite its dalliance with the idea of EC membership, it is still haunted by the 1972 referendum which came out narrowly against. Last month Mrs Gro Harlem Brundtland, the Prime Minister, said the question of membership would not become an issue before the next century at the earliest. Foreign Ministry officials say Norway will continue to work through Efta to bring about a closer relationship.

The Austrian Government of Chancellor Franz Vranitzky has, by contrast, stated that it wants to keep the option of membership open provided it can be squared with its own commitment to the regular meeting between Mr de Clercq and Efta Ministers in Tampere, Finland, the agenda will again cover a range of practical issues: simplification of the rules of origin under which Efta products are permitted duty free access to the EC market; protection of semiconductor designs and measures against counterfeiting; liberalisation of quantitative export restrictions; and increased transparency in the fields of state subsidies, public procurement and processed agricultural products. This may seem a dull agenda. But Mr Klappe believes it "will not be a big jump, just part of a process" which will continue well into the next decade.

It is easy, in the language of diplomacy, to talk of objectives which sound like something more. Mr Carlo Jäggen, former Swiss envoy in Brussels talks of the need "having dismissed membership, to conceive, define, negotiate and finally secure a status that goes beyond that of a partner in a free exchange association." In practice that means seeking close involvement while remaining at arms length. If the circle is to be squared, however, it will only happen piece-by-piece and by methodical attention to detail.

In Switzerland, which sends more than half its exports to the EC, Georg Flecher, the engineering firm, caused a stir recently by announcing 400 layoffs at its Schaffhausen plant and the creation of 100 new jobs across the border at Singen in West Germany. Most big Swiss companies have long been established inside the EC, but small and medium companies could find their position more precarious after 1992 if the internal market does lead to discrimination against non-EC products.

The problem of investment flows is not, however, one which worries Efta's Mr Klappe unduly. An outflow of investment from Efta to the EC is natural, he believes, given that Efta countries enjoy lower unemployment and higher wages than the EC average. At the end of the day, the issue of real concern is trade. After nearly 15 years of duty free trade between the two, the EC is Efta's largest trading partner. Even Finland, which sends only 42 per cent of its exports to the EC, expects its trade with West Germany this year to overtake that with the Soviet neighbour. And for the EC the pressures are equally strong. Trade with Efta accounts for about a quarter of all EC exports. Together Efta countries take more EC goods than the US and Japan together. More important still, the EC has a surplus in its trade with Efta - of Ecu 8m (\$2.4bn) in 1987 which helps offset deficits elsewhere such as that with Japan.

EC officials know they cannot simply close the dossier on relations with Efta and walk away. Instead a pragmatic case-by-case attempt is emerging to smooth the path of future exchanges against counterfeiting, as far as possible into one European economic space. "The issues involved are often highly complex and require a workmanlike approach and an almost stubborn determination to get the nuts and bolts into their proper place. We should beware of general philosophical debates," says Mr de Clercq.

So the emphasis has turned to practicality and detail. Last year the EC signed a convention with Efta on the use of the Single Administrative Document which is designed to simplify European customs procedures. In June, at the regular meeting between Mr de Clercq and Efta Ministers in Tampere, Finland, the agenda will again cover a range of practical issues: simplification of the rules of origin under which Efta products are permitted duty free access to the EC market; protection of semiconductor designs and measures against counterfeiting; liberalisation of quantitative export restrictions; and increased transparency in the fields of state subsidies, public procurement and processed agricultural products. This may seem a dull agenda. But Mr Klappe believes it "will not be a big jump, just part of a process" which will continue well into the next decade.

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Additional reporting by Will Dullmeier in Geneva, Judy Dempsey in Vienna, Sara Webb in Stockholm and Karen Fosli in Oslo.

Yamani's raid on Harrods

Yamani's raid on Harrods

LAST week Harrods's books department received a telephone order for 400 copies of Yamani: The Inside Story, a biography and portrait of the former Saudi oil minister. A subsequent call reduced the number to 100, but none has been collected, according to Harrods which adds that the store had been on the verge of asking publishers Simon and Schuster for more.

Forthcoming publication was of sufficient interest to attract the attention of Prince Turki al-Faisal, chief of intelligence, to have contacted friends in London more than a month ago to obtain a preview of a book. It certainly contains a few tales - some of dubious validity - which leading members of the royal family would not want to see in print. But it is a fair supposition that Yamani was the man interested in clearing the shelves of other London booksellers as well as Harrods.

On Monday he obtained an injunction from the Queen's Bench of the High Court ordering the publishers and author Jeffrey Robinson to restrain further publication and distribution until Thursday when the second crucial hearing will take place. He is understood to contend that Robinson - in return for his collaboration - undertook not to write about politics in relation to members of the Saudi royal family or his dismissal from office in 1986. The writer says he promised not to discuss the subjects with Yamani.

Yamani told Robinson that his personal fortune is less than \$50m. Though mainly resident abroad, he would not want to burn his bridges at home.

Yorkshire curry

Bradford Council has been so successful with its campaign to promote Asian cuisine that it has ordered a reprint of Flavours of Asia booklet which has sold out its first issue. The Bradford curry has

OBSERVER

Geoffrey Dickinson's cartoons have not been appearing in the Observer column recently as often as we - or he - would have liked. He had been ill for some time and died yesterday at the age of 50.

He was much more than a fine cartoonist. Everything that he drew was a story in itself, and he paid as much attention to the caption as to the drawing. He never needed to be guided; indeed few of us would have dared to try for he seemed to know everything intuitively.

In conversation he was both shy and sharp and could be wonderfully amusing. Everyone in the office loved him.

His training was formal and showed in his work. He painted as well as drew. After 15 years at Punch, where he out-cartooned almost everyone, he became the resident cartoonist of the old Men and Matters column of the Financial Times in 1984.

We mourn our loss and reprint one of his recent contributions alongside.



"They certainly drive a hard bargain - ten hours of negotiations just to buy a new car."

achieved cult status, popularised by university students attracted by the price - less than £2, including three chapatis, a side salad, and a kebab starter.

The Karachi Social Club does a fine keema and the nearby Kashmir in Morley Street is recommended in the Good Food Guide for the "freshness and quality" of the ingredients.

Mohammed Latif, the 35-year-old owner of the Kashmir, where prices for main dishes range from £1.50 to £2.50, has noticed an increasingly cosmopolitan clientele who tend to call there after a visit to the National Photographic Museum. Once they get used to the Formica tables and absence of cutlery (the chapatti is used as a scoop or, in the case of students can be saved and moulded into a rather good ash tray) they return time and again.

Only now are the Asian restaurants - Bradford has 73 - being discovered by the gourmet

guides. In the Kashmir's case they have been there 30 years.

Giacco goes home

Alexander Giacco, grey-haired 66-year-old veteran of the American chemicals industry, was yesterday in high spirits as he was named deputy chairman and managing director of Montedison's chemicals holdings.

Giacco, who built up the Hercules chemicals group in the US, stressed that he was interested in return on capital above all else. He said that Hercules, while ranking only seventh in the US chemicals league, had the highest profitability in the industry.

"I will spend the bulk of my time here in Milan, but I want to keep busy in New York as well," he went on. Sir John Harvey Jones, former ICI chairman, is a "dear old friend." "I have known him for many years. I remember when we (Hercules) launched the

Himont polypropylene business in 1983 he asked me to come and do the same for ICI."

But Montedison is a company which has gone through difficult times recently and has had more than its share of political interference. From 1980 until December 1987 it was chaired by the aggressive Mario Schimberni, the maverick Italian manager who earned the wrath of the old guard by launching hostile takeover bids without first gaining the "permission" of leaders such as Gianni Agnelli of Fiat and Enrico Cuccia of Mediobanca.

Schimberni was ousted by the new majority shareholder of Montedison, Gian Gardini, head of the Ferruzzi agriculture and foods group which is based in Ravenna. Milan bankers were amused yesterday that the man named to take over the running of Montedison chemicals was Giacco - "an old friend of Schimberni."

Giacco was born in Calabria shortly before his parents took him to the US. His Italian is almost fluent. Wall Street, however, never knew quite what to make of him. Some called him a visionary, others a hyperactive autocrat who refused to delegate.

"I'm a dreamer and an innovator, but I'm also a kicker and a puncher, and there's a time in a company's life when that is what it needs," he said in a 1987 interview.

Ask a Mountie

Newfoundland has stolen a march on the British in adopting the idea of "Aurora daylight time" for the summer. When clocks go forward two hours on April 8, Newfoundland will be an hour-and-a-half ahead of the Canadian Maritime provinces. This leaves Labrador (normally in step with the Maritimes) caught between the two since, as part of Newfoundland, it must follow suit.

After April 8 when it is noon in Labrador, it will be 12.50pm on Newfoundland time. Then clock in the Maritimes and then in Quebec.

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1000	1800	0900	1700
1100	1845	1100	1815
1200	2000	1200	1900
1400		1300	1930

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Monday to Friday Departures		Monday to Friday London Departures	
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	1805		1845

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LONDON CITY AIRPORT
A MOWLEM ENTERPRISE

IN THE LAST quarter of 1987, nickel for immediate delivery changed hands for \$1.87 a lb. Yesterday, the price touched \$2.57 a lb, well above the free market peak of \$7.40 reached in 1983, a time when the industry faced booming demand and industrial disputes.

All base metal prices have risen strongly in the past six months but there is no doubt that nickel has emerged as the star performer, under the combined influence of extraordinarily low stocks and exceptionally high demand. Even measured against stronger currencies, the metal's move has been spectacular, showing a rise of 266 per cent in D-Mark terms this year.

The metal has been in such extremely short supply that last month the London Metal Exchange was forced to suspend trading in nickel - only the second time a contract has been suspended voluntarily by the LME in its 111-year history. Yet what was considered something of an outrageous and even profiteering price at the time of the suspension in January has been overtaken in the past week.

Compared with other metals such as aluminium and copper, nickel is a special case. It has been relatively easy to identify where increased production would eventually come from to bring other metal prices closer to parity. But producers and analysts are unable to see how nickel output can be lifted to meet the unexpectedly high demand.

As Neil Burston, an analyst with Shearson Lehman Brothers' London Metals Research Unit says: "If consumption continues to grow then it is difficult to see where the metal will come from to satisfy the demand. Unlike the other base metals there are no greenfield projects in view and most existing producers are operating at or close to capacity."

The gyrations in the nickel market can be traced to the success of its major customer, the stainless steel industry, which consumes more than 55 per cent of non-Socialist world production.

But how did the nickel producers and their stainless steel customers back themselves into such a tight corner?

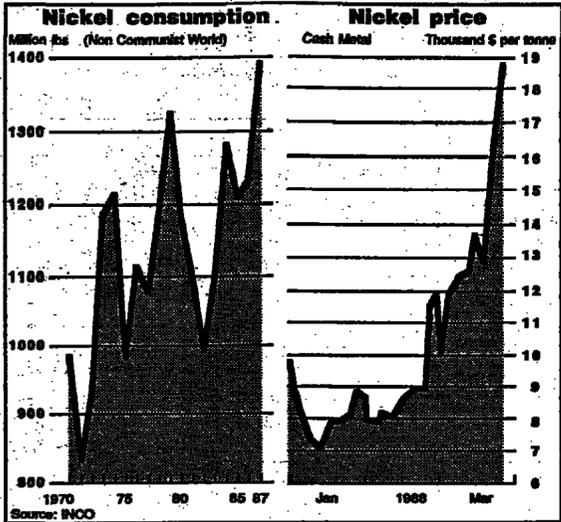
Since 1980 the industry has been selling nickel at a price which has been steadily rising. But the price of nickel has been poor or non-existent. Several high-cost facilities, such as Hanna in the US and Nonok in the Philippines, were closed.

About 23,500 tonnes of annual capacity has gone out of business since 1980 compared with 40,000 in 1980. In Japan, where there are 40,000 and 500,000 tonnes respectively, according to Don Phillips, chairman and chief executive of Inco, the Canadian group which is the world's major nickel producer.

The industry was also reluctant in the early 1980s to invest. This has led to a gradual erosion of the remaining production capacity. By late 1986 nickel producers had cut capacity close to anticipated levels of demand. They had managed to whittle away stocks, thanks to four years of relatively good demand from their stainless steel customers.

At the beginning of last year industry forecasters expected nickel demand to remain at about the same level as the 550,000 tonnes for 1986. They argued that the US would want a little more nickel and that would just about compensate for the downward expansion in Japan. Export performance would be dented by the ever-rising yen.

Kenneth Gooding looks behind the recent surge in the price of nickel



A crisis caused by consumers

By the middle of 1987 it was becoming clear that the forecasters had underestimated the ability of the Japanese to stimulate domestic demand to compensate for problems on the export front. Japan's construction industry expanded quickly and so did its demand for stainless steel.

This helped nickel consumption last year rise about 10 per cent from the 1986 level to about 610,000 tonnes. Although the nickel industry became wise to the new market conditions, in September and October last year, crashing stock markets then confused the issue. A modest recession was expected to follow the crash and the industry's euphoric subsidies as it cut demand forecasts.

But demand for nickel continues to be as strong as ever. Stocks have almost completely disappeared because the only way the industry could meet the extra demand from the stainless steel makers last year was by de-stocking.

ate delivery sent cash prices up to \$7.41 a lb, nearly twice the price for metal to be delivered three months ahead.

The LME's board suspended nickel trading for the rest of the day while an attempt was made to bring order back to the market. Michael Brown, the LME's chief executive, concluded that the debacle had not resulted from any manipulation of the market but arose simply because of the shortage of metal. In these extreme circumstances, any threat to nickel supplies is causing nervous users to take action and this is reflected by the volatility of the LME's prices.

The major influence today is a dispute between Falconbridge, another Canadian producer, and the government of the Dominican Republic which since November has prevented most shipments of nickel from that country - which provides about 5 per cent of non-socialist world demand.

Traders can scarcely bear to contemplate what might happen if wage negotiations at the Canadian nickel producers do not go well when they begin in May.

The LME's current situation implies that there is virtually no nickel left in the free world's stocks. At the end of last week its stocks had dropped below 2,000 tonnes. But this is an exaggeration.

Its position is aggravated by the fact that its contract specifications permit only certain types of nickel to be delivered into its warehouses and traded. These exclude such things as ferro-nickel and uncut full plate cathodes used by the large stainless steel manufacturers.

However, although the stainless producers do not use the LME directly to any great extent, the price for nickel of any sort is linked strongly to the LME's going rates.

The high price is already forcing stainless steel producers to impose surcharges. Nickel accounts for about 8 per cent of stainless steel by weight and 10 per cent of the value of a typical product such as cold rolled strip, so there is no way that the stainless producers can avoid passing on current high nickel prices.

The nickel and the stainless industries work on three-monthly supply cycles, so today's high prices for nickel will not show up fully in the accounts of Inco, which has about 34 per cent of the market, or its rivals Falconbridge, Western Mining of Australia, or the French-owned Societe Le Nickel for some time yet.

The nickel producers should be doing well financially. According to Sarah Thorn, an analyst with the London-based Metals and Minerals Research Services, the industry has reduced its break-even production cost from about \$2.40 a lb in 1984 to \$2.00 today and its break-even is probably \$1.55 or even lower.

Producers feel there is no evidence that any major increases in capacity are needed. A new nickel plant costs \$300m to \$400m and adds a long-term \$1.50 to the price per pound for financing charges.

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Some analysts suggest non-Socialist world output could be boosted to about 650,000 tonnes if there are no big interruptions to supply. The eastern bloc might contribute 50,000 tonnes even though China, which exported 10,000 to 15,000 tonnes to the West last year, recently doubled export duties on nickel to encourage its producers to keep their mills for home consumption. That would leave a shortfall of 10,000 tonnes and no stocks to cushion the impact.

The sudden change in nickel's fortunes comes after eight years of absolute misery for the industry but the producers are far from happy. They are worried because mining companies might be encouraged to look for new nickel and thus bring about future over-production.

They are concerned because the manoeuvres in recent weeks might have left the impression that nickel is a volatile commodity subject to violent price swings. That almost certainly will encourage substitution of other materials for nickel in products going on to the drawing board today.

As one nickel salesman put it: "I am sure that in five years time we will look back at this period and say the industry was considerably damaged by it."

Foreign exchange intervention The cost to the taxpayer

By Roger Bootle

EARLY in January, the West German government announced that it was planning to cut spending and raise taxes in 1989 in response to a surprise increase in the budget deficit now expected for 1988. This increase has been caused partly by a reduction of DM 6bn in the profits of the Bundesbank because of losses on its foreign exchange reserves.

The Bank of England has also amassed substantial reserves and is exposed to similar exchange rate risks, but we have not heard a peep from the British authorities about losses on their reserves. Mrs Thatcher, however, has apparently been concerned; indeed fear of future losses is thought to have been a subsidiary reason for her opposition to further substantial intervention to hold the pound down against the D-Mark.

Detective work on the published figures suggests that the British loss on the reserves last year was as large as the figure reported by the Bundesbank. But in contrast to the German approach, the British public accounts do not treat such capital losses as a loss to current income. Instead, only the consequences of lost capital appear in the accounts, but unidentified, year in, year out. The upshot is that a significant cost to the taxpayer is kept well out of public view.

The numbers are not small. During the course of 1987 the reserves increased from \$22m to \$44m, with most of this increase in the form of convertible currencies. (They now stand at \$43m.) We can take it that, despite moves during the year to switch into stronger currencies, the bulk of both the original amount and the additions has been in dollars, with most of the rest in D-Marks.

Between December 1986 and December 1987 the UK pound rose against the US dollar by 27 per cent against the D-Mark by 4 per cent, while the sterling price of gold rose by 3 per cent. Without knowledge of the currency composition it is impossible to be sure of the size of losses, but as far as the convertible currencies component is concerned, an average appreciation against the pound of 26 per cent seems a reasonable assumption. At end-year exchange rates, this would imply a capital loss on the reserves already held at the beginning of the year of nearly \$2m.

Losses on intervention during 1987 will depend on precisely when it was carried out and in which currencies. It is difficult,

however, to see the accumulation of \$22m (most of it in convertible currencies) producing a loss much below £1m, and it could be a good deal more. So it looks as though the loss on the reserves last year may have been of the order of £3m. And this calculation is based on end-1987 exchange rates. At present the pound stands a good deal higher against the D-Mark and the loss against today's exchange rate is correspondingly greater. What has happened to it?

The official figures are not much help. The various components of the reserves are assessed at the same fixed dollar price during the year but the monthly dollar totals are converted into sterling at (more or less) current exchange rates. Once a year, at the end of March, there is an adjustment of the fixed dollar prices of the reserve components to current prices, giving rise to a step revaluation, and these prices are then used as the basis of valuation for the next year.

In principle, it should be possible to trace last year's losses on the reserves in the monthly figures during the year, with a partial adjustment due to the annual revaluation at end-March 1988. The effect of currency translation losses during the year, however, has been swamped (and disguised) by the increase in reserves caused by intervention. And since the authorities do not disclose the exact amount of intervention that has taken place it is impossible to pin down the capital losses in the official figures.

But does it matter? In what sense can the taxpayer be said to be worse off as a result of capital losses on the foreign exchange reserves? If the capital loss is realised, then the cost to the taxpayer is clear enough. Intervention requires finance. If the authorities sell £10m on the exchanges to acquire foreign currency then they must also sell £10m of some domestic instrument to acquire the finance.

Whether this finance comes from the banks (via bill sales) or from the non-bank public (via gilt sales) is immaterial. Either way it costs money. This interest cost must be set against the interest earnings on the foreign currency acquired through the intervention.

Suppose that the intervention is later reversed at an exchange rate 10 per cent higher so that the authorities realise a 10 per cent capital loss. The authorities will receive only 90m in sterling which enables them to redeem

only 90m worth of the £10m debt they first sold. So the public is left with the deadweight of £1m of debt to finance in perpetuity and for no ostensible gain. Now you may say that £1m of public debt is neither here nor there. Try telling that to the nurses. Yet it is not so different when the loss is left unrealised. The increased exchange rate implies a lower sterling value of the interest receipts on foreign currency debt. And if the exchange rate holds at that higher level then the loss of interest receipts will continue in perpetuity. It is not difficult to see that these results are broadly equivalent to the loss when the foreign exchange intervention is reversed and the capital loss is realised.

Either way, therefore, profits or losses on the reserves affect the public accounts by changing the balance between debt interest and interest received on them. But the effects are swallowed up within the government accounts and the authorities choose not to draw attention to them. What are the implications? Surely West Germany is right to reveal the loss on its reserves as implying a genuine cost to the public funds which must be fully accounted for. The British treatment combines secrecy over current trading results with the apparent concealment of capital losses to limbo in the public accounts. The result is the concealment from the tax payer of a significant loss of public funds.

Nevertheless, the Germans are being ultra-conservative in treating the capital loss on reserve holdings as a permanent income, thereby forcing full fiscal compensation immediately, at a time when deflationary forces are already strong. It is surely more appropriate to regard this as a capital item which gives rise to permanent income consequences, that is, to treat it "below the line".

Although it may be difficult to locate the effects in the public accounts, the losses which can be incurred from official intervention are real enough, and they are large. Central banks across the world have already incurred enormous losses in supporting the dollar. If the dollar should come under renewed pressure without signs of determined US action to halt it, the fear of further large losses may inhibit central bank support. The author is Economic Adviser to Lloyds Merchant Bank.

Degrees of dependence

From Mrs Ann Morgan.

Sir, Dr Alan McKinnon claims (Letters, March 14) that "the mere existence of large multiples... enables foreign manufacturers to gain extensive market coverage with a comparatively low level of logistical and sales support."

True enough, though he might have added that their existence does the same for British manufacturers. It does not necessarily follow that because large multiples dominate retailing in this country, they are responsible for the high level of UK imports of consumer goods.

There is little evidence to suggest that large-scale retailing has raised the level of import penetration - and a good deal to indicate that the retailers' influence has been exaggerated. Among the multiples canvassed, every degree of import dependence was to be found, from very high to very low; the largest firms were no more import-prone than those of medium size.

Indirect evidence suggests that the independent retailers deal in imported goods as much as their larger competitors. It appears that the level of imports by retailers is determined first by the character of the goods themselves - the extent to which they are competitive in price and design - and second by policy at the level of the individual economy.

Ann D. Morgan, National Institute of Economic and Social Research, 2 Dean Trinch Street, Smith Square, SW1

Letters to the Editor

Mercury must not pick cherries

From Mr P.B. Mifflord-Slade.

Sir, Your report on Mercury Communications (March 17) praised Mercury for its decision to offer competition to clients for late installation, and reports the substantial increase in installation charges for leased (private) circuits.

While your praise on the first is warranted, at least in that it encourages British Telecom (BT) to do the same, you fail to criticise either Mercury's decision effectively to opt out of the market for 64 kbps (Circuit per second) leased circuits, or to comment on the fact that it will now only guarantee to install in 45 days something that it promised before Big Bang to be able to do in 48 hours.

A rise from £125 to between £1,200 and £2,400 for the installation of new leased circuits indicates that Mercury has no further interest in this important segment of the market - leaving the field clear to BT, which will no doubt feel able now to make increases to its charges. Mercury can doubtless make a good case that its charging structure is currently unprofitable. It claims, particularly, that the cost of providing digital equipment at each terminating site is high. Surely such costs can be handled through increased annual charges rather than through heavily increased installation charges. It seems intended to act as a strong deterrent? Mercury was given consider-

able support in the City in the months leading up to Big Bang, when it promised that once its main fibre optic network was laid, it would be able to install a new circuit cheaply and in a matter of hours. Not only does it now substantially increase installation charges, but it proposes a "normal" installation time of 45 days - even for an existing Mercury user.

It must not be surprised if the City, in despair, returns to the uncomfortable but more welcoming arms of British Telecom. Mercury appears to be withdrawing from the important leased circuit market in the City without offering anything in its place. Perhaps one way in which Mercury might redeem itself is by offering to the City something to compete with British Telecom's excellent Dealerlink service.

Otherwise the myth - encouraged by the Office of Communications (OFTEL) - that Mercury would eventually provide serious competition to BT, will finally be blown away. Mercury must not be allowed to "cherry pick" the attractive services to the disadvantage not only of British Telecom, but also of the user, who would see charges raised on services where Mercury threatened competition but then opts out.

Patrick Mifflord-Slade, City Telecommunications Committee, c/o Bank of England, Threadneedle Street, EC2

Sweet are the uses of adversity

From Mr Robin Rowe.

Sir, I note with sadness that Mr Lawson, the Chancellor, intends to amend the definition of standard rated confectionery to include cereal bars, or is not, a sweet.

I have derived much amusement from the antics of some of the finest minds in the country, arguing - during long hours before VAT tribunals - about whether a cereal bar is, or is not, a sweet.

The imposition of 15 per cent VAT has rested on such matters as whether it is eaten with a knife and fork (if it is eaten in the fingers it must be a sweet); where these bars are positioned in supermarkets; and detailed analyses of their ingredients and the way they are manufactured, as a means of arguing against the pound of 26 per cent seems a reasonable assumption. At end-year exchange rates, this would imply a capital loss on the reserves already held at the beginning of the year of nearly \$2m.

Such a matter of national importance has also, of course, raised questions in the House. On January 27 1988 the Chancellor was asked to explain the difference in VAT treatment between a Jaffa cake and a cereal bar.

I am hoping for some exciting future arguments about the definition of children's furskin clothing (the soft type of children's clothing that is standard rated for VAT purposes).

This definition includes, inter alia, "the skin, if neither tanned nor dressed, of cattle (including buffalo) equine animals, goats or kids (other than Yemen, Mongolian and Tibetan goats or kids), swine (including peccary), camels, gazelles, deer or dogs."

Robin Rowe, 4 Queens Road, Ighiteam, Surrey

Government has encouraged business to develop contacts with education

From Mrs Angela Rumbold.

Sir, In a letter published on March 10, Mr Duncan Heenan said that the Government had failed to inform employers about the new GCSE (general certificate of secondary education) examination which 16 year olds will be taking this year.

Quite the contrary, the Department of Education has conducted an important campaign over the last year to inform employers about GCSE. We funded eight regional conferences on GCSE in 1987. Detailed information on the new examination has been sent to over 11,000 large employers, and 6,000 of these have had a video to help train staff.

In addition over 500,000 copies of a leaflet about GCSE have been sent to smaller employers, and all secondary schools will shortly receive copies, so young people can give the guide to prospective employers. We regularly undertake market

research on employer attitudes generally; the most recent showed that most employers know about GCSE. Employer organisations, the careers service and other agencies have also helped to disseminate information through conferences and publications.

Contrary to Mr Heenan's view that the Government is unaware of the implications of the GCSE qualification, considerable effort has been undertaken to ensure precisely the reverse, for the general public and employers in particular.

Angela Rumbold, Minister of State, Department of Education and Science, Elizabeth House, York Road, SE1

From Mr Richard Carter. Sir, With respect to Mr Heenan (March 10) the Government has produced and made available free of charge a video "That's GCSE" and a "GCSE: Employers' Infor-

mation Pack". Within my company, I have obtained this information and made it available throughout the business, in particular to our personnel function which can then inform and advise recruiting management.

Furthermore, successive governments have encouraged business to be positive in developing contacts with education. However limited, my own contact as a member of a departmental advisory committee at a local college of further education has given me additional insight into the practical educational aspects of GCSE, and an opportunity to contribute an employer's perspective to the discussion.

Richard Carter, 54 Gloucester Road, Kingston upon Thames, Surrey

From Mr J.W. Everaley. Sir, Many of those responsible in industry for recruitment will not be aware of records of achievement and their significance.

We have joined with our local education authority in Newcastle to mount a one day Action Learning seminar, in order to inform local employers about the implications of GCSE as a qualification for those seeking employment.

We believe that by demonstrating how the teaching approach has been changed, and how methods of reporting achievements of pupils are being introduced, we can better understand the capabilities of those youngsters we plan to employ.

We commend this approach to others who may be concerned. Like your correspondent (March 10), that GCSE is not well understood.

J.W. Everaley, British Institute of Management, 25 Collingwood Street, Newcastle upon Tyne

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday March 23 1988



Thwaites

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American Stores in \$45 a share takeover bid for Lucky chain

BY RODERICK ORAM IN NEW YORK

AMERICAN STORES, the third largest US grocery and drug retailer, has made a \$45 a share cash takeover bid for Lucky Stores, which values the California-based supermarket chain at about \$1.7bn.

Lucky, which fought off a takeover move by Mr Asher Edelman, the New York raider, in late 1986, saw its shares leap by 14% to \$46 1/4 in heavy early trading yesterday.

Lucky pointed out that voting power is limited for any of its shareholders with more than a 10 per cent stake.

Any shares over the threshold have only one-hundredth of a vote. The provision expires on December 22 and cannot be waived by management in the meantime.

Lucky's stock has been underperforming the market in recent months, and investor scepticism about its ability to maintain its good margins following the Edelman bid. To retain its independence, Lucky undertook a big restructuring to focus more attention on its supermarket business.

The move brought an immediate improvement in its core activities. For the year to January 31, Lucky reported net profits from

continuing operations of \$119.4m, or \$3.09 a share, against \$42.7m, or 97 cents a share, earlier. Sales rose to \$6.92bn from \$6.44bn.

Lucky's 480 supermarkets make up the sixth largest chain in the US concentrated in California but with many other locations in the southwest and Florida. It has begun a \$600m, two-year programme to expand selling space by 15 per cent.

A takeover would be a good geographic and operational fit for American, said Ms Susan Schneider of Prudential-Bache. It would help both companies achieve, for example, their ambition to dominate the California market and help American push into Florida.

American's offer of \$45 a share "is a very good price," she added. If a friendly deal could be achieved, Lucky's management could probably benefit from working within the larger American organisation.

Salt Lake City-based American has grown rapidly through takeovers, pushing up sales 14 fold in the past decade. For the year to January 30 it reported net profits of \$154.3m, or \$4.19 a share, on sales of \$14.27bn, against \$144.5m, or \$3.79, on \$14.02bn a year earlier.

Buitoni rejects French bid

BY ALAN FRIEDMAN IN MILAN

MR CARLO De Benedetti, the Italian businessman, last night rejected the bid by St Louis, the French sugar group, to acquire the French subsidiary of his Buitoni pasta and chocolates group.

Mr De Benedetti sold the Buitoni assets to Nestlé of Switzerland last Friday.

After a four-hour meeting in Geneva between Nestlé executives and De Benedetti aides, a joint announcement by the Italian and Swiss companies acknowledged that Buitoni had

received a conditional letter of offer from St Louis. This offer, which arrived after the conclusion of the agreement between Nestlé and Buitoni, is meaningless, the communique stated.

Nestlé and Buitoni pledged last night to "respect the global agreements" signed last week. Under the deal, Nestlé agreed to pay the equivalent of \$1.44bn for the assets of Buitoni's listed companies on the Milan and Paris bourses.

Accounting changes boost UK insurer

By Nick Barker in London

PRUDENTIAL Corporation, the biggest UK-based insurer, has broken ranks with its peer companies by announcing a big accounting policy change which has added \$26m (\$64m) to last year's pre-tax profits.

The key element of the move is that Prudential will follow the Eagle Star's footsteps by taking credit in its profit-and-loss account for investment gains in its non-life insurance funds. If other insurers made similar accounting changes, they could greatly increase their reported profits.

In its 1987 annual results, published yesterday, Prudential said that from now on it would include realised and unrealised capital gains in the trading results for its non-life operations, which had \$360m of premium income last year.

The unrealised capital appreciation would be calculated by using a moving average of investment gains over five years. At the group pre-tax profit level, Prudential would include only the realised gains.

Mr Michael Lawrence, Prudential's group finance director, said the move would "assess how we believe it is proper to account for an insurance company," when the European Community is debating moves to harmonise insurance accounting.

His move also reflects a general feeling among some of Britain's biggest insurers that current accounting methods underestimate the profitability of non-life insurance, contributing to its low rating by stock market investors.

The Prudential's policy change means that for 1987 its reported pre-tax profits rose from \$206.5m to \$242.4m. If the accounting policy had stayed the same the increase would have been from \$178m to \$206.5m.

Law, Page 24

Louise Kehoe in San Francisco examines the implications of a US software court case

Apple copyright suit casts a long shadow

WITH THE filing last week of a copyright infringement suit against Hewlett-Packard and Microsoft, Apple Computer has sparked a firestorm of controversy which threatens to engulf the personal computer industry.

At issue is whether Apple can lay exclusive claim to the "look and feel" of its Macintosh personal computer. Apple charges that Microsoft's Windows and HP's NewWave programs infringe copyrights on Apple's Macintosh programs because the HP/Microsoft combination's screen displays closely resemble those of the Macintosh.

Microsoft is by far the largest developer of applications software for the Macintosh and has been credited with boosting Macintosh's entry into the corporate computing market with such programs as Word, a word processing program, and Excel, a spreadsheet program.

Apple, headed by Mr John Sculley, claims it has spent "millions of dollars and years of creative effort in developing artistic, aesthetically pleasing visual displays and graphic images that enhance the value and commercial appeal of Apple's products."

However, the implications of the claim may be far more wide reaching than the images on a computer display. Indeed, some observers say the outcome of the legal battle could shape the future of the entire personal computer industry.

Although Apple's suit aims at

HP and Microsoft as the publishers of computer programs that look like the Macintosh, its real purpose, say industry observers, is to try to maintain a competitive advantage over arch rival International Business Machines and makers of IBM-compatible computers.

Mr Richard Shaffer, editor of the Computer Letter, a respected industry newsletter, notes: "Microsoft's Windows is the cornerstone of IBM's future software strategy." IBM is working with Microsoft to develop a version of Windows called Presentation Manager, for use on IBM's new range of personal computers, the Personal System/2, he explains.

The combination of Microsoft's Windows and HP's NewWave makes all IBM-compatible personal computers look very much like a Macintosh. "When a customer cannot tell, by looking at a computer screen, whether it is made by Apple or IBM, then Apple is at a disadvantage," Mr Shaffer said.

The impact of Apple's suit may even reach beyond the bounds of the personal computer industry. Among the computer companies that may be forced to consider Apple's "warning" is Sun Microsystems, the leading US maker of high performance computer workstations.

Like Hewlett-Packard, Sun recently approached Apple requesting a licence to use the Macintosh displays. Both companies were rebuffed by Apple. Sun



Mr John Sculley: Leading Apple into the legal fray

claims it has independently developed a graphical interface that is "better than Macintosh" for its computer workstations.

To date, Apple is believed to have licensed only the developers of application programs for the Macintosh to use its display designs. According to Apple's suit, Microsoft was granted a "limited licence." Apple claims, however, that the latest version of Windows violates that licensing agreement.

By refusing to license its technology and now by filing suit against companies developing similar displays, Apple is impeding progress in personal computer technology development, critics say.

Hewlett-Packard said: "In our view, the issue of 'visual display and images' as described in Apple's complaint, is not the central issue. The issue is innovation." It claims that its NewWave poses a technical challenge to Apple.

Some in the computer industry agree with HP's stand. Mr Andy Hertzfeld, one of the original members of the Macintosh software development team at Apple, said: "It seems a shame to me basically to impede the progress of the rest of the industry."

For Apple, long regarded as the pioneering innovator of the personal computer industry, such criticism is particularly hurtful. Apple appears to be casting itself in a new and unpopular role.

While much of the computer industry is moving toward "open" standards allowing all sorts of computers to share the same software, Apple is sticking rigidly to its proprietary systems.

Playing the "tough guys" may hurt Apple's vaunted image, but falling out with Microsoft could have more immediate and tangible consequences. So far, Microsoft has had little to say about the suit except that "after carefully reviewing the licensing agreement with Apple the company is convinced that no violation has occurred."

A still greater risk facing Apple in this litigation is the possibility that it may lose. In the personal computer software industry the law has not kept up

with the pace of technology changes.

There is, therefore, little legal precedent for Apple's claims. Although other personal computer publishers have taken the issue of "look and feel," or the appearance of computer screen displays, to the courts, no definitive ruling has emerged.

Last year Lotus Development sued makers of "clones" of the spreadsheet program Lotus 1-2-3, but the case has still to be resolved.

The outcome of the Apple suit, if it goes to judgment, could therefore provide an important legal precedent for software publishers by defining their property rights. Given the large number of very similar personal computer programs already published, however, it seems inevitable that if Apple prevails, a storm of litigation would follow.

Whatever the consequences Apple is determined vigorously to protect what it calls its "crown jewels." Mr Delbert Yocam, Apple's chief operating officer, says: "Macintosh's audio visual display has been largely responsible for the substantial commercial success of the product."

Still, in an industry that has thrived upon imitation, it is difficult for Apple to find much sympathy for its complaint. In spite of growing concern about copyright issues, many in the industry view Apple's attempts to protect past accomplishments as a sign of weakness.

Final act for Texaco drama

BY JAMES BUCHAN IN NEW YORK

THE LAST ACT of Texaco's long corporate drama opened yesterday in a crowded suburban New York hotel as a federal judge began hearing final arguments on a \$5.5bn plan to pay off creditors and lead the big US oil company out of bankruptcy.

Judge Howard Schwartzberg, who has presided over the case since Texaco took refuge a year ago from the largest damages award in history by filing under Chapter 11, started the hearings

to confirm the plan as two more obstacles to Texaco's reorganisation fell away.

Texaco said its stockholders had voted overwhelmingly to support the plan - to force a partial dismemberment of their company to finance the huge transfer of wealth to creditors - and payments of over \$2bn later on to the Federal Government, tax authorities and lawyers.

The main creditor is Pennzoil of Houston, which is receiving

\$3bn in return for not enforcing the \$10.5bn damages it won after convincing a jury that Texaco stole Getty Oil from a deal it had in 1984.

Meanwhile, a group of lawyers threatening to hold up the plan because it frees Texaco's directors and advisers of all past and future liability over the Getty Oil debacle, have promised to drop their struggle if they can win up to \$10m in legal fees from the court.

Kawai expansion in US

BY ALICE RAWSTHORN IN LONDON

KAWAI, THE Japanese group which is one of the largest manufacturers of musical instruments in the world, has established a production base in the US by buying Lowry Industries, a leading name in electronic organs, for an undisclosed sum.

Lowry, which is based in Illinois, suspended production late last year because of dwindling demand for electronic organs in the US and the pressure imposed by imports from Japan.

As a result of Kawai's involvement the Lowry plant, which employs 200 people and mustered a turnover of \$25m in 1987, should resume production within the next two or three months. It will continue to manufacture organs under its own brand but will also produce other electronic instruments.

Since the 1970s Japanese manufacturers like Yamaha and Kawai have dominated the world market.

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January, 1988

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23 March, 1988

Another boardroom shake-up at Wormald

By Chris Sherwell in Sydney

ANOTHER shake-up in the boardroom at Wormald International, the Australian-based fire protection and security company, has added to the uncertainty hanging over the group's future.

An announcement yesterday said that Bell Corporation, an investment group, had dropped its proposed management arrangement and share option deal with Wormald under which its stake in the group would have risen from 17 per cent to around 51 per cent over five years if agreed profit targets were met.

Mr Phillip Cave, the Bell chief who has been executive chairman of Wormald since January, will now become the group's non-executive chairman. Mr Bob Mansfield, another Bell figure, will remain a director but, as Wormald's chief executive, is to report to the board as a company employee. He will also cease to have any executive responsibility at Bell.

At the same time, Mr John Hille, a director of the AWA electronics group and former chairman of Wormald, joins the board as deputy chairman with the support of the group's major institutional shareholders.

The shake-up follows the rejection of the AMP Society, the biggest institutional shareholder, of the Bell proposal, which was to be considered at a shareholders' meeting today.

Other key institutional shareholders were also strongly opposed to the plan and started action through the courts to have the meeting postponed or cancelled.

Yesterday's move also follows publication on Monday of Wormald's half-year results, which showed the group losing of A\$64.2m (US\$46.4m) for the six months to December 31, a profit of A\$11.2m in the same period in 1987. Sales improved 14 per cent to A\$558.2m.

Earlier this month, Tyco Laboratories of the US, one of Wormald's competitors, made a similar proposal to Bell for a five-year management agreement with Wormald. It also offered to buy 10m shares in Wormald for around A\$10m.

This plan will now come under more detailed scrutiny but Wormald is now more vulnerable to possible takeover by an outside bidder.

Wormald's last boardroom shake-up two months ago saw the departure of Mr Lee Ming Tee, the Malaysia-born businessman, as chairman and director, along with two associates.

Mr Lee had won control of Wormald two years earlier through a bid launched by his Sunshine group which left him with a 36 per cent stake.

Bell stepped in last October after Mr Lee's proposed restructuring of Wormald ran aground. But then Bell's own takeover plans hit trouble because of the stock market crash.

Wong Sulong on the effects of a reversal in Malaysian policy
Danes cash in on NEP volte-face

IT HAS been a full circle, and a profitable one, for a Danish consortium of tropical agricultural investors who have just won the right to develop a 25,000-acre palm oil plantation in Malaysia.

Such a large block is a rare acquisition, particularly for foreign investors, considering the political sensitivities involved. It shows how far the Malaysian government has back-pedalled on its controversial New Economic Policy as it now assiduously woo foreign investment to revive the sluggish economy.

The story began in early 1982, a time when the Malaysian economy was still booming and the Treasury was flush with revenues from rising oil exports and buoyant commodity prices.

Various government agencies and local businessmen were vying for the right to develop the land. The Danish consortium had been in the running since 1978, when it had secured a 10-year lease for the land which it obtained from the Perak state government in 1982 specifically for sugar cultivation.

The project failed because the soil was not suitable for the crop. Many Malaysian and European groups were vying for the land but the Danish consortium beat them to it.

"I think we put forward the best possible package that is beneficial to all parties concerned," said Mr John Goodwin, the English merchant banker who was involved in the sale of UP, and who subsequently joined the Danish consortium as its financial director.

Under the deal, finally agreed last week, the Danish investors sold 25m ringgit to Gula Perak for the land. Gula Perak plans to use the money to pay off its creditors as well as to buy some mature palm oil estates. It will then apply to the Kuala Lumpur Stock Exchange for listing of

the six-member UP board. The company went on to acquire 27,000 acres of jungle land from the Perak state government for cultivation.

The opportunity for the Danish investors to make a comeback emerged in October 1986 when the Malaysian government amended its laws to allow foreigners to own land again.

Within a month they were in touch with Gula Perak, a listed company which had been in receivership for the past 10 years. Its main asset was 25,700 acres of land which it obtained from the Perak state government in 1982 specifically for sugar cultivation.

The project failed because the soil was not suitable for the crop. Many Malaysian and European groups were vying for the land but the Danish consortium beat them to it.

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Dato Berge Bek-Nielsen: enthusiastic on prospects

According to Dato Bek-Nielsen, "When we sold UP, we set up United International Enterprises to reinvest in tropical agriculture elsewhere. We tried Nigeria, Thailand, the Philippines and Australia, but we found Malaysia still offered the best deal."

He is enthusiastic about the prospects. The Gula Perak land is a single block lying near the coast, facing the Malacca Straits. It offers enormous economies of scale. The area is one of Malaysia's largest palm oil regions, and offers potential for UIE (Malaysia) to become involved in banking, refining and oleochemical plants.

Moreover, the Danish investors have also gained considerably from currency exchange. When they sold UP, the Malaysian ringgit was worth DKK60. Their return to Malaysia came at only DKK2.50 to the ringgit.

Apart from their Malaysian investments, the Danish consortium has considerable agricultural interests in other parts of the world. Through UIE and International Plantations and Finance, their Copenhagen listed vehicles, they control Aarhus Oliefabrik, Denmark's largest vegetable oil and specialty fats processor, as well as Anglia Oils, a UK vegetable refiner.

They also own cattle and citrus farms in Africa and a 40,000 acre wheat farm in Queensland, Australia.

Wellington SE suspends share listing in Judge

By Dai Hayward in Wellington

JUDGE CORPORATION, just a few months ago one of the high-flyers of the New Zealand stock market, yesterday had its share listing suspended because it has not met an exchange requirement to disclose the effects of the October stock market crash.

It was one of half a dozen companies which failed to comply with a general request by the authorities. Judge was twice given an extension after the February 29 deadline but when it still failed to produce a report by yesterday, the stock exchange suspended the company.

Mr Roger Gill, a Wellington Stock Exchange director, said: "The company was working on a matter which needed resolution before it could provide a meaningful balance sheet. Therefore they were given two extensions of time but when they still did not provide a balance sheet the exchange decided to suspend them."

Meanwhile, in Brisbane, Mr Bruce Judge has resigned from the board of Ariadne Australia, another of the companies he built up. He was one of five Ariadne directors who resigned to be replaced by three nominees from

Mr Larry Adler's FAI Insurance, which now controls Ariadne.

Over Financial Staff adviser, FAI gained 26.5 per cent of Ariadne when it underwrote a rights issue after the stock market collapse. On Monday, a consortium led by Bank of New Zealand and including Esington Developments of Australia and ESE Development of Japan acquired a further 19.9 per cent of Ariadne from Judge.

Ariadne, which has been shedding assets since October, retains interests in Australian property and industry and the US West Coast savings and loan business.

Mr Adler says the company will be "substantially restructured and reorganised." Fletcher Challenge, New Zealand's biggest company, is negotiating the acquisition of a South American forest products producer in a deal valued at more than \$100m (US\$82m), New Zealand reports from Toronto.

Marui lifts earnings and dividend

By Our Financial Staff

MARUI, the Japanese stores chain, lifted parent company pre-tax profits by 14.5 per cent to ¥40.4bn (US\$318.2m) in the year to January, a rise it attributed to strong personal spending.

The company is unexpectedly lifting its annual dividend to ¥18 a share from ¥17, whereas only a maintained payout had been forecast.

Sales rose by 10.8 per cent to ¥444.1bn and a further advance to ¥470bn is projected for the current year. Pre-tax earnings are forecast at ¥42.5bn.

For the group as a whole, net profits rose 15 per cent to ¥19.15bn, or ¥61.12 per share against ¥54.92, on turnover of ¥481bn against ¥415.9bn. On this consolidated basis, Marui said, sales of women's clothing, its biggest line, were up 14.7 per cent while those of men's apparel and sporting goods were 11 per cent higher. Household goods were up 5.4 per cent.

Rheem rejects Email

RHEEM AUSTRALIA, an appliance and packaging group, said yesterday a A\$887m (US\$386m) bid by Email was inadequate. AP-IM reports from Sydney.

Email is an Australian white goods maker 19.9 per cent owned by Electrolux of Sweden. Rheem directors said "a number of parties have expressed interest" in the company since Broken Hill Proprietary said in February it might sell its 61 per cent stake.

An important announcement to our stockholders:

Copies of the 1987 Annual Report of Citicorp can now be obtained from:
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Postal applications should be addressed for the attention of Fiona Robertson, Corporate Communications.

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March 1988

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The core activity of the Group is stockbroking and portfolio management principally on behalf of private clients in the North of England. In addition, the Group manages five BES funds and two authorised unit trusts. BWD does not act as a market maker.

Pursuant to the placing, 206,756 Ordinary Shares will be placed with certain directors of the Company and 2,308,533 Ordinary Shares will be placed principally with institutional investors. Of the 1,500,000 Ordinary Shares being offered for sale, up to 86,000 Ordinary Shares are available to satisfy applications from employees of the Group.

The Prospectus is being advertised in the Yorkshire Post on Wednesday, 23rd March, 1988.

Particulars relating to the Company are contained in new issue cards circulated by Exel Financial Limited and copies of the Prospectus together with Application Forms may be obtained during normal business hours, on 24th and 25th March, 1988, from the Company's Announcements Office, Quozons Department, 50 Finsbury Square, London EC2A 1DD and, up to and including 6th April, 1988, from:

BWD Securities PLC,
Woodborne House,
Woodborne Park,
Fancy Bridge,
Huddersfield HD8 0JG

Lloyds Merchant Bank Limited,
40-66 Queen Victoria Street,
London EC4P 4EL

CL-Alexanders Laing & Cruickshank,
Piercy House,
7 Copthall Avenue,
London EC2R 7BE
23rd March, 1988

Marine Midland Bank N.A.

U.S. \$125,000,000

Floating Rate Subordinated Capital Notes due 1996

For the three months 21st March, 1988 to 21st June, 1988 the Notes will carry an interest rate of 7% per annum with a coupon amount of U.S. \$178.89 per U.S. \$10,000 Note and U.S. \$894.44 per U.S. \$50,000 Note. The relevant interest payment date will be 21st June, 1988.

Listed on the London Stock Exchange

Bankers Trust Company, London

Agent Bank

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Renault bounds back into profit

BY PAUL BETTS IN PARIS

RENAULT, THE French state motor group, yesterday announced a net profit of FF3.7bn (\$645.7m) for 1987, marking a return to the black after several years of huge losses.

In the three years to 1986 it ran up a combined deficit of FF29.2bn.

In spite of the spectacular turnaround, which stems from a large restructuring of the group's traditional European car manufacturing operations, Mr Raymond Levy, chairman, emphasised the group still required a substantial recapitalisation.

He said this was essential, "otherwise everything we will have done will have been built on sand."

The company was due to receive FF1.2bn in capital funds from the French Government as part of a reform of its legal status. But, faced by mounting controversy, the Government



Raymond Levy, group still needs recapitalisation, suspended this at the end of last year. Renault said that in spite of its

overall financial improvement, its level of borrowing remained excessive. Total debt declined from FF35.5bn to FF26.4bn last year while net financial charges totalled FF4.2bn, against FF5.5bn in 1986. In spite of the reduction, net financial charges remain significantly higher than those of Renault's main European competitors.

The group's 1987 net income of FF3.7bn was after industrial and commercial restructuring costs of FF2.5bn. The improvement was due "essentially" to its car operations, which made a pre-tax profit of FF2.5bn last year after losing FF4.2bn in 1986.

The truck side made a pre-tax profit of FF290m last year. Sales totalled FF147.5bn compared with FF122.5bn. The 1986 figure took in the consolidation of a number of subsidiaries.

On a comparable basis, Renault said, sales would have

grown by 9.3 per cent to FF124.9bn last year.

Production rose by 4.6 per cent to nearly 1.9m vehicles. Passenger cars accounted for nearly 78 per cent of group turnover while France accounted for nearly 49 per cent of total sales.

Cost cutting, higher sales volumes and improved pricing policies also contributed to last year's financial recovery. Capital expenditure increased to FF7.7bn from FF5.6bn in 1986.

Renault's recovery strategy has involved large job cuts, the sale of assets - including Renault's interest in American Motors to Chrysler - and the restructuring of operations around traditional French and European car manufacturing activities.

Renault's workforce has been reduced from 219,906 to 188,536 over the past four years and further cuts - of about 6,000 - are planned for the current year.

US hospital groups lift revenues

BY JAMES BUCHAN IN NEW YORK

HUMANA, ONE of the largest US hospital management groups, yesterday reported an improvement in revenues and profits amid signs of a modest upturn in the depressed US hospital business.

In contrast, American Medical International yesterday reported an earnings slip as its hospitals struggle to contain costs in the face of government and private-sector efforts to cut health-care bills, although revenues were up.

Humana, based in Louisville, Kentucky, said earnings for the second quarter ended February rose 28 per cent to \$50m or 56 cents a share, on a 17 per cent

advance in revenues to \$946.4m. The revenue improvement helps confirm industry hopes that occupancy rates will pick up this year for the first time since Washington cut health spending in 1983.

It is also the first sign that Humana's health insurance business, which suffered big losses because of unfavorable contracts in 1986, is succeeding in capturing patients for the hospitals.

American Medical, which derives the bulk of its business from California and Texas, said earnings fell from \$25m or 32 cents a share to \$24.1m or 30 cents in its second quarter ended

February. Revenues advanced 8.1 per cent to \$719.4m.

Latest earnings include a special gain of \$20.2m on the sale of 25 per cent of American Medical's UK hospital chain, offset by a \$20m provision against earnings for the sale of several hospitals.

But Mr Walter Weisman, chairman, said efforts to cut operating costs were paying off, with profits rising twice as fast as revenues between the first and second quarters of the current year.

He said: "Our concerted drive to control costs continues to ensure that the steady growth in revenues has a growing, positive impact on net income."

SAS to cut costs after weak result

By Sara Webb in Stockholm

SCANDINAVIAN Airlines System (SAS) yesterday reported weak profits for the final quarter of last year and said it was implementing a cost-cutting programme to improve the airline's profitability.

There is to be a reduction of administrative personnel, with no further increases in the number of staff working on the airlines. Staffing numbers have risen by between 800 and 1,000 annually, to about 20,000, in recent years.

The group is considering the sale of fringe activities - it recently agreed to sell its door-to-door parcel delivery service to TNT of Australia - and said it aimed to improve the profitability of its cargo operations.

By enforcing strict cost-cutting measures, SAS hopes that full-year profits, before extraordinary items, for 1988 will reach SKr1.7bn (\$294.7m).

SAS is in the process of a move toward reporting profits for the calendar year, instead of October-September figures. For the period October 1986 to December 1987, the group showed profits of SKr1.6bn, only marginally up on the October 1986 to September 1987 figure of SKr1.66bn.

Although the group does not release quarterly figures, it admitted the final quarter of 1987 was very weak. It said profit growth from the airline had been held in check by fuel costs and government restrictions on air fare increases.

Profits from the airline started to drop in the second half of the 1987 period, but SAS said the decline was leveling off.

The group's hotel operations were hit by heavy investments in new projects during late 1987, resulting from plans to expand overseas.

This division showed profits of SKr63m from October 1986 to December 1987, after posting profits of SKr78m in the year 1986-87.

Lindt and Spruengli sees further increases

LINDT AND Spruengli, the Swiss chocolates maker, expects a further rise in turnover and earnings in 1988 in spite of the heavy dependence on foreign sales and the strength of the Swiss franc, Our Financial Staff writes.

Last year, net earnings climbed to Sfr12m (\$8.6m) from Sfr6.4m.

Strong gains at Lyonnaise des Eaux

BY OUR PARIS STAFF

LYONNAISE des Eaux, the diversified French private water distribution group, yesterday reported a sharp increase in profits and unveiled plans to raise FF1.2bn (\$209.4m) to help finance investments.

Group turnover for 1987 rose from FF15.7bn to FF16.9bn and earnings, excluding minority interests, shot up by 19 per cent to FF440m.

The utility is to raise the FF1.2bn through the issue of a convertible bond.

It points out that group investments last year totalled

nearly FF35bn. Lyonnaise des Eaux recently acquired a 2 per cent stake in Club Méditerranée, a stake in the privatised Havas advertising and media group, and a stake of just under 2 per cent in Société Générale de Belgique.

The group, which has sided with the Franco-Belgian group in the battle for La Générale, said it had paid slightly less than FF300m for its stake in the Belgian company with which it has joint operations in the cable television and water sectors.

Apart from its traditional

water activities, Lyonnaise des Eaux has sought to expand its operations in a variety of service sectors ranging from television, retired people's homes, leisure activities - including the development of golf courses and centres in France and funeral businesses in France, the UK and Singapore.

Mr Jerome Monod, chairman, said foreign markets accounted for 25 per cent of the group turnover and a third of group profits. Including minority interests, profits totalled FF1570m last year, against FF131m.

Huhtamaki rights to raise FM234m

BY OLLI VIRTANEN IN HELSINKI

HUHTAMAKI, THE Finnish food, pharmaceutical and packaging industry group, plans to raise FM234m (\$68m) through a one-for-five rights issue. A one-for-10 scrip issue is also planned.

The rights offer is priced at

FM90 for K shares and FM50 for I shares. The prices are about 60 per cent lower than those on the Helsinki bourse.

According to Mr Aaro Tarikka, the group's chief executive, the proceeds will be used to

strengthen Huhtamaki's capital structure and facilitate possible acquisitions. Last year Huhtamaki increased profits, after financial items, by 31 per cent to FM196m on sales totalling FM4.85bn.

Sirti income climbs 67%

By Alan Friedman in Milan

SIRTI, THE Italian state-controlled telecommunications installation and maintenance company, has reported a 67 per cent jump in net profits to L177.5m (\$142m) for 1987.

The Milan-based company, which floated 40 per cent of its shares on the local stock market in 1985, said the improvement came from a 25 per cent increase in productivity during 1987 and from fiscal benefits. Turnover reached L600bn, up 19 per cent on 1986.

Sirti, which is proposing a L400 a share dividend, plans a one-for-three scrip issue.



Korea Exchange Bank

£50,000,000 Floating Rate Notes due 1995

In accordance with the provisions of the above Notes, notice is hereby given that for the three months from 17th March 1988 to 17th June 1988, the Notes will carry an interest rate of 9% per annum.

The interest payable on each £5,000.00 and £50,000.00 Note on the relevant interest payment date, 17th June 1988, against Coupon 12 will be £113.11 and £1,131.15 respectively.

Agent Bank:  **Lloyds Merchant Bank**

Notice to the Holders of

The Kinki Sogo Bank, Ltd.
(the "Bank")

U.S. \$50,000,000
2 1/4% Convertible Bonds due 2003
(the "Bonds")

Notice is hereby given that with respect to the issuance of new shares for free distribution authorized at the meeting of the Board of Directors of the Bank held on 10th February 1988, the shareholders appearing on the register of shareholders of the Bank as at the close of business on 31st March, 1988 (Thursday) (Japan time) (the record date) will be allocated one (1) new share for each ten (10) shares owned.

As a result of such authorization of free share distribution the following adjustment of the conversion price for the Bonds shall be made pursuant to Condition 5 of the Terms and Conditions of the Bonds:

- Conversion price before adjustment: Yen 1,176 per share
- Conversion price after adjustment: Yen 1,069.10 per share
- Effective Date of the adjustment: 1st April, 1988 (Japan Time).

THE KINKI SOGO BANK, LTD.
39-1, Honmachi 2-chome,
Higashi-ku, Osaka, Japan

By: The Daiwa Bank, Limited, London
as Principal Paying Agent

23rd March, 1988



Arbuthnot Latham Finance B.V.

US \$30,000,000

Guaranteed Floating Rate Notes due 1992

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from 24th March, 1988 to 26th September, 1988 has been established at 7 1/4% per cent. per annum.

The interest payment date will be 26th September, 1988. Payment which will amount to US \$188.91 per Note, will be made against the relative coupon.

Agent Bank
Bank of America International Limited

Eni International Bank Limited

U.S. \$200,000,000

Guaranteed Floating Rate Notes due 1993
Unconditionally and irrevocably guaranteed by
Ente Nazionale Idrocarburi

In accordance with the terms and conditions of the Notes, the rate of interest for the interest period March 23, 1988 to June 23, 1988 has been fixed at 6 1/4% per annum. Interest payable on June 23, 1988 will be US\$175.69 per Note of US\$10,000.

Agent
Morgan Guaranty Trust Company of New York
London Branch

Notice of Prepayment.



The Taiyo Kobe Bank, Limited

U.S. \$40,000,000

Floating Rate Certificates of Deposit
due 28 April, 1989

Notice is hereby given that, in accordance with Clause 3 of the above Certificates, the issuer will exercise the option to prepay the issue on 28 April, 1988.

Blankets Trust
Company, London
23rd March, 1988.

Agent Bank

This announcement appears as a matter of record only. The securities referred to below have not been registered under the United States Securities Act of 1933 and may not be offered, sold or delivered directly or indirectly in the United States of America, its territories or its possessions or to United States persons.

New Issue



Montreal Trust

MONTREAL TRUSTCO INC.

Can. \$75,000,000

10% Debentures Due March 3, 1993

Issue Price 101 1/4%

Bank of Montreal Capital Markets Limited

Banque Bruxelles Lambert S.A. Banque Internationale à Luxembourg S.A.

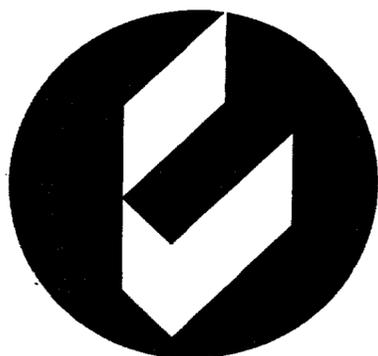
Crédit Industriel et Commercial de Paris Crédit Lyonnais

Daiwa Europe Limited Generale Bank

Société Générale Sumitomo Finance International

Swiss Cantobank (International) Yamaichi International (Europe) Limited

March, 1988



COSMO SECURITIES

JAPAN

Announcing the opening of
Cosmo Securities'
new representative office in Paris
on March 23, 1988.

Cosmo Securities is a trusted old firm in international securities. With the opening of our representative office in Paris, we'll provide the wide range of securities services we've excelled in for over 70 years.

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Cosmo Securities Co., Ltd.
International Division:
16-10, Nihonbashi 1-chome, Chuo-ku, Tokyo 103, Japan Telephone: (03) 272-4611 Telex: J26251

Leadership in M&A

United Kingdom

ADT Limited
(formerly Hawley Group Limited)

has acquired

ADT, Inc.

The undersigned acted as financial advisors to ADT Limited and lead managed a \$400 million Euroconvertible preference share issue and arranged a \$400 million credit facility on behalf of ADT Limited.

National Westminster Bancorp Inc

a wholly owned subsidiary of

National Westminster Bank PLC

has acquired

First Jersey National Corporation

The undersigned acted as financial advisors to National Westminster Bank Group.

English China Clays P.L.C.

has acquired

J. L. Shiely Company

The undersigned acted as financial advisors to English China Clays P.L.C.

London International Group plc

has acquired

HATU-ICO S.p.A.

The undersigned acted as financial advisors to London International Group plc and as lead manager of the related convertible Eurobond offering.

The First Boston Corporation
Credit Suisse First Boston Limited

City of Edmonton deal incorporates put options

BY CLARE PEARSON

HIGHER-YIELDING currency sectors continued to preoccupy the Eurobond market as Eurodollar prices improved on a technical recovery in US Treasury bonds but still saw little turnover.

The Canadian dollar market, a favourite with lead-managers at the moment, received two further issues following last week's hefty C\$900m worth of deals. Yesterday's bonds were a C\$100m issue for Club Med, the US subsidiary of Club Méditerranée, the French holiday resorts company, and a C\$75m bond for the Canadian City of Edmonton.

Edmonton's 9% per cent deal was believed to be the first Canadian dollar Eurobond to incorporate put options, though some "retractable" issues are quite common in the Canadian domestic market.

The bond, priced at 100%, provided an initial yield pick-up of 70 basis points over five-year Canadian domestic bonds. It has a 30-year final maturity date, but can be put after the fifth year, and again after the 10th year.

The idea appeared to appeal to investors as the bond, led by Wood Gundy, traded as high as 101 1/4 bid, against 1 1/4 per cent fees.

Club Med's deal met a more reserved response, as the borrower is unrated and the success of the issue will hinge on whether the name catches the eye of Continental retail investors. There is only one Eurobond for Club Med outstanding: an Ecu issue launched in 1985.

Banque Paribas Capital Mar-

kets led the C\$100m four-year 9% per cent issue, priced at 101 1/4. It was bid at around less 1 1/4, outside 1 1/4 per cent fees.

Meanwhile, Westpac Banking tapped the Australian dollar market with a 18 cent three-year \$155m deal, priced at 101 1/4, and led by its London subsidiary.

The deal was subordinated but this did not affect its reception as Westpac has always borrowed in the Eurobond market in this form. It was quoted as high as less 1 1/4 bid, 1/4 point inside its total fees.

Banque Paribas Capital Markets arranged a club deal with a small group of banks, an A\$80m 12% per cent issue for State Bank of South Australia. The bond, priced at 102 1/4, is the first tranche of a possible A\$100m.

Seasoned Eurodollar prices closed about 1/4 percentage point higher in the shorter-maturities, and about 1/2 point higher in the 10-year area. This mirrored the improvement in US Treasuries, which were helped by lower commodity prices and a better than expected US February durable goods figure. However, sentiment in the dollar sector remained weak.

Daiwa Europe announced a \$40m five-year 9 per cent bond for the Japanese electronics trading company. The bond, priced at 101 1/4, will not trade widely.

D-Mark Eurobonds and domestic bond both closed about 15 basis points higher on short-covering spurred by the better US Treasury market. But retail investors were absent.

A DIBESTM 4 1/2 per cent five-year bond for Philip Morris, which was seen as aggressive, priced when it was launched on Monday, was quoted at less 2 1/4 bid. Dealers thought this reflected the support bid of Deutsche Bank, the lead manager.

In Switzerland, prices moved a touch easier in low volumes. Many investors are cautious as the quarter-end approaches, a time when money market interest rates traditionally rise.

A SFR150m 4 1/2 per cent 10-year deal for Zealand Challenge, the New Zealand forestry-based group, closed its first day's trading at 97 1/4, compared with a 101 issue price. Dealers said the bond's terms were unattractive, especially as it was priced over par.

Union Bank of Switzerland's SFR200m deal for Philips Gloeilampenfabriek, the Dutch electronics concern, did not look generous yesterday, though dealers said the borrower's name was popular. The 4 1/2 per cent 12-year bond, priced at 101 1/4, was bid at less 2 1/4.

Nomura International announced a \$100m (equivalent) issue of European depositary receipts for Japan Associated Finance Company, a venture capital company which is an associate of the Nomura group. The issue, which will be priced next Monday, represents a 12 per cent increase in Jafco's share capital.

INTERNATIONAL BONDS

Westpac has always borrowed in the Eurobond market in this form. It was quoted as high as less 1 1/4 bid, 1/4 point inside its total fees. Banque Paribas Capital Markets arranged a club deal with a small group of banks, an A\$80m 12% per cent issue for State Bank of South Australia. The bond, priced at 102 1/4, is the first tranche of a possible A\$100m. Seasoned Eurodollar prices closed about 1/4 percentage point higher in the shorter-maturities, and about 1/2 point higher in the 10-year area. This mirrored the improvement in US Treasuries, which were helped by lower commodity prices and a better than expected US February durable goods figure. However, sentiment in the dollar sector remained weak. Daiwa Europe announced a \$40m five-year 9 per cent bond for the Japanese electronics trading company. The bond, priced at 101 1/4, will not trade widely. D-Mark Eurobonds and domestic

Europaper programme for Bank of China

By Stephen Fisher, Euromarkets Correspondent

THE LONDON branch of the Bank of China, the specialised foreign exchange bank of the People's Republic, is reactivating its short-term borrowing programme in the international markets.

It has arranged a \$200m programme to issue Eurocertificates of deposit through Credit Suisse First Boston. The other dealers on the programme are Citicorp Investment Bank, Merrill Lynch International and Citicorp.

The Bank of China established a \$100m Euro-CRD programme in 1986, which lapsed last year after its sole dealer - Salomon Brothers - pulled out of the short-term market.

The first paper is expected to be issued under the new programme next month, around the time when another top Chinese borrower - China International Trust and Investment Corporation (Hong Kong) - expects to activate a \$200m international note issuance programme.

Citic is China's main foreign borrowing arm. The programme, arranged by Barclays Bank in Hong Kong, includes a back-up standby credit. Citic will issue notes through trading panels in Europe, comprising about 25 banks, and in Asia, of 20 banks.

The two financings suggest a heightened Chinese profile in the short-term international market. There was no yardstick available to judge at what interest rates the paper would be issued.

Wolinsky, the UK building and plumbing supplies company with substantial US interests, is raising a £180m, five-year multi-option financing with Lloyds Bank Capital Markets as arranger. The £180m committed portion will carry a 12 1/2% basis point City rate, a margin over London interbank offered rates of 1 1/2% basis points and a fee of 2 1/2% basis points if the financing is more than half used.

Bank of Nova Scotia, the UK foods group, has raised a £250m multi-option facility through Barclays de Zoete Wedd. The committed portion of the five-year financing, terms for which have not been disclosed, was raised from £100m to £150m after syndication.

Nordstjernan, Sweden's largest private company, is raising a \$100m five-year revolving credit through Swiss Bank Corporation Investment Banking. There is a commitment fee of 1 1/2% basis points on the undrawn amount and a margin over Libor also of 1 1/2% basis points. The loan term is 5 years. The loan is payable if more than \$16.5m is drawn and 10 basis points if more than \$38m is drawn.

Bank of Nova Scotia, the UK foods group, has raised a £250m multi-option facility through Barclays de Zoete Wedd. The committed portion of the five-year financing, terms for which have not been disclosed, was raised from £100m to £150m after syndication.

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Alan Friedman on the motives behind the proposed sale of Buitoni Benedetti denies Belgian connection

AT THE beginning of this week, Mr Carlo De Benedetti was in one of his more buoyant moods.

With the princely sum of L1,800m (\$1,400m) due to come in from the agreement last Friday to sell Buitoni, his pasta and confectionery company, to Nestlé, the Swiss foods group - at a price 10 times his investment of just three years ago - it is not hard to understand the Italian entrepreneur's ebullience.

But all is not well. On Monday, the proposed Nestlé takeover was challenged in Paris, where St Louis, the French sugar producer, claimed it had made an offer for the French arm of Buitoni that was better than that of Nestlé.

In Milan, meanwhile, not everyone is full of praise for Mr De Benedetti. Despite his claims to the contrary, the Buitoni deal is being interpreted throughout Europe as a move designed to enrich the war chest for his "Belgian campaign" to win control of Société Générale de Belgique (La Générale).

The fact that Nestlé is now a committed ally and shareholding partner in Mr De Benedetti's Europe 1989, the vehicle for his assault on La Générale, only reinforces this view. While Milan brokers marvelled at the price Nestlé is willing to pay for Buitoni - equivalent to 35 times consolidated earnings - some Italian commentators have once again raised the perennial question about whether the "real" Mr De Benedetti is an industrialist or a financier.

"Let me set the record straight," declared a combative Mr De Benedetti, clearly stung by the criticism. "Do you know of another financier in Europe who could turn around industrial companies such as Olivetti and Buitoni in Italy, Volvo in France, and Triumph-Adler in Germany? Is this the work of a financier?"

As to charges that the sale of Buitoni is aimed at raising cash for his battle in Belgium, he called the idea "ridiculous". The decision to sell Buitoni, which he says is too small to compete on its own in the European market, was taken last March.

"We gave the mandate to First Boston to prepare the sales documents last July and we had our initial contacts with Nestlé in September. The move on La Générale began in December. Anyone who links the two things is mistaken."

The operations may not be linked but Buitoni's 10,000 minority shareholders are being called to an extraordinary meeting on May 11 to discuss the future of the group, whose listings would remain intact on the Milan and Paris bourses.

Nestlé has offered to buy the assets of the Buitoni group, paying a price equivalent to more than three times the company's market capitalisation and leaving the Italian share listing behind.

This means that the small shareholders, who hold the 40 per cent of Buitoni not owned by Mr De Benedetti's CIR group, would end up with stock in a shell company whose cash pile would give Buitoni shares an asset value substantially above yesterday's price on the Milan bourse.

Mr Paolo Azoni, a partner at Studio Albertini, one of Milan's leading brokerages, was enthusiastic about this: "He has managed to get a price which is beyond any expectation and for once a deal has been structured to take the interests of minority shareholders into consideration. That in itself is historic for Italian finance."

That is all well and good. But what, then, does Mr De Benedetti propose to do with the \$1,400m of cash? Two-thirds of the proceeds from the Buitoni sale - or

around \$940m - would go directly to the quoted Buitoni and Ferragina companies in Italy. But around \$50m would be paid by Nestlé to Buitoni SA, the French subsidiary listed in Paris.

At this point Mr De Benedetti admits that the money received by the Paris company might well find its way to Cerus, his French investment company which has been leading the battle for La Générale in Brussels. So far, Cerus has spent FF4.5bn (€753m) - or more than one-and-a-half times the amount it would get for Buitoni France - on buying shares in the Belgian group.

"That money could help to finance Cerus' outlay," Mr De Benedetti acknowledges. "The remaining proceeds in Italy, he says, would be used to make new acquisitions in the car components, publishing or services sectors."

On April 19, Italy's Court of Cassation will rule on Mr De Benedetti's long-running battle to acquire SME, the state-owned food, supermarket and restaurant group. If the outcome is favourable, Mr De Benedetti says, "we will sell the SME foods business to other Italian food companies and keep the distribution and restaurants divisions for ourselves."

"Then, once we have these service businesses, it would be interesting to buy Standa," he adds, referring to the nationwide retail store and distribution subsidiary of Montedison, which is expected to be among the assets put up for disposal by the debt-laden chemical group.

Mr De Benedetti is under pressure from the enormous amount of money around €7,000m, estimates one Brussels stockbroker - spent on an increasingly indecisive battle.

Société Générale de Belgique yesterday reported a 22.1 per cent fall in profits for 1987 to BF4.1bn (\$16m) from BF5.3m.

The group said its share portfolio was worth BF20.5bn at the end of the year, a BF17.15bn increase over the previous year. That gives a break-up value of BF3.175 per share - less than half the BF6.000 at which the shares are valued in Mr Carlo De Benedetti's latest public offer.

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Cerus would not comment last night on exactly how much of La Générale it now owns. But if around half of the latest share purchases came from genuinely uncommitted investors - rather than existing Cerus supporters taking profits - the De Benedetti camp could have around 49 per cent of the company.

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Galactic in Newmont-linked issue

BY KENNETH GOODING, MINING CORRESPONDENT

GALACTIC RESOURCES, the Canadian gold mining company, is raising \$36m by way of Luxembourg-quoted debentures exchangeable not only for its own equity but also for shares in Newmont Mining, which is emerging as the biggest gold producer in North America.

The \$36m Newmont shares were acquired last year when Galactic joined a consortium led by corporate adviser Mr T Boone Pickens which made an unsuccessful bid for Newmont.

During the battle, Galactic Finance, the UK-based financing group, spent \$45m to increase its stake in Newmont to 49.7 per cent.

Every new Galactic \$1,000 debenture may after 91 days be converted into 50.72 Galactic shares, worth \$6.90 each, and 16.15 Newmont Mining shares, priced at \$40.25 each.

This represents a 15 per cent premium over the price at the close on March 21.

The debentures mature in 1995

UK COMPANY NEWS

PROFITS OF £282M SUBSTANTIALLY AHEAD OF CITY EXPECTATIONS

Bovis helps P&O to 58% rise

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

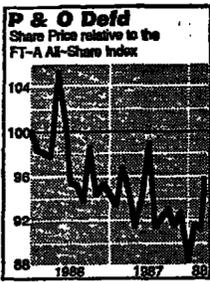
Penninsular and Oriental Steam Navigation, construction, property and shipping group, yesterday announced a 58 per cent increase in pre-tax profits, to £282m before profit sharing of £7.3m. Turnover was up 47 per cent to £2.5bn.

The improvement was substantially above City forecasts, which ranged from just over £200m to around £265m, and the £1 deferred shares put on 15p in early trading before closing 16p ahead at 60p.

Earnings per share were up 13 per cent at 47.1p. The board recommended a final dividend of 13p, totalling 22p for the year, an increase of 16 per cent.

The biggest improvement came from the housebuilding, construction and development division, which more than doubled profits at the operating level from £50.2m to £108.9m.

Both Bovis Homes and Bovis Construction had an outstanding year, benefiting from growth in private housing starts and com-



P & O Delf Share Price relative to the FT-All-Share Index

mercial development. In the service industries division, the Earls Court and Olympia exhibition halls and Sutcliffe Catering Group provided the foundation for an increase in operating profits from £51.7m to £70m.

Container and bulk shipping, principally the P & OCL subsidiary, improved from £44.7m to

£52.4m, but this concealed a strong underlying performance, particularly in the Europe to Far East container trades. Analysts said the improvement would have been substantially greater if P & O had translated US dollar earnings at average rates, rather than at the lower year-end rate.

The underlying strength of P & OCL's trading activities was underlined last month by an order for a new container ship from a Japanese shipyard. The group also took space recently in a major North Atlantic service to be launched by Sea-Land of the US.

Passenger shipping contributed £41.2m at the operating level, compared with £19.5m in 1986, when the Channel ferry operations, then owned by European Ferries, suffered a nine-week strike.

P & O said this subsidiary, now called P & O European Ferries, had a "difficult" year in the aftermath of the Herald of Free Enter-

prise disaster, when nearly 200 lives were lost.

Passenger volume was down, but two large new ships have been successfully introduced, and freight volume was maintained against strong competition. The figures are not affected by the current strike of P & O crews at Dover.

P & O Cruises, the group's other passenger shipping operation, was said to have benefited from restructuring, but also suffered from adverse exchange rate movements. The Royal Princess, one of the world's most expensive cruise ships, traded profitably in the North American market.

Investment property income was up from £45.6m to £55.1m. Total operating profits rose from £211.7m to £282.7m.

Sir Jeffrey Sterling, chairman, said "1987 was a year of consolidation and development. We enter 1988 from a position of strength and I am confident of our ability to make further progress." See Lex

The Pru disappoints with 17% profit rise

By Nick Bunker

FACTORS including reserve-strengthening against AIDS virus death claims meant that Prudential Corporation, Britain's biggest life insurer, disappointed the City yesterday, disappointed the City yesterday with 1987 figures showing a 17 per cent rise in pre-tax profits to £242.4m.

The shares fell 13p to close at 669p, in spite of a 17 per cent increase in the total dividend to 34p.

Mr Brian Corby, group chief executive, stressed that AIDS death claims had been minimal so far but the possible final cost of AIDS was "a major uncertainty" for life companies.

The stock market's reaction also reflected initial confusion about a big change in accounting policy allowing Prudential to bring forward more investment gains into its profit-and-loss account.

Now on, the reported trading results of Prudential's non-life insurance operations will include realised and unrealised capital gains earned by its non-life insurance funds. At group level, pre-tax profits will include only realised gains, which are available for distribution to shareholders.

For the 12 months to December 31 1987, the policy change has added £36.4m to the group's pre-tax profits, using its revised accounting technique, group pre-tax profits would have been £206m, up from £178.1m in 1986.

The new approach is similar to a policy switch made four years ago by Eagle Star, the composite insurer, which began taking credit for unrealised capital gains in its non-life profit-and-loss account after being taken over by BAI Industries.

Mr Corby said the change "would have no effect whatever on the way we manage our business." But the previous policy had the effect of understating the contribution of general insurance to the overall profitability of the corporation, Prudential added.

Group pre-tax life and pensions profits rose 5.7 per cent to £153.9m on worldwide premiums of £2,025m. Analysts at Barclays de Zoete Wedd, the stockbroker, had been hoping for pre-tax profits of £150m.

Prudential has revised its life policyholder bonus rates in the UK, reducing payouts in the short term and thus hitting distribution to shareholders. The group has also decided to sell its Prudential Holborn, its unit trust and unit-linked life subsidiary, due to reserve strengthening because of increasing expenses and AIDS.

On the non-life side, Prudential turned around its UK operations from a £5.6m pre-tax trading loss in 1986 to a £6.8m profit last year. Net claims arising from last October's hurricane totalled £18m. See Lex

Core activities help Burton fashion a 19% rise in profits

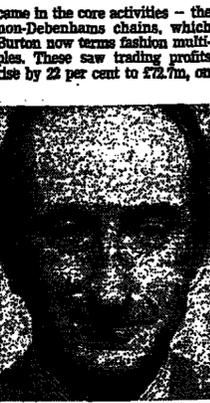
By Nikki Tait

Burton, the retail group whose outlets range from Top Shop and Top Man through Harvey Nichols to the Debenhams chain, yesterday rang up a 19 per cent increase in pre-tax profits to £108.5m in the half-year to February 27.

During the period, total sales increased from £260.9m to £276.2m - a rise of 5.8 per cent - although turnover from the on-going businesses rose rather more strongly, by 21 per cent to £278.7m. At the earnings per share level - on an actual basis and using the average number of shares in issue - the improvements translate into an 18.3 per cent rise, at 12.9p. The fully-diluted figure works out at 12.5p.

The news was greeted with an 8p fall in Burton shares to 253p.

Overall, Burton concedes that there was a small drop in trading margins from 15.5 per cent to 15.6 per cent. About a third of the sales jump came from extra space; price inflation averaged 4 per cent; volume rises of about 7 per cent accounted for the rest of the advance.



Sir Ralph Halpern: figures scored in period of uncertainty

At Debenhams, trading profit was 16.3 per cent higher at £47.8m, but sales increased by a quarter to £33.6m pushing trading margins back to 14.8 (15.9) per cent. The figures, however, are affected by the dwindling role of concessionaire business. This has reduced from about 50 per cent when Burton took over, to about 34 per cent at present - and, according to Burton, the change in sales mix explains about one-quarter of the Debenhams turnover increase. Price inflation in the Debenhams stores was about 5 per cent.

During the first half, interest charges rose to £11m (£9.4m). Capital expenditure totalled £58m (£57.2m) and some £190m is expected for the full year, of which £20m will go on Debenhams. The company says some property disposals are likely before the year-end, holding gearing at about the 40 per cent level.

However, Burton is shifting the emphasis of its Debenhams development - giving less space to major development in favour of more economical refits and updates. This, it says, will prune the cost of the three-year development programme from £220m to £180m. About 25 per cent of the chain has been developed and the company is aiming for 70 per cent by October. See Lex

Clyde Petroleum holds recovery

By Steven Butler

Clyde Petroleum, the UK independent oil company, continued to improve performance in the second half of 1987, with full-year pre-tax profits reaching £7.5m, compared to a pre-tax loss of £1m in 1986. Turnover rose from £22.5m to £26.8m.

The improvements were attributed to an increase in production, higher oil prices, and increased reserves, which allowed for a lowering of the per barrel amortisation rate.

Oil production rose by 22.7 per cent, although the improved revenues were partially offset by the weakness of the US dollar.

The year was marked by increased exploration efforts and considerable success, particularly in the Gryphon field (block 9/18), in which Clyde has a 10 per cent interest. The field is thought to contain recoverable reserves of

at least 200m barrels, and a number of appraisal wells are planned for this year.

Clyde's proven oil reserves increased during 1987 from 37m barrels to 60m barrels, and daily production rose from 9,516 barrels to 11,485 barrels. The company produced 896m cu ft of gas per day. The increases came despite a five month interruption of production in Ecuador due to an earthquake that damaged pipelines.

Net capital spending came to \$41.5m, including acquisition of a 21.7 per cent stake in Goal Petroleum, another UK independent. This was funded mainly by cash flow, and a £12.2m equity issue. Net borrowings came to 13.4 per cent of shareholders funds, or £12.2m.

Clyde has not proposed a dividend for 1987, although an interim dividend is to be consid-

ered in September. Net profits came to £4.1m, after a 1986 loss of £3.2m and earnings per share were 2.8p against a loss of 2.7p.

Comment

Clyde Petroleum proved two things last year - that it could bounce back after the severe shocks of 1986, and that it could find oil in rising production profile into the 1990s looks sound, providing higher prices for oil eventually materialise, and even at today's languid prices cash flow should be enough to fund a substantial exploration programme, with 26 to 30 wells in the works for the year. Borrowings are low and will be increased only to fund the development of production facilities at Wyth Farm. While the company has good prospects, this appears reflected in the share price.

MBS share placing to raise £22m

By Philip Coggan

MBS, microcomputer dealer, yesterday illustrated that its long period of reconstruction is starting to pay off. Pre-tax profits more than tripled last year and the company is taking the opportunity to launch a £21.5m equity placing to pay off its borrowings.

Two former directors of IBM UK, Mr Owen Williams and Mr Stephen Taylor, bought into the company in late 1986 after fierce competition in the microcomputer market had pushed MBS into the red.

The new team has spent the intervening period rationalising and restructuring the group, moving salesmen on to a profit-related, rather than sales-related, pay structure and improving financial controls.

MBS has sold the software business of Alverton Computers and withdrawn from the rental sector. Costs associated with the disposal of the rental business in value of the group's investments caused by the stock market crash have resulted in an extraordinary debit of £1.2m.

Previous figures have been adjusted to reflect the merger accounting of Combro, the rival dealer which MBS acquired last year. Since joining the group in December 31 1987 were £5.15m (£1.59m) on turnover of £186m (£107m). Earnings per share more than doubled to 4.5p (2p) and the dividend is being doubled to 1p.

Samuel Montagu is fully underwriting the placing, through which MBS is issuing 28.5m new shares at 75p each. Existing shareholders will be able to "subscribe" to the issue on a two-for-five basis.

The proceeds will wipe out MBS's borrowings which left the company 114 per cent geared at the end of last year.

Associated Nursing to join USM

Associated Nursing Services, a private health-care company, is joining the USM via a placing after postponing a survey carried out because of October's stock market crash.

Credit Suisse Buckmaster & Moore has placed 400,000 shares, around 8 per cent of the equity, at 132p, valuing the company at £52.8m. The company is forecasting pre-tax profits of £30,000 in the year to April 2, putting the shares on a prospective p/e of just under 18.

ANS specialises in running residential and nursing retirement homes and plans to have 870 homes in operation by the end of the 1988/89 year. The company raised money via the Business Expansion Scheme in 1984.

Sharp rise in Gabicci profit

Gabicci, the USM-quoted designer, importer and supplier of fashionwear, reported pre-tax profits up from £382,000 to £526,000 on turnover increased from £4.4m to £12.27m for the six months to December 19 1987.

Earnings per 5p share increased by 35 per cent from 4p to 5.4p. The directors have declared an interim dividend of 1.4p (1.1p).

The figures included first-time contributions from Grandden Casual Wear and Shemesh Fabrics, clothing suppliers acquired last year.

Mr Jack Seifer, chairman, said the increase in grossprofitability was continuing.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Covers - of pending div	Total for year	Total last year
Banner Homes	1.3	Apr 28	0.75	1.3	1.68
Bilston & Bait	2.7	-	-	4.2	2.7
Bowthorpe	2.28	Jul 1	1.61*	3.28	2.7
Burton Group	2.4	July 22	2	7.2	1.68
CC Flooring	0.8	-	-	-	-
City Homes	0.4	May 27	1.1	1.5	1.48
Geat	2.1	-	-	4	1
Hall Engineering	7.4	May 20	6.02	12	10.05
Island Frozen	2.9	May 20	2.5	4.35	3.75*
Johnson Group	14.8	-	12.9*	18.5	16.1*
Leamster	2.1	-	-	2.1	-
Lloyd Thompson	1.55	Apr 28	0.57*	1.9	1.9
Maunder (John)	1.06	May 16	0.57*	1.9	1.9
MBS	11	-	0.5	11	0.5
Stanley Miller	0.75	June 1	0.75	1.25	1.25
Fields	5.28	-	2.96	7	3
PLD	1.8	-	11.5	22	19
Pleasurama	4	-	3.88*	6	4.88*
Prudential Corp	22.5*	May 25	19	94	39
Shurpe & Fisher	3	-	2.25	4	3
Strong & Fisher	3.7	Apr 29	3.5	7.2	10.5
Toy Homes	2.07	-	1.77	3.8	6.2
Trinity Int	19	-	18	25	21
T & S Stores	1.3	-	1.05*	2.1	1.75*
Waterford Glass	1.65*	May 27	1.68	2.88	2.88
Wolstenholme	6.25	May 11	6.25	10.25	9
Arkiner Wood	3.5	May 25	2.5	3.5	2.5
WSP Holdings	0.8	May 25	0.5	0.5	0.5

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶Third market. *British currency. †US cents.

Boase Massimi passes £8m

Boase Massimi Pollitt, advertising and marketing services group, achieved a 59 per cent rise in pre-tax profits in the 12 months to December 31 1987 from £5.3m to £8.1m. Turnover surged 86 per cent from £97.3m to £180.6m.

The company is changing its year end to March 31 and the directors said yesterday that the final dividend for the full 15-month period would reflect this.

Operating income in the latest period was 81 per cent higher at £34.2m, against £18.9m. Earnings per share at 94.85p compared with 18.52p. The directors said that some 35 per cent of the operating profit was derived from its non-advertising activities, primarily from the Marketing Solutions consultancy.

The group's main UK advertising agency, the Boase Massimi Pollitt Partnership, had achieved

unprecedented growth to become the UK's seventh largest agency according to a survey carried out by Campaign, the industry journal.

Ammirati & Paris, The New York agency acquired in June, was a major step towards the goal of becoming an international group. Since joining the group Ammirati had continued to win major clients.

Cornhill Insurance 1987 Results

Premium Income

■ General ■ Life

Profit before taxation

	1987	1986
£m	£m	£m
Premium income	358.7	308.1
General business	46.8	34.0
Life business	405.5	337.1
Underwriting result	(15.0)	(20.0)
Investment income attributable to general insurance funds	27.0	23.8
General insurance profit	12.0	3.8
Shareholders' investment and other income	7.1	7.3
General business profit	19.1	11.1
Life business profit	3.8	3.4
Share of associated companies' result	(0.5)	-
	22.4	14.5

Copies of the Report & Accounts may be obtained shortly from the Secretary at 22 Cornhill, London EC3V 3JL.

1987. AN EXCELLENT YEAR FOR HALL ENGINEERING

	£'000	UP
TURNOVER	135,537	5%
PROFIT BEFORE EXCEPTIONAL ITEMS	7,758	24%
PROFIT BEFORE TAX	9,162	66%
PROFIT AFTER TAX	6,159	71%
EARNINGS PER SHARE BEFORE EXCEPTIONALS	33.25p	22%
AFTER EXCEPTIONALS	42.51p	71%
DIVIDEND PER SHARE	12.0p	19%

The results must be considered an achievement appropriate to the 175th anniversary of the founding of the Group; profits were at an all-time high and the balance sheet at the end of the year showed the Group to be in a very healthy condition. The current year has started strongly, with all companies in the Group operating at high levels of activity.

R.N.C. Hall Chairman

The 1987 Report and Accounts will be posted to Shareholders on 30th March, 1988. Copies may be obtained from The Secretary, Hall Engineering (Holdings) P.L.C., Harlescott Lane, Shrewsbury ST1 3AS. Telephone (0743) 235541.

Lloyd Thompson up to £2.4m

Lloyd Thompson Group, insurance broker, increased pre-tax profits from £1.98m to £2.58m for the half year ended December 31 1987. Turnover moved ahead to £5.6m against £4.5m.

The directors have declared an interim dividend of 1.65p. Earnings were 6.13p (6.38p) undiluted and 5.21p (4.58p) fully diluted.

Banner Homes surges to £1.5m

Banner Homes Group, the construction company that came to the USM last October, announced a sharp rise in pre-tax profits from £1.5m to £1.5m on turnover up from £3.41m to £2.58m for the year to December 31 1987. Earnings per share advanced from 2.6p to 2.4p. The directors proposed a dividend for the year of 1.5p.

The directors said the figures above the forecast were due to the compared favourably with the October forecast, of not less than £1.25m, and that the turbulence in the financial markets at the time of the issue had not interrupted the group's programme.

WSP beats forecast

Profits surged ahead at WSP Holdings, consulting engineer, in the year to December 31 1987. The taxable figure of £421,000 beat the forecast of £275,000 made at the time of its USM debut in October and compared with £158,000 the previous year.

A figure of £21.2m stated for work executed - representing turnover adjusted for the movement in work in progress - compares with £1.67m previously.

The directors recommend a final dividend of 0.8p, which exceeds the 0.7p forecast.

T&S Stores lifts profits by 35%

Sales and profits surged at T & S Stores, tobacco and confectionery retailer, in the year to January 2 1988. Taxable profits rose 35 per cent from £1.8m to £2.45m on sales up 41 per cent from £67.9m to £95.5m.

The recommended final dividend of 1.5p raises the year's total from 1.75p (adjusted) 2.1p. The current year had started with sales increases in all departments.

TI to sell tube-making interests to British Steel

TI Group is selling its shareholdings in two joint venture tube-making operations to the British Steel Corporation, its partner in these businesses.

The two businesses, Cold Drawn Tubes and Seamless Tubes were put together in the early 1980's from TI and BSC interests as part of the rationalisation of tube-making in the UK.

The corporation is paying \$4m to buy out TI's interests, with the deal expected to be completed next month.

TI has 75 per cent of Cold Drawn Tubes and 25 per cent of Seamless Tubes. The two businesses have production sites at Corby, Northants and in the West Midlands.

The deal will mark the withdrawal of TI from commodity tubes, in line with the company's general programme of concentrating on specialist engineering products.

TI will still have six other tube companies manufacturing a range of products including golf shafts, gas cylinders, lightweight bicycle tube and stainless tube for the nuclear industry.

The corporation said that bringing the two businesses under its sole control would help them compete more effectively in UK and world markets.

Both produce small and medium diameter seamless tube and are operating at a profit.

Wolstenholme improves 13%

Wolstenholme Rink, printing materials manufacturer, raised pre-tax profits by 13 per cent from £2.68m to £3.01m for 1987 on turnover up from £28.86m to £32.02m.

The directors said the progress made at Wolstenholme Bronze Powders would have been even better but for unfavourable currency movements and the loss of a major UK customer due to the company's decision to make its own offset metallic inks. This had been offset partly by sales for a new use of bronze powder in the area of military defence.

Both Omnicon companies, in the US and the UK, made further losses. Sales on the Continent and the US were disappointing, however current sales levels were much improved and both companies were budgeting small profits in 1988.

However, Charles Openshaw & Sons continued its strong growth and Agaprinta Griffin's, acquired in 1986, was successfully consolidated.

A final dividend of 6.25p is recommended, making 10.25p (9p) for the year.

Restructuring and crystal problems hit Waterford

BY ANDREW HILL

RESTRUCTURING costs and a disappointing performance from the core crystal division sent Waterford Glass Group into the red in 1987.

The Irish company, which owns the Wedgwood china concern, lost £10.3m (£8.9m) before tax in the year to December 31, compared with pre-tax profits of £23.3m in 1986. After tax and extraordinary losses connected with restructuring, the company lost £14.7m.

In the crystal division 1,005 people accepted redundancy terms, compared with the company's estimate of 750. A further 886 lost their jobs at Wedgwood.

Lower crystal sales in the US, the weak dollar's effect on tourist sales in the UK and the Irish republic and second half supply difficulties caused losses of £18.7m in the crystal division, against profits of £17.3m before tax in 1986, but Wedgwood turned in record trading profits of £25.1m in its first full year.

Voluntary redundancy and retirement payments, as well as productivity payments for the

remaining workers cost £35m, taken below the line. This was slightly offset by £5.1m gained on the sale of Aynaley China in December.

Waterford took the £14.8m cost of lost production and stock provisions as an exceptional item. Mr Anthony Brophy, finance director, said yesterday that these losses were caused by the upheavals between September and the year-end when the workforce was considering the company's redundancy terms and then redeployment after 1,000 workers had left.

The company also took the opportunity to introduce new equipment and working practices. Productivity payments connected with this cost £7m.

Turnover at the company increased to £282m (£315m). Borrowings were up to £34.2m (£67.3m), with gearing of about 91 per cent.

Losses per share were 4.33p against earnings of 8.62p per share in 1986. The company is recommending a final dividend of 1.69p, making 2.69p for the year, unchanged from 1986.

comment

Waterford has deliberately sacrificed its 1987 results to guarantee a brighter future and now predicts a clear run with the help of its two brand names, probably the company's biggest assets.

However, there is some understandable short-term nervousness about this bid in a china shop. Dollar exposure, reduced from 48 per cent to 30 per cent as a result of the Wedgwood acquisition, could still upset this year's figures. Gearing of 91 per cent looks unhealthy in anyone's books, though Waterford promises a reduction to 60 per cent by the year-end. That said, Wedgwood is providing strong support for the crystal division, which still looks fragile, and in a good year china and crystal will split profits 60:40.

The benefits of restructuring may affect the second half, bringing in profits for 1988 of anything between £37m and £50m. The upper forecast would put the shares, unchanged in London yesterday at 78p, on a prospective p/e of about 8, but it is probably too early to buy for recovery.

Wickes raising £28.7m

By Michael Smith

Wickes, the home improvement retailer, yesterday launched a rights issue to raise £28.7m. Investors will be offered two shares at 225p for every seven ordinary held.

Mr Henry Sweetnam, chairman, said that after the rights issue the company would be cash positive. Gearing presently stands at 17 per cent, if convertible shares are excluded, and at 64 per cent if they are included.

The company will use the proceeds of the issue to strengthen its financial base and provide long term funds for its investment programme.

Holdings of convertible unsecured loan stock will be offered two new shares for every £16.58 nominal. The loan stock is convertible in two years. Shares in the company fell 14p to 260p.

Stanhope Properties profits up sharply

Stanhope Properties, briefly the largest company on the Unlisted Securities Market after its flotation in the week before Black Monday, yesterday reported pre-tax profits of £1.3m (20.7m) for the six months to the end of 1987.

Turnover rose from £1.2m to £1.63; operating profits declined from £286,000 to £268,000; the share of profits from related companies was £200,000. Interest receivable on the flotation proceeds contributed a net exceptional credit of £336,000.

Pemine Optical flotation details

Pemine Optical has announced details of its flotation on the Third Market. Charlton Seal is placing 900,000 shares at 50p each, valuing the company at £1.4m.

Pemine, which assembles spectacles and imports frames, has profits before tax of £122,000 in 1987. Ignoring directors' additional pension contributions, the historic p/e at the placing price is 11.

Clay Harris on the final stages of Dobson Park's bid for MS

Outcome is finely balanced

THE FINAL days of the takeover battle for MS International are taking on a drama out of all proportion to the £38m value of the bid by Dobson Park Industries - or even the likely impact of the outcome on the British mining equipment industry, in which both companies are important players.

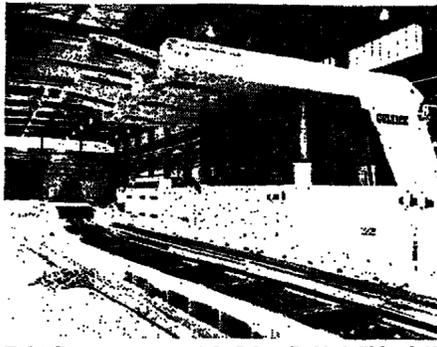
The bid, which closes on Friday, is finely balanced. Dobson Park has bought 22.5 per cent of MS in the market, almost exactly the proportion held on the other side by MS's directors and pension fund, the wife of its founder and County NatWest, its merchant bank.

At 127½p yesterday, even the MS share price was hovering tantalisingly close to Dobson Park's 130p cash offer. Even though this would normally point to success for the bid, it could also reflect recent suggestions by some stockbrokers that the current bullish outlook for MS might help the shares to avoid a sharp fall if the bid fails.

The defence received another boost yesterday when Mr Chris York of stockbroker Citicorp Scrimgeour Vickers said Citicorp clients holding a total of about 15 per cent of MS were extremely unlikely to accept Dobson Park's offer.

Although Mr York has been close to MS for years, dating from his previous work for the company's broker McCannan Dyson Capel Cure, his views are representative of those on one side of the City battle line: Dobson Park's case has not been proven, and its price is not high enough.

On MS's pre-tax forecast of £3.75m for the year which ends on April 30, Dobson Park's offer would represent an exit p/e of 12.4. This, says Mr Tim Harris of



Hydraulic roof supports made by Dobson Park's Gallic subsidiary set up for a factory test with MS's armoured face conveyor

Phillips & Drew, is an average market multiple and does not represent a premium for control.

Dobson Park, however, has won a healthy chorus of support for its arguments. The combination of its hydraulic roof supports and belt conveyors with MS's armoured face conveyors would create a second UK integrated mining equipment supplier (after Dowty Group) with important marketing benefits.

Of itself, combination would not, however, lead to further rationalisation in the UK mining equipment industry. The two companies do not actually compete on any products - although Dobson Park plans shortly to launch an armoured face conveyor, an outgrowth of its acquisition of Fletcher Sutcliffe

Wild from Booker McConnell (now Booker) in 1983.

Manufacturing and sales overheads could be reduced, of course, and the acquisition would allow Dobson Park to gain the benefit of British Coal's increased spending on armoured face conveyors. Expenditure on the more expensive roof supports has already peaked.

Moreover, Dobson Park's stronger balance sheet would give a more secure platform for earnings growth which has been erratic in recent years at MS.

At the same time, Dobson Park contends, MS's non-mining interests, including defence electronics and specialised casting, would help it to continue to diversify away from dependence on a shrinking mining equipment market. In recent years, Dobson

Park has moved into industrial electronics, power tools and toys. As it applies to MS, however, this argument is largely an afterthought. Dobson Park originally wanted only the mining business. Its full bid was launched in January, only weeks after MS rebuffed its latest approach on this front. The two companies have discussed the possibility of co-operation almost yearly since the late 1970s, when the best chance of merger flourished as much on personality as on price.

If the companies have never really got on, this may be traced back to MS's foundation as Mining Supplies nearly three decades ago by Mr Arthur Snipe, a former service engineer for one of the companies which later combined to form Dobson Park and father-in-law of the present chairman, Mr Michael Bell. MS employees have also moved to join Dobson Park.

The story is unlikely to be over even if Dobson Park falls short on Friday. It would retain at least 22.5 per cent of MS, the base for a future bid or for more serious discussions about buying the mining division.

At MS, meanwhile, mining is the least profitable activity and faces a long-term squeeze on margins which is outside the company's control. The group's attachment to its original business should not be over-estimated.

If firm US orders for the stabilised gun mount arrive to confound charges that the defence electronics division is too dependent on one product, and to instal new fears that MS would be a directionless shell without mining, the group might greet future offers for the mining side with a more open mind.

John Williams after more funds

BY NIKKI TAIT

John Williams, the Welsh foundry and steel-stockholding group where neighbouring Wynnham Group already plans to make a £1m cash injection in return for a sizeable shareholding, yesterday unveiled proposals to raise an additional £1.76m through a rights issue.

The money will provide further "urgent capital", which has apparently been shown to be necessary after a review by the company's auditors. The auditors' review disclosed trading

losses for the foundry of £235,000 in the four months to end-January after interest charges of £79,000, plus an additional exceptional loss of £276,000.

The rights issue involves 7,038m new shares which are being offered on a one-for-one basis at 25p. The Wynnham subscription for 4m new shares will go ahead at the same price. However, Wynnham's stake in Williams will now be only 22 per cent, with Mr Brian Brownhill, chairman of both companies,

holding a further 3.87 per cent. This compares with the previously envisaged 40 per cent level.

Yesterday, Mr Brownhill said the combined fund-raising would clear Williams' debt and leave it with around £1.4m cash. Some of this would go on the foundry operations, but he also said there were a number of commercial investment property deals lined up. Trading results at the foundry for February and March had been more favourable.

Shares in Williams eased 3p to 51p yesterday.

Woodchester bid goes unconditional

Woodchester Investments declared its bid for Meorgate Mercantile Holdings unconditional after receiving acceptances for 61.9 per cent of shares in the leasing and instalment credit group. Woodchester, Irish-based leasing subsidiary of British & Commonwealth Holdings, owned 29.9 per cent of Meorgate before launching the agreed £38m bid.

Munton Brothers deal

Munton Brothers, the Ulster shirt maker whose shares were the worst performing in London in 1987, losing 96 per cent of their value, is to pay £650,000 in shares for UK garment processing, warehousing and distribution operations owned by Winsford Textiles and Selber.

Munton is also to raise £750,000 through a share issue, also priced at 45p. Shareholders will be able

to buy the shares through a one-for-four open offer. Proceeds will be used for working capital and to fund a possible small cash acquisition.

The company said benefits of rationalisation and reconstruction were reflected in current trading. Spring and autumn orders were significantly stronger than for the same period last year.

Record Results Again

INTERIM RESULTS 1988

Since 1981 the Burton Group has announced record results at both the interim and preliminary stages. The 1988 interims are no exception.

- FASHION MULTIPLE SALES UP 18.2%
- DEBENHAMS FASHION STORES SALES UP 25.6%
- PROFITS UP 18.8% TO £109.5M
- EARNINGS PER SHARE UP 18%
- INTERIM DIVIDEND UP 20%
- CAPITAL EXPENDITURE UP 26% TO £85M

THE BURTON GROUP PLC

Successfully Managing Change.

DEBENHAMS·BURTON·TOP MAN·PRINCIPLES·PRINCIPLES FOR MEN·DOROTHY PERKINS·TOP SHOP·EVANS·HARVEY NICHOLS·CHAMPION SPORT

UK COMPANY NEWS

Interest charge slows Pleasurama growth

BY FRONA THOMPSON

Pleasurama, the leisure group, yesterday reported a 23 per cent rise from £38.3m to £47.5m in 1987 group trading profits, despite a marginal downturn in profits from its London casinos.

Although this indicates the company is succeeding in its stated aim of decreasing its dependence on London casino earnings, the profits increase falls to just 5 per cent on a pre-tax basis - 44.3m in 1987 compared with 42.3m the previous year.

The 1986 pre-tax figure was boosted by £3m from the sale of the arcade division, while last year's total carried a £4.4m (nil)

interest payable charge. "Second half trading in London casinos was buoyant," said Mr Weir, Pleasurama's managing director. But the first half of the five clubs - the Clermont, Maxima, the Gloucester, the Victoria and the Connoisseur - because of the absence of high rollers from the Gulf, meant operating profits for the year from this division slipped from £13.6m to £13.4m.

"When you operate casinos at the top end of the market there is a certain amount of volatility," said Mr Tuddenham, explaining why Pleasurama was diversifying. Mr Neil Solomon, chairman, added that it was "because non

casino earnings are rated more highly by the stock market than casino earnings."

Of the other five divisions, provincial casinos contributed £4.7m (£5.7m), hotels and holidays £9.3m (£8m), amusement and other machine hire and sales £11.7m (£10.9m), catering and general leisure £4.3m (£300,000), and property operations £3.1m (£2.3m).

Acquisitions contributed about £2m to profits last year. The company paid £63m for President Entertainment, with 65 restaurants, in October, a month after buying 36 discotheques from Whitbread for £23m. The acquisition of the Thames Palace Hotel in Oxford marks the company's initial move into continental Europe, "and we are looking for more, in France and Belgium especially," said Mr Tuddenham.

Turnover rose from £191.8m to £241.2m. The tax charge was £14.1m (£14.9m). Earnings per share increased from 12.8p to 13.8p and a final dividend of 4p was recommended, making a total for the year of 9p (4.9p).

comment

These results were slightly ahead of City forecasts, the dividend increase was more than expected and the shares closed 6p

up at 192p. Though London casino profits picked up in the second half, the volatility of this source cannot be disguised and the company plans that this division's contribution to profits should drop from the present 26 per cent now to less than 15 per cent by 1990. Significant growth is expected from the hotels and holidays division and catering and general leisure. The latter especially should show a big expansion with a full year's contribution from the Whitbread and President acquisitions. Forecasts of about £60m for this year produce a prospective p/e just under 12.

Trinity Intl. advances to £11.5m

BY DAVID WALLER

Trinity International Holdings, the Liverpool-based newspaper publisher and paper and packaging manufacturer, increased pre-tax profits by 16.7 per cent to £11.47m for the year to December 26 1987.

The rise, from £9.83m, was on turnover of £90.1m (£83.7m), an increase of 7.6 per cent. Earnings per share rose from 54.3p to 63p.

A final dividend of 18p (16p) is recommended, making a total for the year of 25p (21p).

Geest tops £14m despite climate

BY DAVID WALLER

DROUGHT AND hurricanes failed to prevent Geest from increasing its 1987 pre-tax profits by two thirds. The banana importer and fresh fruit distributor yesterday reported taxable profits ahead of £14m to £14.14m.

The pre-tax result was flattered by a £1.6m profit on the sales of land and building offset by restructuring costs of £1.6m, making a net exceptional credit of £1.56m.

Trading profits climbed by £2.8m to £15.2m, despite climatic disorder in the Windward Islands, where Geest sources the bananas which accounted for approximately a quarter of group sales of £381m last year.

comment

Geest endured a troublesome first full year as a public company, and has emerged with credit. Margins improved overall, vindicating the disposal of the horticultural businesses, and the balance sheet is plump with £20m of cash. Of this, £9m will be deployed on converting Geest's depot in Maidstone to a dedicated distribution centre for Sainsbury's, and a further £2m on expanding food production plant at Spalding. These investments are likely to yield a material contribution to profits only in 1989. Meanwhile, if the company makes £17m this year, growth in current year earnings will be slight - but, without such a high property profit, their quality will be enhanced. The prospective multiple falls from 14 to 11 if Geest makes £21¼m next year.

Store closures hit profits at Mrs Fields

BY DOMINIQUE JACKSON

A RADICAL store closure programme knocked pre-tax profits at Mrs Fields, the USM-quoted US cookie company. The shares dropped sharply on the announcement that profits rose 3 per cent to £17.7m (£16.7m) from £17.1m in the year to end December 1987.

Mr Randall Fields, chairman, said the company planned to merge with La Petite Boulangerie (LPB), the troubled bakery chain which Mrs Fields Holdings, the parent company, acquired last year from Pepsico.

The integration of LPB will necessitate comprehensive store rationalisation, for which \$5.2m

was written off in the results. A total of 53 stores, which are either unsuitable for new frozen dough baking technology, have duplicate locations or are underperformed, will be sold or closed at a cost of \$2.5m in 1987 and around \$2.5m in 1988.

The acquisition of LPB, plus a series of tax break investments by parent company Mrs Fields Holdings reduced the company's tax charge for 1987 to nil.

Selling, general and administrative costs, at \$53.6m (\$59.4m) were up by 5 per cent as a percentage of sales.

Mr Fields said this figure included \$3.2m costs incurred

developing computer systems. Mrs Fields will pay \$15m of non-dividend paying redeemable preference stock for LPB and, in order to protect earnings, the parent company will indemnify losses for a period of 36 months. The board recommends a final dividend of 5.2 cents, making a total of 7 cents for the year (3 cents).

comment

Mrs Fields has been grappling with a severe image problem since its disastrous USM debut in 1986. Although its cookies appear to be gaining fans in Britain, the

company may have more problems in winning over investors who found yesterday's announcement less than palatable. Any company which insists quality standards are too high to permit franchising expositively to management problems most international chains happily delegate. However, Mrs Fields has yet to prove that the way to circumvent these constraints is with such phenomenal investments in training and systems. The LPB merger is another enormous consideration which will essentially alter the nature of the business and although the rationale behind the move seems sound, it



Debbie Fields, chief executive may be a few years before the current substantial write-offs and investments are transformed into tasty profits. Current year forecasts for \$23m give a prospective multiple of around 14.

Buoyant sales help lift Sharpe & Fisher by 53%

A 53 PER CENT increase in pre-tax profits, from £3.34m to £5.12m, was announced by Sharpe & Fisher, Cheltenham-based builders' merchant, for 1987.

Turnover improved by 26 per cent to £75.83m (£60.87m) and the directors said that buoyant sales experienced in the latter half of the year had continued into the first two months of 1988. They anticipated that 1988 would be a record year.

A final dividend of 3p (2.25p) is

recommended, making a total for the year up ahead at 4p. Earnings improved from 10.8p to 17.3p.

Building Supplies exceeded its target of a 5 per cent return on sales. The directors planned to expand that side of the business. The pre-tax figure was split as to building supplies £2.18m (£1.36m), DIY stores £2.47m (£1.86m) and properties £110,000 (£127,000). There was also a £364,000 surplus on the sale of freehold property.

Tax rose to £1.69m (£1.21m).

John Maunders up 45%

For the half year to end-December 1987 John Maunders, house builder, lifted pre-tax profits by 45 per cent from £1.21m to £1.76m.

An interim dividend of 1.05p (0.87p adjusted) is being paid from earnings per 20p share ahead from 4.7p to 4.8p.

Turnover rose by 19 per cent to £16.8m (£14.14m). There were 343 (351) units sold and Mr John Maunders, the chairman, said

that forward sales were at a record level. Consequently, he was confident of announcing excellent trading results for the year.

The buoyant second time buyer market, accounted for about 75 per cent of group sales and almost 100 per cent of sales in the southern division.

At December 31 the land bank stood at a value of almost £20m.

Lancaster nears £3m

Record pre-tax profits have been reported by Lancaster, an expanding UK retail motor group, in its first year as a public company. Profits rose 56 per cent from £1.85m to £2.85m, and were achieved as a result of increased business in all parts of the group.

Mr Nicholas Lancaster, managing director, said the second half showed further improvement on the excellent levels achieved in the opening half.

Looking at the prospects for 1988, Mr Jeremy Brown, the chairman, said: "The current year has started well."

Group turnover for 1987 was 41 per cent higher at £111.57m.

A dividend of 2.1p is being recommended. Stated earnings per 25p share improved from 10p to 15p.

Tay Homes 41% ahead

Tay Homes, USM-quoted estate designer, developer and builder, has achieved a 41 per cent rise in interim pre-tax profits from £930,000 to £1.31m.

Turnover in the six months to end-December 1987 was £9.49m, compared with £7.27m previously. The interim dividend is being increased from 1.77p to 2.07p on earnings per share of 11.8p against 10.8p restated.

The directors said the group was trading strongly with excellent sales in its main operating regions around Leeds and Glasgow and also in the recently established south-west region based at Plymouth. An operating region had also been established at Milton Keynes. This structure would form the springboard for substantial future growth.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange (such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the directors' decisions of final and the sub-divisions shown below are based mainly on last year's transactions.)

Company	Date
AD Electronics	Mar 29
International Inv Trust	Apr 8
Company Jersey	Mar 29
Lynch Chemicals	Mar 29
Triford Park Estates	Mar 29
Acorn Computer	Mar 31
Charles Mackenzie & Co	Mar 29
Europharm	Apr 5
Next	Mar 29
Overseas Transport	Mar 29
Quick (H & J)	Mar 30
RTZ Corporation	Apr 13
Schotters	Mar 28
Taylor Woodrow	Apr 19
Transit Motor Malaysia	Apr 24
Turval Corporation	Mar 30

PRUDENTIAL CORPORATION INCREASES PROFIT AND DIVIDEND.

RESULTS 1987

	1987	1986
Profit before tax:	£m	£m
Life, pensions and other long-term business	153.9	145.5
General insurance business	41.0	18.3
Investment management (UK)	6.4	1.4
Unit trusts & PEPs	6.1	4.6
Estate agency	4.5	(2.1)
Shareholders' other income	48.1	83.2
	260.0	250.9
Transfer to revaluation reserve	(17.6)	(44.4)
Total profit before tax	242.4	206.5
Tax and minority interests	(67.9)	(72.4)
Profit attributable to shareholders	174.5	134.1
Earnings per share	47.9p	39.3p
Dividend per share	34.0p	29.0p
Policyholders' bonuses	£992.6m	£977.4m

The abridged income statement for 1987 is an extract from the latest accounts. These accounts have not yet been delivered to the Registrar of Companies, nor have the auditors reported on them. Accounting policy: This year, for the first time, the results for general insurance and shareholders' other income include investment gains averaged over the last 5 years. The figures for 1986 have been adjusted accordingly.

LONG-TERM BUSINESS
Underlying growth of profit was masked by the strength of sterling. Changes in United Kingdom bonus rates produced improved proceeds on longer duration policies.

GENERAL INSURANCE BUSINESS
There was a significant improvement in the United Kingdom despite substantial bad weather claims. Better motor results reflected the corrective action taken in recent years. The increase in profit from International business was held back by storm damage in Canada and Europe. Reinsurance profits were substantially higher than in 1986.

INVESTMENT MANAGEMENT (UK)
The strong rise in profit reflected the increased value of funds under management and the benefits of fees related to investment performance.

UNIT TRUSTS AND PEPs
The results benefited from unit trust sales which more than doubled.

ESTATE AGENCY
The estate agency chain more than doubled in 1987 and now has over 700 branches. The aim is to achieve complete coverage of Great Britain through a network of around 1,000 outlets before the end of 1989. The growth of profit was inevitably held back by the initial effects of rapid expansion.

SHAREHOLDERS' OTHER INCOME
The reduction in shareholders' other income was mainly due to a £23m increase in the interest on borrowings made to finance the acquisition and expansion of Jackson National Life and Prudential Property Services.

Copies of the Annual Report will be available on 28th April from the Registrar's Department at the address below.

PRUDENTIAL CORPORATION PLC,
142 HOLBORN BARS, LONDON EC1N 2NE

- * Earnings per share increased by 22% to 47.9p
- * Dividend increased by 17% to 34p per share.
- * Pre-tax profits increased by 17% to £242m
- * Good underlying growth in long-term business.
- * Substantially higher profit from general insurance.
- * Increased profits from investment management.
- * Substantial increase in unit trust sales.
- * Rapid progress in development of estate agency operations.



FINANCIAL WEEKLY

IN TOMORROW'S ISSUE

TARGET JAPAN
BEATING THEM AT THEIR OWN GAME

J SAINSBURY
FIVE STAR RETAILER

JAMES CAPEL LOSES
ITS WINNING STREAK

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COMMODITIES AND AGRICULTURE

Impala platinum rights threatened

By Jim Jonesin Johannesburg

OPERATING INSIDE black homelands is becoming increasingly difficult for South Africa's platinum companies.

Last year the Government of the Lebowa homeland obliged Rustenburg, the largest producer of platinum, to accelerate the expansion of one mine and the establishment of another by threatening to deprive the company of mineral rights. This year Impala, the second largest producer, is faced with legal action by tribal leaders which could deprive it of 84 per cent of its mineral rights in northern independent Bophuthatswana.

Impala and the Bafokeng tribe have had a simmering dispute over royalties for almost 20 years, since shortly after the company began mining on rights granted by the tribe in 1967 by those days, the land formed part of South Africa and the trustee for the tribe's affairs was the South African Minister of Bantu Administration.

In 1977 Bophuthatswana was created and control passed to Mr Lucas Mangoshe, the then Prime Minister. According to court documents prepared by the Bafokeng, the tribe suspected in 1985 that royalties were being underpaid, but was refused access to Impala's books.

After some direct haggling between the tribe and the company, Impala offered the Bafokeng an extra R4.5m, although it did not admit any liability. Platinum companies are notoriously secretive and Impala feared the Bafokeng might disclose company secrets if the books were opened to the tribe.

Impala took the problem to the Mangoshe Government which instructed the company to disclose nothing. The tribe claims this conflicts with President Mangoshe's obligations as a trustee and agent to end his trusteeship. It now claims Impala has repudiated the 1977 agreement by refusing to open its books and says this entitles the tribe to cancel the company's mining rights immediately.

Impala is between a rock and a hard place. It could settle with the Bafokeng before June, when the dispute is due to be heard in the Botswana Supreme Court. But that would involve giving the tribe a greater share of the company profits. On the other hand, if Impala does not settle amicably it is unlikely to be granted rights to mine ground to the east of its present operations. That ground, known as "The Deep", will be needed by 2003 when the existing mining rights expire, although negotiations are now in limbo.

Yesterday Mr Don Ireland, Impala's managing director, was reluctant to discuss the dispute, saying the matter was *sub judice*.

Stainless steel demand drives up chrome prices

By KENNETH GOODING, MINING CORRESPONDENT

TRADERS SUGGEST some major US stainless steel producers fear they will run out of charge chrome and ferrochrome and consequently have been reducing their orders for other raw materials.

It is the boom in stainless steel production, which has been fuelled by the rapid rise in nickel prices, which has also driven the cost of charge chrome and high-carbon ferrochrome to unprecedented levels on the free market and reduced stocks to an extraordinarily low level.

By definition stainless steel must contain a minimum of 12 per cent chromium and the average content is about 18 per cent so steel producers cannot get by without it.

In the past few months the price of charge chrome has risen from about 35 cents a lb to 50 cents and ferrochrome has jumped from just over 40 cents a lb to more than 80 cents, according to Mr Derek Raphael, associate

metal trading company bears his name. "This is the historic high", he said.

Last year ferrochrome consumption world wide reached about 2.5m tonnes, while supply was 2.34m tonnes, leaving a substantial deficit. About 70 per cent of the chromium produced is used by the stainless steel industry and more than half is supplied by South Africa.

Analysts say that since 1986 the US steel producers have been attempting to reduce their dependence on South African material and consequently as the shortage of chromium developed the Americans have been given low priority by the dominating producer.

Priority is being given to northern European and Japanese customers by the South African producers who sell virtually all their chromium directly to users.

Mr Jim Lennon, an analyst with the London-based Commodities Research Unit, said that the

South Africans recently concluded with their European customers charge chrome contracts for the second quarter of 1988 at 68 cents a lb, some 7 cents higher than the first-quarter price.

The US contracts were 10 cents a lb up at 62 cents.

Mr Lennon said that stocks of charge chrome and ferrochrome had dropped to the equivalent of 1.5 months demand by the end of last year and have been run down even further since then.

"Producer stocks are down to the point where they amount to little more than material in transit," he added.

However, unlike nickel, where no increase in production capacity is in sight, there are several new chromium projects in the pipeline, including a 50,000-tonne a year scheme in Turkey, another for 60,000 tonnes in Sweden and a southern African producer has projects totalling 120,000 tonnes.

Cancelled press briefing hits oil

By STEVEN BUTLER

OIL TRADERS yesterday found yet more reasons to sell short in the market when Mr Riwana Lukman, the normally ubiquitous president of the Organisation of Petroleum Exporting Countries who has been uncharacteristically absent in the past week, abruptly cancelled a press conference scheduled for yesterday afternoon.

Oil prices immediately tumbled, and Brent oil closed 36.5 cents down at \$14.53.

Mr Lukman was first said to have had a more pressing engagement. Later, an official in Nigeria, where Mr Lukman is Oil Minister, said that he was not intending to discuss Opec matters anyway. He was, rather, planning to talk about reorganisation of the Nigerian National Petroleum Corporation and needed more time to fill himself in on the details.

This statement came after nearly a week of intense speculation in the markets that a plan would be offered to shore up flagging international crude oil prices.

In fact, although most traders attributed some recent strength in oil prices to the outside possibility of an important announcement by Mr Lukman, virtually no traders believed that he can do anything significant.

Mr Lukman is well known for extremely optimistic pronouncements about the healthy state of Opec production and price discipline, the nature of which most traders dismiss outright.

The markets apparently took as further bad news a re-statement by King Fahd of Saudi Arabia of the Kingdom's unwillingness to act as "swing producer".

Following a statement last week by Mr Elsham Nasser, the Saudi Oil Minister, that he did not favour any Opec move to cut overall output.

A view is gaining currency that the Nigerian plan, which is about one-fourth of the world's oil reserves, is happy for the present with lower oil prices, despite a balance of payments deficit estimated at \$7bn last year.

Peru set to become a net oil importer

By BARBARA DURR IN LIMA

PERU IS expected to become a net oil importer this year after 10 years as a net exporter.

Mr Abel Salinas, Minister of Energy and Mines, said that Peru was unable to agree on new contracts with international oil companies, the country would be obliged to import 5m barrels of oil, worth \$86m. Oil exports this year are projected to export 40 per cent to just \$175m, with imports up to \$360m.

Last year, Peru exported \$281m worth of oil and imported \$157m worth.

Peru's oil reserves have steadily dropped since their 1982 peak of 835m barrels and now stand at just 450m barrels.

The minister indicated that the country might be able to avoid becoming a net importer if it could reach an agreement on further investment with the Los Angeles-based Occidental Petroleum Corporation, currently Peru's largest oil producer.

Occidental has proposed drilling 24 new wells that would yield a fast, substantial increase in crude supplies.

In exchange, however, Occidental wants the Peruvian Government to bring its delayed payments up to date and give a better exchange rate on the oil it produces.

It is paid just 33 cents to the dollar, while the central bank's certificate rate for dollars is 75 cents.

Mr Jaysuno Abramovich, president of Petroles del Peru (Petropet), the state oil company, said that serious talks on new investments were also underway with Mobil Oil, Union Oil and British Petroleum.

Petropet is in no position to undertake fresh exploration and exploitation on its own. The company recorded a net loss of just over \$400m last year, following a loss of \$184m in 1986. Leading economic analysts say that the company has effectively been decapitalised.

Petropet's 1988 losses could easily reach \$500m, in spite of the recent 80 per cent price rise for domestic petrol. Mr Abramovich had asked for an increase of 153 per cent, because about half of the price of petrol goes directly to taxes, not to the company.

Peru recently signed an outline agreement with Royal Dutch/Shell for a contract, to be negotiated over the next six months, for exploitation of the company's massive gas find last year. Mr Salinas said that was an example of the positive attitude of Peru towards foreign investment.

Test tube revolution for cattle breeders

By Bridget Bloom

BRITISH FARMERS should soon be able to buy test-tube produced calf embryos which could then be implanted into non-pedigree cows to produce top quality beef or dairy animals.

Dr Barry Cross, director of the government-owned Institute of Animal Physiology at Cambridge announced yesterday that his institute, in association with Animal Biotechnology Cambridge, had developed techniques for producing calf embryos entirely in test-tubes, which were ready for transplantation after seven days into recipient cows.

The institute, which pioneered artificial insemination in the 1950s, claims it has achieved a breakthrough in embryo technology which will allow calf embryos to be produced at low cost on an industrial scale.

Previously, embryos for transplantation have had to start life in other cows. With the new techniques, ova can be taken from a dead cow, fertilised in vitro and cultured there continuously until freezing implantation.

Mr Philip Paxman, chairman of ABC, said yesterday that provided trials now being conducted at ABC's own farm, which will later be extended to cover farms in north-west England, were successful, test tube produced embryos would be made available to British farmers by the autumn. Although it was early to be sure, he thought the cost would be about £50 for a twin pregnancy, compared with current charges for AI of about £12 and impractical by conventional embryo transfer of about £250.

ABC, which is a private company backed by the NR Rothschild Biotechnology Fund believes it could get 75 per cent of the UK market in 1990, a year AI market in Britain by the early 1990's. The Milk Marketing Board is closely involved in the trials and would distribute the embryos to farmers.

The AI market world-wide is estimated at some £1bn a year. ABC clearly has high hopes of exports.

Dr Kevin O'Connor, managing director of breeding and production at the MMB, said the new development would principally enable dairy farmers to produce high value calves for beef production. Some 70 per cent of Britain's beef already comes from its dairy herd.

However, the development - one of many in farming to be expected over the next few years in what is becoming known as the biotechnology revolution - is a source of some concern to those who believe that the principal problem facing agriculture today is over-production.

Arbitration hearing for Australian nickel dispute

By CHRIS SHERWELL IN SYDNEY

HOPES FOR an early resumption of work at strike-hit nickel operations of Western Mining are pinned on today's arbitration hearing in Perth.

The Conciliation and Arbitration Commission may order the two sides back to the negotiating table to thrash out a solution. It also has the power to order the union back to work.

The week-old strike at Kambalda, in Western Australia, the world's third largest nickel mine, has helped drive nickel prices above the records reached at the height of the nickel boom in 1989.

The strike involves hundreds of underground and surface workers who are members of the Western Workers' Union. They are demanding assurances from Western Mining that it will not contract-out certain forms of underground work.

All Kambalda's nickel mining operations have been halted, but the company says its nickel smelter and refinery are still working, as are its separate nickel operations at Wiluna. The union wants to do this work itself.

NICKEL PRICES shot up to new records on the London Metal Exchange yesterday, with metal for nearby delivery closing at \$18,900 a tonne - a rise of \$2,500 over Monday's close, writes Our Commodities Staff.

This marked an increase of more than 10 cents a lb to \$8.57 a lb for cash metal. The three-month price put on \$1,160 a tonne to \$1,450.

The continuing bull run has this week taken prices well beyond the record \$7.40 a lb reached on the free market in 1989 - a year of surging demand and industrial disputes.

Western Mining, which has vast gold, copper, aluminium and other interests in Australia and elsewhere, says it is widespread practice throughout the world mining industry to contract-out underground mining work like the sinking of shafts.

The union wants to do this work itself.

Zimbabwe mine production rises by 17%

By Tony Hawkins in Harare

ZIMBABWE'S mining production increased by more than 17 per cent last year to a record \$15m Zimbabwe dollars (\$255m).

Official figures released by the Ministry of Mines show that gold production, valued at \$285m, was the main contributor accounting for 43 per cent of the total, despite a fractional decline in the volume of output to 14,710 kg.

Coal moved up to second place, with production increasing by 38 per cent to 4.5m tonnes, worth 103m Zimbabwe dollars. Asbestos output rose 18 per cent to 194,000 tonnes, valued at US\$67m and nickel production increased by 20 per cent in value to US\$42m.

Production volumes reached their highest since 1978, but the value of production - in US dollar terms - was still 25 per cent below the 1980 level, reflecting the depreciation of the Zimbabwe currency in recent years.

Industry officials say they expect output to continue to grow at a rate of about 17 per cent during 1988.

WEEKLY METALS PRICES

Table with columns for metal name, price, and change. Includes items like ALUMINIUM, COPPER, ZINC, and various grades of steel.

WORLD COMMODITIES PRICES

Large table of commodity prices including sections for LONDON METAL EXCHANGE, SOYABEAN MEAL, POTATOES, SOYABEAN MEAL, LONDON OILSEED MARKET, NEW YORK, and various oil and metal prices.

EC Commission ready to propose farm price freeze

By DAVID BUCHAN IN BRUSSELS

THE EUROPEAN Commission is expected today to propose a 1989-90 price freeze for all major agricultural commodities, except for durum wheat and some categories of tobacco where it is proposing a reduction.

The proposals for a price standstill in all but two commodities will come as no surprise to EC Agriculture Ministers, who will discuss the price package this week. For the last four years the Commission has suggested little or no change in farm prices, and last month EC heads of government agreed on a wide-ranging package of stabilisers for different products.

The Commission is not proposing any change in monetary compensatory amounts (MCAs), so that its latest proposals will freeze farm prices in terms of national currencies as well as of the Ecu.

Commission officials say their proposed reductions are aimed at bringing durum wheat into a closer price relationship with soft wheat and at reducing the cost of disposing of the less marketable forms of EC-grown tobacco. This is not expected to please Italy, which is a big grower of durum wheat for pasta products, or Greece with its relatively important tobacco industry.

Philippine coconut sales

EXPORTS OF Philippine coconut products fell to 2.07m tonnes in 1987 from 2.25m tonnes in 1986, reports Reuters from Manila. But export revenue rose to \$664.5m from \$557.6m because of higher world prices.

The United Coconut Association of the Philippines (UCAAP) said, Coconut oil exports fell to 1.05m tonnes from 1.24m, but revenue totalled \$390.2m, up from \$334.9m because the average price rose to 16.83 cents per

pound in 1987, about 37 per cent higher than the average price in 1986.

The UCAAP said the US accounted for 44.5 per cent of coconut oil exports and Western Europe for 43 per cent. Copra meal exports also plunged to 751,700 tonnes in 1987 from 817,641 tonnes in 1986, it said, but higher prices, averaging \$99.17 per tonne compared with \$89.89 in 1986, boosted earnings to \$74.5m, up from \$73.5m.

Chicago

Table of Chicago market prices for various commodities including soybeans, wheat, and corn.

LONDON MARKETS

Table of London market prices for various commodities including zinc, copper, and oil.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Pound, dollar slightly firmer

STERLING SHOWED a modest improvement on the day in currency markets, but hesitated at the prospect of testing the DM3.10 level. There was insufficient volume or incentive to tempt intervention by the Bank of England, which some dealers described as a real threat. If the pound broke through this level, others however, felt that the pound's recent strength was a short term phenomenon, and that the authorities would not act aggressively unless the DM3.15 level was threatened.

The pound's exchange rate index edged up to 77.1, from 77.0 at the start and Monday's close. Sterling improved to DM3.0975 from DM3.0875 and Y232.50 from Y231.75. It was also higher against the dollar at \$1.2925 from \$1.2825. Elsewhere it rose to SFr2.5550 from SFr2.5500 and FF10.5250 compared with FF10.4850.

The dollar finished towards the top end of the day's range, which represented a modest improvement on overnight levels. US durable goods orders for February fell by 1.6 p.c., which was in sharp contrast to expectations of a rise of up to 0.5 p.c. However, the dollar ignored these figures, and analysts were quick to point out that the high degree of volatility made these figures a very poor barometer of economic fortunes.

£ IN NEW YORK

Table with columns: Mar 22, Last, Premium. Rows for 1 month, 3 months, 6 months, 12 months.

STERLING INDEX

Table with columns: Mar 22, Premium. Rows for 8.30, 9.00, 10.00, 11.00, 12.00, 1.00, 2.00, 3.00, 4.00.

CURRENCY RATES

Table with columns: Mar 22, Bid, Ask, Spread, European Currency Unit. Rows for Sterling, US Dollar, Canadian, Australian, etc.

CURRENCY MOVEMENTS

Table with columns: Mar 22, Bid, Ask, Change. Rows for Sterling, US Dollar, Canadian, Australian, etc.

OTHER CURRENCIES

Table with columns: Mar 22, Bid, Ask, Change. Rows for Argentina, Australia, Brazil, Canada, etc.

MONEY MARKETS

Rates little changed

INTEREST RATES were little changed on the London money market yesterday, as sterling failed to break through DM3.10 against the D-Mark on the foreign exchanges.

Trading was quiet, and dealers waited to see whether Friday's UK trade figures provide any further guidance.

Three-month interbank was quoted at 8 1/2 p.c., compared with 8 1/4 p.c. on Monday.

The Bank of England initially forecast a money market shortage of £500m, but revised this to £450m at noon, and then to £550m. In the afternoon the authorities suggested the shortage was around £500m. Total assistance of £422m was provided.

UK clearing bank base lending rate 8 1/2 per cent from March 17

Before lunch the Bank of England bought £56m bank bills in band 1 at 8 1/4 p.c. In the afternoon another £228m bills were purchased, by way of £21m Treasury bills in band 1 at 8 1/4 p.c., £152m bank bills in band 2 at 8 1/4 p.c., and £55m bank bills in band 2 at 8 1/4 p.c.

Late assistance of around £135m was also provided. Bills maturing in official

The figures were seen as just another part of the jigsaw in the recession versus growth argument, giving some sustenance to the bears.

Factors to encourage a switch out of dollars have been thin on the ground just recently but Mr Neil MacKinnon, an economist at Nomura Research Institute, suggested that the current political uncertainty has placed a high risk premium on the dollar. He added that the absence of any real progress in reducing the US budget deficit - currently out of the limelight - and the possibility of higher growth sucking in more imports, were factors likely to exert downward pressure on the US dollar.

The dollar closed at DM1.6985 from DM1.6900 and Y127.10 from Y126.50. Elsewhere it improved to SFr1.4015 from SFr1.3955 and FF10.7525 from FF10.7400. On the Bank of England figures, the dollar's exchange rate index rose from 93.9 to 94.0.

JAPANESE YEN- Trading against the dollar in 1987/88 is 158.45 to 161.35. February, the spate of speculative yen buying began since last Friday.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Unit, Exchange rate, % change, % change against DM. Rows for Belgium, France, Germany, Italy, etc.

POUND SPOT - FORWARD AGAINST THE POUND

Table with columns: Mar 22, Day's spread, One month, Three months, Six months, One year. Rows for US, Canada, Australia, etc.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table with columns: Mar 22, Day's spread, One month, Three months, Six months, One year. Rows for UK, Canada, Australia, etc.

EURO-CURRENCY INTEREST RATES

Table with columns: Mar 22, Short, 7 day, One month, Three months, Six months, One year. Rows for Sterling, US Dollar, etc.

EXCHANGE CROSS RATES

Table with columns: Mar 22, £, S, DM, Y, Ffr, S Fr, B Fl, Lm, C S, B Fr. Rows for £, DM, Y, Ffr, S Fr, B Fl, Lm, C S, B Fr.

FINANCIAL FUTURES

Gilts follow bonds in dull trade

LONG TERM gilts followed movements in US Treasury bonds in dull trading on Life yesterday.

Short covering in the US bond market, on weaker than forecast US durable goods orders, lifted US Treasury bond futures contracts by a gradual improvement of sterling against the D-Mark.

Long term gilt futures opened at 121.18 for June delivery, and touched a low of 121.12, before reaching a peak of 121.26, and closing slightly lower at 121.25.

Barclays de Zotte Wedd Futures believes trading in gilt futures remains largely confined to a drift pattern, with upward

resistance located at 121.24 and downward support at 121.02.

June three-month sterling futures opened at the day's high of \$1.21, and fell back on technical selling to a low of \$1.14, as short starting futures contracts looked expensive against off balance sheet instruments, in swaps and FRAs. The contract finished at \$1.19, unchanged from Monday.

BZW suggests there is there scope for price slippage and looks for downside support at \$0.96 and upward resistance at \$1.35.

US Treasury bond futures gained ground after a surprising fall of 1.8 p.c. in February US durable goods orders. The market

was expecting a rise of around 0.5 p.c., and the fall renewed suggestions that economic growth is not very robust. At the same time traders pointed out that durable goods data provide a very erratic guide to US economic performance.

The fall helped allay fears about rising inflation, and sentiment was also buoyed by lower prices in crude oil and precious metals.

June US bonds opened firmer at 90.21, slightly above the day's low of 90.21. The contract rose to a peak of 91.08, before closing at 90.38, compared with 90.14 on Monday.

Table with columns: Strike, Call, Put, Settlement. Rows for various futures contracts.

Estimated volume total, Calls 93 Puts 803. Previous day's open lot, Calls 204 Puts 217.

Table with columns: Strike, Call, Put, Settlement. Rows for various futures contracts.

Estimated volume total, Calls 155 Puts 55. Previous day's open lot, Calls 155 Puts 55.

Table with columns: Strike, Call, Put, Settlement. Rows for various futures contracts.

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Estimated volume total, Calls 130 Puts 45. Previous day's open lot, Calls 130 Puts 45.

Table with columns: Strike, Call, Put, Settlement. Rows for various futures contracts.

Estimated volume total, Calls 130 Puts 45. Previous day's open lot, Calls 130 Puts 45.

Table with columns: Strike, Call, Put, Settlement. Rows for various futures contracts.

Estimated volume total, Calls 130 Puts 45. Previous day's open lot, Calls 130 Puts 45.

Table with columns: Strike, Call, Put, Settlement. Rows for various futures contracts.

Estimated volume total, Calls 130 Puts 45. Previous day's open lot, Calls 130 Puts 45.

Table with columns: Strike, Call, Put, Settlement. Rows for various futures contracts.

Estimated volume total, Calls 130 Puts 45. Previous day's open lot, Calls 130 Puts 45.

Table with columns: Strike, Call, Put, Settlement. Rows for various futures contracts.

Estimated volume total, Calls 130 Puts 45. Previous day's open lot, Calls 130 Puts 45.

Table with columns: Strike, Call, Put, Settlement. Rows for various futures contracts.

Estimated volume total, Calls 130 Puts 45. Previous day's open lot, Calls 130 Puts 45.

Table with columns: Strike, Call, Put, Settlement. Rows for various futures contracts.

Estimated volume total, Calls 130 Puts 45. Previous day's open lot, Calls 130 Puts 45.

Table with columns: Strike, Call, Put, Settlement. Rows for various futures contracts.

Estimated volume total, Calls 130 Puts 45. Previous day's open lot, Calls 130 Puts 45.

SYSTEMTREND GUARANTEED LIMITED MARCH 1993 SHARES

SYSTEMTREND LIMITED UP 55.8% IN 1987 NOW THE MANAGERS OFFER SYSTEMTREND GUARANTEED

- Invests in US Treasury Bonds to ensure the return of at least an investors' initial capital at maturity (March 1993). Will apply similar disciplined trading models to some 50 international Futures and Options markets to those of Systemtrend Limited. Aims to achieve superior long term capital growth. Can profit equally from bear as well as bull markets. Minimum subscription \$10,000 - No initial sales charge. Is managed by CL-Alexanders Rouse (Bermuda) Ltd, a wholly owned subsidiary of Credit Lyonnais SA. Is on offer until 29th April 1988.

For further information please contact David Elkin, CL-Alexanders Rouse Ltd, Licensed Dealers in Securities, International House, 1 St. Katharine's Way, London E1 6UN. Tel: 01-481 2121, Tlx: 885031/0, Fax: 01-480 5598

Please send a Prospectus to:

Name: Address:

Please telephone me on:

This advertisement does not constitute an offer for sale or subscription for shares in Systemtrend Guaranteed Limited. Applications for shares in Systemtrend Guaranteed Limited will only be accepted on the terms of the Prospectus issued by the Company and dated 15th February 1988. Information relating to Systemtrend Guaranteed may only be obtained by persons whose ordinary business it is to create or disseminate or disseminate in furtherance of their business.

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Mar. 1460/1472 +6 Mar. 1834/1846 +1 WALL STREET Jun. 1473/1485 +4 Jun. 1850/1862 -2 Apr. 2067/2081 +2 Jun. 2073/2087 +1

Prices taken at 5pm and change is from previous close at 9pm

WE BELIEVE THE DEMANDS OF THE MARKET SHOULD DETERMINE THE PRICE OF THE MOMENT

Supply and demand... the oldest and purest form of economic truth. When allowed to function openly and naturally, it assures the world's fairest price. Nowhere is this more evident than in the open outcry auction system of the Chicago Board of Trade. We absorb the risks of the world's commerce in the most liquid, orderly marketplace in the world. But this form of free enterprise depends on the free flow of the market. Unhindered by unrealistic government restrictions or constraints. Or artificial barriers or limits that create false expectations or prices. Supply and demand. A simple premise that works. We believe in it.

Chicago Board of Trade The exchange to believe in.

EUROPEAN OPTIONS EXCHANGE

Table with columns for Series, May 88, Jun 88, Jul 88, Aug 88, Sep 88, Oct 88, Nov 88, Dec 88, Stock. Lists various options series and their corresponding prices.

TOTAL VOLUME IN CONTRACTS: 31,907

A=Ask B=Bid C=Call P=Put

BASE LENDING RATES

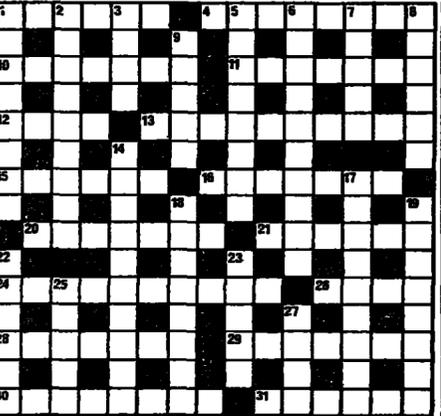
Table listing base lending rates for various banks and financial institutions, including columns for bank names and interest rates.

AUTHORISED UNIT TRUSTS

Large table listing authorized unit trusts, organized by category such as 'Allied Dealer Unit Trusts', 'Investment Managers Ltd', 'Key Fund Managers Ltd', etc. Each entry includes the trust name, manager, and current price.

ESSEX advertisement: The Financial Times proposes to publish this survey on: 6th MAY. For a full editorial synopsis and advertisement details, please contact: Brent Trafford on 01-248 8000 ext 5116.

FT CROSSWORD No.6,588 SET BY DANTE



Crossword clues: ACROSS 1 Chest? He sounds as though he's got a bad one (6). 2 Precise bill put before a junior minister (8). 3 He mingles with the crowd to get food (7). 4 Literary supplements? (7). 5 Gets harder scenes to play (4). 6 Mint & copper sovereign (10). 7 Lost one's temper with a goat (5). 8 Sees trouble, grabs a hat and gets out (7). 9 Indeed it's 12+ cents charged to one's account (7). 10 The Pope goes out to meet the French nation (6). 11 Hot stew taken in by medical orderly (10). 12 It's bad form not to (4). 13 I'd learn about part of the British Isles (7). 14 A little Latin is required (7). 15 Colours of average quality (8). 16 Wizard flier (6). DOWN 1 Describing a certain bird? (8). 2 Painful effect of exposure may be best for it (9). 3 Objects when tips are offered? (4). 4 Relatively close? (6). 5 Dulkes aren't given to breaking promises (10).

Handwritten note: 10/1/10

FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information for various companies, including names, addresses, and financial data. The table is organized into columns and rows, with a central 'INSURANCES' section.

INSURANCES

Continued on next page

Handwritten signature or mark at the top center of the page.

FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Main table containing FT Unit Trust Information Service data, listing various unit trusts with columns for name, manager, and performance metrics.

Table containing British Funds, Foreign Bonds & Rails, and Americans sections, listing various investment products and their performance.

Table containing Money Market Trust Funds and Money Market Bank Accounts sections, listing various financial products and their details.

LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American companies such as IBM, AT&T, and General Electric with their share prices and market movements.

BUILDING, TIMBER, ROADS

Table listing companies in the building, timber, and roads sectors, including Bechtel and Bovis Lend Lease.

DRAPERY AND STORES - Contd

Table listing companies in the drapery and stores sector, such as Debenhams and Next.

ENGINEERING - Contd

Table listing companies in the engineering sector, including BAE Systems and GEC.

INDUSTRIALS (Misc.) - Contd

Table listing miscellaneous industrial companies like British Petroleum and British Airways.

INDUSTRIALS (Misc.) - Contd

Table listing miscellaneous industrial companies, including various manufacturing and service firms.

CANADIANS

Table listing Canadian companies such as Alcan and Inco.

ELECTRICALS

Table listing electrical companies like British Electric and ICI.

FINANCIAL SERVICES

Table listing financial services companies including Citicorp and HSBC.

FOOD, GROCERIES, ETC

Table listing food and grocery companies like Unilever and Nestle.

INSURANCES

Table listing insurance companies such as Prudential and Sun Life.

HOTELS AND CATERERS

Table listing hotels and caterers, including Hilton and Intercontinental.

BANKS, HP & LEASING

Table listing banks and hire purchase/leasing companies like Citibank and Finance.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies such as ICI and Shell.

DRAPERY AND STORES

Table listing drapery and stores companies, including Debenhams and Next.

ENGINEERING

Table listing engineering companies, including BAE Systems and GEC.

INDUSTRIALS (Misc.)

Table listing miscellaneous industrial companies like British Petroleum and British Airways.

INSURANCES

Table listing insurance companies such as Prudential and Sun Life.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit companies like Carlsberg and Heineken.

BUILDING, TIMBER, ROADS

Table listing companies in the building, timber, and roads sectors, including Bechtel and Bovis Lend Lease.

DRAPERY AND STORES

Table listing drapery and stores companies, including Debenhams and Next.

ENGINEERING

Table listing engineering companies, including BAE Systems and GEC.

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INSURANCES

Table listing insurance companies such as Prudential and Sun Life.

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الجزيرة

LONDON SHARE SERVICE

INSURANCES - Contd

Table listing insurance companies and their share prices, including Royal Indemnity, Commercial Union Assurance, and others.

LEISURE

Table listing leisure-related companies such as British Skyways, British Airways, and others.

MOTORS, AIRCRAFT TRADES

Table listing companies in the motor and aircraft trades, including Rover, Leyland, and others.

NEWSPAPERS, PUBLISHERS

Table listing newspaper and publishing companies like News International, Newsprint, and others.

PAPER, PRINTING, ADVERTISING

Table listing paper, printing, and advertising companies such as De La Rue, Newsprint, and others.

PAPER, PRINTING, ADVERTISING - Contd

Continuation of paper, printing, and advertising companies.

PROPERTY

Table listing property-related companies and their share prices.

SHIPPING

Table listing shipping companies like P&O, Cunard, and others.

SHOES AND LEATHER

Table listing shoe and leather companies.

SOUTH AFRICANS

Table listing South African companies.

TEXTILES

Table listing textile companies.

TEXTILES - Contd

Continuation of textile companies.

TOBACCO

Table listing tobacco companies.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land companies.

TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies.

FINANCE, LAND, etc

Table listing various finance and land companies.

TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies.

FINANCE, LAND, etc

Table listing various finance and land companies.

OIL AND GAS

Table listing oil and gas companies.

OIL AND GAS - Contd

Continuation of oil and gas companies.

OVERSEAS TRADERS

Table listing overseas trading companies.

PLANTATIONS

Table listing plantation companies.

MINES

Table listing mining companies.

MINES - Contd

Continuation of mining companies.

THIRD MARKET

Table listing third market companies.

ROYALS

Table listing royal companies.

DIAMOND AND PLATINUM

Table listing diamond and platinum companies.

CENTRAL AFRICAN

Table listing central African companies.

FINNISH

Table listing Finnish companies.

AUSTRALIAN

Table listing Australian companies.

MISCELLANEOUS

Table listing miscellaneous companies.

REGIONAL & IRISH STOCKS

Table listing regional and Irish stocks.

TRADITIONAL OPTIONS

Table listing traditional options.

A selection of options traded is shown on the London Stock Exchange Report Page

LONDON STOCK EXCHANGE

Leading shares drift lower as volume contracts again but Gilts rally in quiet trade

Account Dealing Dates
'Trust' Declares
Mar 7 Mar 17 Mar 18 Mar 23

The continued absence of a positive lead from the UK institutions on investment prospects meant another session of muted interest and low volume in UK security markets yesterday.

With both Wall Street and the Tokyo market hoisting dull signals overnight, equities were assured of a drab trading performance.

A small 'buy' programme was mentioned but there was little increase in futures-related activity, which usually signifies details by a marked expansion in business.

The challenges to UK industry, the Chancellor urged industrialists to outperform overseas rivals now Government had reduced taxes and improved the environment for business.

One result of the indecision curiously affecting markets was a further contraction in equity turnover. Only 313.7m shares were traded, the lowest for some weeks.

Currency and US bond influences touched off early re-cycling of Gilts-Edged stock but trading soon slowed and the steam went out of the market.

Foreign investors held back waiting to see if sterling would test D-mark 3.10 again - the rate closed at 3.075 - although it is far from certain whether the UK authorities would intervene at that level.

Domestic operators made minor excursions into the market, but generally seem content with present weightings ahead of the UK trade figures, due on Friday.

Dealers said the continued substantial turnover in the stock reflected a two-way interest in front of a major presentation to sector analysts in Manchester today.

Despite the current uncertainty caused by the labour dispute at P & O European Ferries (Dover) over redundancies and changes in working practices, the P & O share price moved ahead strongly in a volume of some 2.6m shares to close 16 higher at 60p.

Plessey also attracted a large turnover - 5.7m shares being traded. There were stories that Friday's sign vote on the telecomm merger with GEC could be affected by a disclosure of the identity of the party thought to have built up a 4 per cent stake over the past few months.

One result of the indecision curiously affecting markets was a further contraction in equity turnover. Only 313.7m shares were traded, the lowest for some weeks.

FINANCIAL TIMES STOCK INDICES
Table with columns for Mar 22, Mar 21, Mar 20, Mar 17, Mar 16, Year Ago, 1987/88, and 1987/88. Rows include Government Secs, Fixed Interest, Ordinary, Gold Mines, Div. Dividend, P/E Ratio, and Shares Traded.

Opening 1459.8, 10 a.m. 1462.4, 11 a.m. 1463.4, 12 p.m. 1464.1, 1 p.m. 1463.5, 2 p.m. 1462.5, 3 p.m. 1463.1, 4 p.m. 1463.9

Day's High 1464.9, Day's Low 1459.2

Back 100 Gov. Secs 1510/26, Fixed Int. 1920, Ordinary 117/26, Gold Mines 12/9/55, S.E. Activity 1974, NI-10.68

LONDON REPORT AND LATEST SHARE INDEX: TEL. 0898 123001

Forecast: The group revealed pre-tax annual profits of £274.7m, which compared with a top market estimate of £265m, and only £174.1m the previous year.

Life assurance suffered from lack of interest but were additionally unsettled by preliminary figures from Prudential which were 'well below best estimates' according to one trader.

Offerings of Pearl Group found willing buyers, adding to stories that Larry Adler's FAI could well be back in the market.

The building sector gave another resilient performance with leading issues edging higher on selective demand.

outcome of the battle for control of America's Federated Department Stores which should be known by the end of the week.

Sears showed a turnover of 8.5m and were similarly unchanged at 183p but not before stories had done the rounds to the effect that the Al-Fayeds could be adjusting their shareholding in the group.

Burton Group dipped 9 to 252p on takeover of 2m reflecting profit-taking after the group revealed interim profits of £10.6m - spot on market estimates.

Food Retailers turned easier in the absence of any worthwhile business, Argill shedding 4 to 205p and Tesco losing a shade on a similar amount at 153p.

NEW HIGHS AND LOWS FOR 1987/88
Table with columns for NEW HIGHS and NEW LOWS. Rows include various stock indices and prices.

NEW HIGHS (1987/88)
Table with columns for Stock, High, and Low. Rows include various stock indices and prices.

NEW LOWS (1987/88)
Table with columns for Stock, High, and Low. Rows include various stock indices and prices.

the annual results, were unchanged yesterday after a Phillips and Drew presentation.

The volume of business in International stocks failed to expand from recent low levels. Sentiment remained uncertain but quotations rarely strayed from their overnight positions.

Financials were featured by a rise of 23 to 183p in Framlington in belated response to the offer worth 192p nominal in convertible loan stock from Throgmorton Trust.

Trinity International Holdings, the newspaper publisher, was the only stock to rise in the FTSE 100.

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gained 13 to 212p following highly satisfactory half-year figures and talk of a major property letting.

Financials were featured by a rise of 23 to 183p in Framlington in belated response to the offer worth 192p nominal in convertible loan stock from Throgmorton Trust.

Trinity International Holdings, the newspaper publisher, was the only stock to rise in the FTSE 100.

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FT - ACTUARIES INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns for EQUITY GROUPS & SUB-SECTIONS, Tuesday March 22 1988, and Year Ago (approx). Rows include CAPITAL GOODS, Building Materials, Electricals, Mechanical Engineering, Metals and Metal Forming, etc.

FIXED INTEREST

Table with columns for PRICE INDICES, Tuesday, Day's change, and Year Ago (approx). Rows include British Government, 5 years, 10 years, etc.

LONDON TRADED OPTIONS

Table with columns for CALLS and PUTS, and various stock indices. Rows include Allied (375), British Airways (177), etc.

TRADING VOLUME IN MAJOR STOCKS

Table with columns for Stock, Volume, and Stock, Volume. Rows include ASDA Group, Allied-Lives, etc.

RISES AND FALLS YESTERDAY

Table with columns for Rises and Falls. Rows include British Funds, Corporations, Dominion and Foreign Bonds, etc.

LONDON RECENT ISSUES

Table with columns for Issue Price, Last Price, and Stock. Rows include 215, 216, 217, etc.

FIXED INTEREST STOCKS

Table with columns for Issue Price, Last Price, and Stock. Rows include 100, 101, 102, etc.

"RIGHTS" OFFERS

Table with columns for Issue Price, Last Price, and Stock. Rows include 100, 101, 102, etc.

WORLD STOCK MARKETS

Handwritten note: 100% in 100%

Table of stock market data for Australia, France, Germany, Netherlands, and Sweden. Columns include stock names, prices, and changes.

Table of stock market data for Japan, including various Japanese stock indices and individual stock prices.

CANADA

Table of Canadian stock market data, including Toronto and Montreal market indices and individual stock prices.

OVER-THE-COUNTER

Table of over-the-counter market data, listing various stocks and their prices.

INDICES

Table of various stock indices including Dow Jones, Nikkei, and others, with columns for date, high, low, and change.

CHIEF LONDON PRICE CHANGES YESTERDAY

Table showing price changes for various commodities and currencies in London.

Advertisement for Helsinki & Espos, featuring the text 'Have your F.T. hand delivered...' and contact information.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Stock	High	Low	Open	Close	Change	Volume	Open	Close	Change	Volume	Open	Close	Change	Volume
12 Month														
AA	1.25	1.20	1.22	1.21	-0.01	100	1.25	1.20	-0.01	100	1.25	1.20	-0.01	100
AAA	1.30	1.25	1.28	1.27	-0.01	100	1.30	1.25	-0.01	100	1.30	1.25	-0.01	100
AGS	1.35	1.30	1.32	1.31	-0.01	100	1.35	1.30	-0.01	100	1.35	1.30	-0.01	100
AMCA	1.40	1.35	1.38	1.37	-0.01	100	1.40	1.35	-0.01	100	1.40	1.35	-0.01	100
AMR	1.45	1.40	1.42	1.41	-0.01	100	1.45	1.40	-0.01	100	1.45	1.40	-0.01	100
ANA	1.50	1.45	1.48	1.47	-0.01	100	1.50	1.45	-0.01	100	1.50	1.45	-0.01	100
ASA	1.55	1.50	1.52	1.51	-0.01	100	1.55	1.50	-0.01	100	1.55	1.50	-0.01	100
AT	1.60	1.55	1.58	1.57	-0.01	100	1.60	1.55	-0.01	100	1.60	1.55	-0.01	100
AT&T	1.65	1.60	1.62	1.61	-0.01	100	1.65	1.60	-0.01	100	1.65	1.60	-0.01	100
AV	1.70	1.65	1.68	1.67	-0.01	100	1.70	1.65	-0.01	100	1.70	1.65	-0.01	100
AX	1.75	1.70	1.72	1.71	-0.01	100	1.75	1.70	-0.01	100	1.75	1.70	-0.01	100
AY	1.80	1.75	1.78	1.77	-0.01	100	1.80	1.75	-0.01	100	1.80	1.75	-0.01	100
BA	1.85	1.80	1.82	1.81	-0.01	100	1.85	1.80	-0.01	100	1.85	1.80	-0.01	100
BB	1.90	1.85	1.88	1.87	-0.01	100	1.90	1.85	-0.01	100	1.90	1.85	-0.01	100
BBK	1.95	1.90	1.92	1.91	-0.01	100	1.95	1.90	-0.01	100	1.95	1.90	-0.01	100
BBT	2.00	1.95	1.98	1.97	-0.01	100	2.00	1.95	-0.01	100	2.00	1.95	-0.01	100
BBY	2.05	2.00	2.02	2.01	-0.01	100	2.05	2.00	-0.01	100	2.05	2.00	-0.01	100
BC	2.10	2.05	2.08	2.07	-0.01	100	2.10	2.05	-0.01	100	2.10	2.05	-0.01	100
BCA	2.15	2.10	2.12	2.11	-0.01	100	2.15	2.10	-0.01	100	2.15	2.10	-0.01	100
BCB	2.20	2.15	2.18	2.17	-0.01	100	2.20	2.15	-0.01	100	2.20	2.15	-0.01	100
BCD	2.25	2.20	2.22	2.21	-0.01	100	2.25	2.20	-0.01	100	2.25	2.20	-0.01	100
BCF	2.30	2.25	2.28	2.27	-0.01	100	2.30	2.25	-0.01	100	2.30	2.25	-0.01	100
BCG	2.35	2.30	2.32	2.31	-0.01	100	2.35	2.30	-0.01	100	2.35	2.30	-0.01	100
BCI	2.40	2.35	2.38	2.37	-0.01	100	2.40	2.35	-0.01	100	2.40	2.35	-0.01	100
BCJ	2.45	2.40	2.42	2.41	-0.01	100	2.45	2.40	-0.01	100	2.45	2.40	-0.01	100
BCK	2.50	2.45	2.48	2.47	-0.01	100	2.50	2.45	-0.01	100	2.50	2.45	-0.01	100
BCD	2.55	2.50	2.52	2.51	-0.01	100	2.55	2.50	-0.01	100	2.55	2.50	-0.01	100
BCF	2.60	2.55	2.58	2.57	-0.01	100	2.60	2.55	-0.01	100	2.60	2.55	-0.01	100
BCG	2.65	2.60	2.62	2.61	-0.01	100	2.65	2.60	-0.01	100	2.65	2.60	-0.01	100
BCI	2.70	2.65	2.68	2.67	-0.01	100	2.70	2.65	-0.01	100	2.70	2.65	-0.01	100
BCJ	2.75	2.70	2.72	2.71	-0.01	100	2.75	2.70	-0.01	100	2.75	2.70	-0.01	100
BCK	2.80	2.75	2.78	2.77	-0.01	100	2.80	2.75	-0.01	100	2.80	2.75	-0.01	100
BCD	2.85	2.80	2.82	2.81	-0.01	100	2.85	2.80	-0.01	100	2.85	2.80	-0.01	100
BCF	2.90	2.85	2.88	2.87	-0.01	100	2.90	2.85	-0.01	100	2.90	2.85	-0.01	100
BCG	2.95	2.90	2.92	2.91	-0.01	100	2.95	2.90	-0.01	100	2.95	2.90	-0.01	100
BCI	3.00	2.95	2.98	2.97	-0.01	100	3.00	2.95	-0.01	100	3.00	2.95	-0.01	100
BCJ	3.05	3.00	3.02	3.01	-0.01	100	3.05	3.00	-0.01	100	3.05	3.00	-0.01	100
BCK	3.10	3.05	3.08	3.07	-0.01	100	3.10	3.05	-0.01	100	3.10	3.05	-0.01	100
BCD	3.15	3.10	3.12	3.11	-0.01	100	3.15	3.10	-0.01	100	3.15	3.10	-0.01	100
BCF	3.20	3.15	3.18	3.17	-0.01	100	3.20	3.15	-0.01	100	3.20	3.15	-0.01	100
BCG	3.25	3.20	3.22	3.21	-0.01	100	3.25	3.20	-0.01	100	3.25	3.20	-0.01	100
BCI	3.30	3.25	3.28	3.27	-0.01	100	3.30	3.25	-0.01	100	3.30	3.25	-0.01	100
BCJ	3.35	3.30	3.32	3.31	-0.01	100	3.35	3.30	-0.01	100	3.35	3.30	-0.01	100
BCK	3.40	3.35	3.38	3.37	-0.01	100	3.40	3.35	-0.01	100	3.40	3.35	-0.01	100
BCD	3.45	3.40	3.42	3.41	-0.01	100	3.45	3.40	-0.01	100	3.45	3.40	-0.01	100
BCF	3.50	3.45	3.48	3.47	-0.01	100	3.50	3.45	-0.01	100	3.50	3.45	-0.01	100
BCG	3.55	3.50	3.52	3.51	-0.01	100	3.55	3.50	-0.01	100	3.55	3.50	-0.01	100
BCI	3.60	3.55	3.58	3.57	-0.01	100	3.60	3.55	-0.01	100	3.60	3.55	-0.01	100
BCJ	3.65	3.60	3.62	3.61	-0.01	100	3.65	3.60	-0.01	100	3.65	3.60	-0.01	100
BCK	3.70	3.65	3.68	3.67	-0.01	100	3.70	3.65	-0.01	100	3.70	3.65	-0.01	100
BCD	3.75	3.70	3.72	3.71	-0.01	100	3.75	3.70	-0.01	100	3.75	3.70	-0.01	100
BCF	3.80	3.75	3.78	3.77	-0.01	100	3.80	3.75	-0.01	100	3.80	3.75	-0.01	100
BCG	3.85	3.80	3.82	3.81	-0.01	100	3.85	3.80	-0.01	100	3.85	3.80	-0.01	100
BCI	3.90	3.85	3.88	3.87	-0.01	100	3.90	3.85	-0.01	100	3.90	3.85	-0.01	100
BCJ	3.95	3.90	3.92	3.91	-0.01	100	3.95	3.90	-0.01	100	3.95	3.90	-0.01	100
BCK	4.00	3.95	3.98	3.97	-0.01	100	4.00	3.95	-0.01	100	4.00	3.95	-0.01	100
BCD	4.05	4.00	4.02	4.01	-0.01	100	4.05	4.00	-0.01	100	4.05	4.00	-0.01	100
BCF	4.10	4.05	4.08	4.07	-0.01	100	4.10	4.05	-0.01	100	4.10	4.05	-0.01	100
BCG	4.15	4.10	4.12	4.11	-0.01	100	4.15	4.10	-0.01	100	4.15	4.10	-0.01	100
BCI	4.20	4.15	4.18	4.17	-0.01	100	4.20	4.15	-0.01	100	4.20	4.15	-0.01	100
BCJ	4.25	4.20	4.22	4.21	-0.01	100	4.25	4.20	-0.01	100	4.25	4.20	-0.01	100
BCK	4.30	4.25	4.28	4.27	-0.01	100	4.30	4.25	-0.01	100	4.30	4.25	-0.01	100
BCD	4.35	4.30	4.32	4.31	-0.01	100	4.35	4.30	-0.01	100	4.35	4.30	-0.01	100
BCF	4.40	4.35	4.38	4.37	-0.01	100	4.40	4.35	-0.01	100	4.40	4.35	-0.01	100
BCG	4.45	4.40	4.42	4.41	-0.01	100	4.45	4.40	-0.01	100	4.45	4.40	-0.01	100
BCI	4.50	4.45	4.48	4.47	-0.01	100	4.50	4.45	-0.01	100	4.50	4.45	-0.01	100
BCJ	4.55	4.50	4.52	4.51	-0.01	100	4.55	4.50	-0.01	100	4.55	4.50	-0.01	100
BCK	4.60	4.55	4.58	4.57	-0.01	100	4.60	4.55	-0.01	100	4.60	4.55	-0.01	100
BCD	4.65	4.60	4.62	4.61	-0.01	100	4.65	4.60	-0.01	100	4.65	4.60	-0.01	100
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BCI	4.80	4.75	4.78	4.77	-0.01	100	4.80	4.75	-0.01	100	4.80	4.75	-0.01	100
BCJ	4.85	4.80	4.82	4.81	-0.01	100	4.85	4.80	-0.01	100	4.85	4.80	-0.01	100
BCK	4.90	4.85	4.88	4.87	-0.01	100	4.90	4.85	-0.01	100	4.90	4.85	-0.01	100
BCD	4.95	4.90	4.92	4.91	-0.01	100	4.95	4.90	-0.01	100	4.95	4.90	-0.01	100
BCF	5.00	4.95	4.98	4.97	-0.01	100	5.00	4.95	-0.01	100	5.00	4.95	-0.01	100
BCG	5.05	5.00	5.02	5.01	-0.01	100	5.05	5.00	-0.01	100	5.05	5.00	-0.01	100
BCI	5.10	5.05	5.08	5.07	-0.01	100	5.10	5.05	-0.01	100	5.10	5.05	-0.01	100
BCJ	5.15	5.10	5.12	5.11	-0.01	100	5.15	5.10	-0.01	100	5.15	5.10	-0.01	100
BCK	5.20	5.15	5.18	5.17	-0.01	100	5.20	5.15	-0.01	100	5.20	5.15	-0.01	100
BCD	5.25	5.20	5.22	5.21	-0.01	100	5.25	5.20	-0.01	100	5.25	5.20	-0.01	100
BCF	5.30	5.25	5.28	5.27	-0.01	100	5.30	5.25	-0.01	100	5.30	5.25	-0.01	100
BCG	5.35	5.30	5.32	5.31	-0.01	100	5.35	5.30	-0.01	100	5.35	5.30	-0.01	100
BCI	5.40	5.35	5.38	5.37	-0.01	100	5.40	5.35	-0.01	100	5.40	5.35	-0.01	100
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BCF	5.60	5.55	5.58	5.57	-0.01	100	5.60	5.55	-0.01	100	5.60	5.55	-0.01	100
BCG	5.65	5.60	5.62	5.61	-0.01	100	5.65	5.60	-0.01	100	5.65	5.60	-0.01	100
BCI	5.70	5.65												

NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include 12 Month High/Low, Stock, Bid, Ask, P/E, Div, and Price. Includes sub-sections for Continued from Page 44, W, V, and U.

Table of AMEX Composite Closing Prices. Columns include Stock, Bid, Ask, P/E, Div, and Price. Includes sub-sections for D, E, F, G, H, I, J, K, L, M, N, O, P, Q, R, S, T, U, V, W, X, Y, Z.

OVER-THE-COUNTER Nasdaq national market, closing prices

Table of Over-the-Counter (Nasdaq) Closing Prices. Columns include Stock, Bid, Ask, High, Low, Last, and Change. Includes sub-sections for A, B, C, D, E, F, G, H, I, J, K, L, M, N, O, P, Q, R, S, T, U, V, W, X, Y, Z.

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AMERICA

Dow stagnant as trading volume remains very low

Wall Street

THE EQUITY market put in a desultory performance yesterday, hovering little changed from Monday's weak close in low volume, writes Janet Bush in New York.

The Dow Jones Industrial Average closed 0.99 point lower at 2,066.15. Around 143m shares changed hands, only moderately up on Monday's total of 138.2m, the lowest level of activity this year.

US Treasury bonds had a mixed day. Prices yesterday received a temporary boost yesterday morning from news of a 1.8 per cent drop in durable goods orders in February.

After a series of economic releases recently which have provided evidence of continued health in the economy, the market was desperate for any sign of weakness.

However, the market failed to attract follow-through buying after the orders data, just as it had failed to build on its rise after last week's news of modestly encouraging trade figures.

The Treasury's benchmark long bond closed around a lower to yield 8.71 per cent. Equities are suffering from a lack of confidence, having proved incapable of maintaining post-crash highs.

The biggest price move in the session came after Lucky Stores announced that it had received an unsolicited offer from American Stores of \$45 a share.

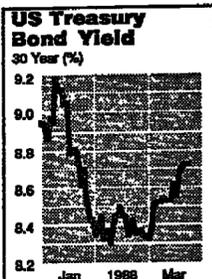
Lucky Stores' share price jumped \$14 to close at \$46 1/4 while American Stores dropped \$2 1/4 to \$58 3/4.

Stop & Shop slipped \$1 to \$42 1/4. The company is facing a strike at 20 of its 47 supermarkets in Connecticut.

A lot of morning activity centered around two subsidiaries of Italian pharmaceutical company Montedison amid speculation that it may be planning to spin them off.

Two pharmaceutical companies with a heavy commitment to AIDS research weakened yesterday after television reports detailing their work with their drug Ribavirin.

Equities are suffering from a lack of confidence, having proved incapable of maintaining post-crash highs. The only momentum continues to come from takeover stocks.



US Treasury Bond Yield 30 Year (%)

reaching their very final stages. Reports suggested that shareholders had voted overwhelmingly in support for the company's proposed bankruptcy and reorganisation plans.

Buying enthusiasm was muted after the fall on Wall Street on Monday and the year's gains in Tokyo.

Only issues related to Tokyo waterfront projects saw animated trading, thanks mainly to active buying by Nomura Securities.

Investors believe redevelopment in the Tokyo Bay area will drastically improve the business of companies with property there.

One such is Ishikawajima-Harima Heavy Industries (IHI), which came third in the active list on 91.75m shares.

Canada

RISING metals buoyed by firming world nickel prices balanced losses by energy stocks in Toronto and left the market mixed at close after a day of light trading.

The composite index rose 6.38 to 3,330.45 while declines outpaced advances by 425 to 391 on turnover of 18.4m shares.

Energy stocks generally fell. However, Asamera, which said it is providing confidential information to certain companies as it seeks acquisition proposals for the company or one or more of its business segments, rose 0.74 to \$12 as the most actively traded oil.

ASIA

Yen's strength sparks first downturn in five sessions

Tokyo

THE YEN'S advance against the dollar dampened interest in high-technology stocks and gave Tokyo its first setback in five sessions yesterday, writes Shigeo Nishizaki of Jiji Press.

Following Monday's holiday, the Nikkei average fell 123.51 to 25,842.75 on 1.21m shares, compared with Friday's 1.26m. The indicator moved between a high of 25,945.42 at the outset and a session low of 25,794.86.

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Mitsui O.S.K. Lines rose Y23 to Y398, reflecting the planned launch of a luxury passenger ship next year, and Kawasaki Kisen climbed Y10 to Y280.

Among high-tech stocks, Hitachi lost Y20 to Y1,410 and NEC Y40 to Y2,150 but Mitsubishi Electric firmed Y5 to Y726 against the trend.

Chemicals and biotechnology stocks fell back. Toshiba Machine, which was found guilty of foreign exchange and foreign trade control law violation by Tokyo district court in connection with the sale of machine tools to the Soviet Union, dipped Y2 to Y388. Its parent, Toshiba Corp, closed Y9 down at Y809.

The Tokyo Stock Exchange said the number of first section shares traded on the exchange floor would be cut from 250 to 150 on April 18 to make operations smoother. The 100 that will cease floor trading will be traded by computer. In addition, the 93 foreign stocks listed on the exchange will be traded by computer from April 30.

Bond prices dropped in thin trading, affected by Monday's bond price fall in New York. The yen's appreciation had little effect on the market.

The yield on the 5.0 per cent government bond due in December 1997 soared temporarily to 4.505 per cent from Friday's 4.440 per cent, but later buying pushed it down to 4.485 per cent.

Over-the-counter trading came to only slightly more than Y500m, less than half the usual level.

Prices fell slightly on the Osaka Securities Exchange despite continued selective buying of large-capital stocks. The OSE stock average declined 7.22 from Friday to 25,077.11 on volume of 222m shares, up 6m.

Australia

A WAVE of profit-taking pulled shares down after the board after a three-day advance. In some sectors, the All Ordinaries index shed 11.3 to 1,420.8, with banks one of the worst hit sectors. Selected golds, however, were firmer on the stronger bullion price.

Takeover activity remained a dominant force. Bell Resources, which said on Monday it had withdrawn its bid for parent Bell Group, added 8 cents to A\$1.65 on 4.2m shares, again trading above the A\$1.50-a-share offer from Sir Ron Brierley and Mr Kerry Packer. Bell Group was down 13 cents at A\$1.65.

Adelaide Steamship added 16 cents to A\$5.94 in the wake of associate Petersville Sleight's bid for Tooth & Co, another associate, in the consumer sector. Petersville rose 15 cents to A\$2.50 and Tooth found no buyers at the A\$2.90 offered, after trading at A\$7.20.

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Hong Kong

THE OVERNIGHT decline on Wall Street and profit-taking on the Hong Kong exchange left the Hang Seng index 8 lower at 2,594.50. Turnover slipped to HK\$659m from HK\$905m.

Singapore

UNSTEADY performances in New York and Tokyo and disappointment over results from Singapore Land and OUB pushed shares lower. The Straits Times Industrial index ended off 11.60 at 957.85.

Hilary de Boer on a boost to liquidity

Offshore funds send Thai market soaring

THE KINGDOM of Thailand is attracting considerable foreign interest in its stock exchange, helped by the growing number of offshore funds available to investors.

Since the start of the year, \$155m has been committed to the emerging market through two new funds. Another two, worth \$120m, are due to be launched over the next couple of months, taking the total to six, worth \$330m.

The new money is helping to fuel a boom on the Thai exchange, which has soared 28 per cent since the start of the year with the SET index closing yesterday at 398, just slightly off the post-crash high of 400.31 reached on Monday.

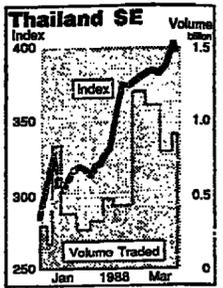
Domestic investors are also rushing in, to take advantage of the further gains expected as offshore funds unload their liquidity.

The funds are winning friends from the US, Europe and Japan, where investors see them as providing a relatively painless entry to the small Thai market. The country has foreign ownership limits on most stocks and imposes a tax of 25 per cent on capital gains for foreigners, curtailing direct overseas activity.

The new funds get round some or most of these obstacles through agreements with the Thai Government, under which they are either treated as domestic funds or enjoy double taxation treaty privileges.

The Thai-Euro Fund, expected to be listed on the London Stock Exchange by May, will inject about \$70m of new capital into Thailand's stock exchange. It will be managed in London by Lloyds Bank, underwritten by London brokers Hoare Govett and managed locally by the Mutual Fund Company.

Its status as a domestic fund means investors face a reduced capital gains tax of 10 per cent, and lower withholding taxes on dividends and interest income.



Street of the Thai Fund Inc. The \$115m fund, expanded from an original \$60m, following strong demand, is currently trading at about 17 1/2 compared with its launch price on February 18 of \$12. With about a third of its funds invested so far, the unit is trading at a premium of 53 per cent. Some analysts believe that a high price to pay when many local stocks bought directly offer strong returns, even with the premium paid by investors on the restricted foreign board and with the high capital gains tax.

The foreign board lists those shares in a company that are allowed to be owned by overseas investors. They generally trade at a premium to the main board, with Siam Cement, for example, currently commanding a price about 15-20 per cent higher.

But in spite of such premiums, the number of direct foreign share purchases is still rising following indiscriminate post-crash selling. Along with the liquidity boost, good corporate earnings and strong economic growth are helping to attract investors, says Ms Rachel Hill of securities house Citicorp Scrimgeour Vickers. "People are desperate to get something of Thailand," she says.

About 10 per cent of total trading in January and February was by overseas investors. That compares with 30 per cent of total trading last year, or 25m Baht (\$980m), itself a 500 per cent increase on 1986.

The fear now is that the influx of foreign funds will create a shortage of stock. To tackle this the stock exchange is speeding up the rate at which it approves new listings. More equity will also be introduced through privatisations and a portfolio of rights issues.

EUROPE

Milan falls 4% as speculators sell

MOST OF Europe was hit by profit-taking, with Italian shares leading the falls. Wall Street's losses on Monday added to a mood of uncertainty, but West Germany saw active trade in VW shares, writes Our Markets Staff.

MILAN fell back sharply in a wave of selling, mainly by speculators who have driven the market's recent rally. The Banca Commerciale index lost 20.67, or 4 per cent, to 521.7 in very high turnover.

But prices picked up in after-hours trading, notably in the De Benedetti group which had been hard hit during the session. The market's recent rapid rise meant a correction was no surprise, but the sharp downturn demonstrated the speculative nature of trading.

"It's a very nervous market, and very hard to predict," said one analyst. Among blue chips, Fiat shed L490, or 4.6 per cent, to L9,530. Montedison lost L64 to L1,415 amid speculation it might announce a restructuring of its US interests, notably Hilmont, at a press conference later.

In the De Benedetti group, Buitoni shed L755 to L10,455 and Cir lost L130 to L6,500. But Olivetti came back from a low of L10,050 to close down just L99 at L10,401, helping to set off the later rally.

FRANKFURT saw lively trading in VW following news of the Government's share sale, but ended lower in generally light trading as consolidation continued after last week's rally.

The FAZ index eased 2.08 to 470.49, with a Frankfurt dollar

blue chips and other international favourites such as Glaxo and Jaguar too late to affect its share price.

Turnover at 313.7m shares was the FT-SE 100 index lost 5.7 to 1,835.4.

Société Générale's announcement of a 22 per cent drop in 1987 profits came too late to affect its shares, which are still not traded on the regular exchange.

The issue closed down BFr100 at BFr7,960 on the cash market, amid news from French holding company Cerus, part of the De Benedetti group, that it has acquired an additional 3.85 per cent of its takeover target.

Luxembourg steelmaker Arbed, which has La Générale as its largest private shareholder, added BFr75 to BFr1,770 on reports of a plan to ward off foreign raiders.

Retailer Delhaize posted one of the day's largest rises, adding BFr120, or 2.7 per cent, to BFr4,580 on buy recommendations from brokers. Supermarket chain GB-Nomax recovered BFr10 cents to BFr1,250.

PARIS continued to be held back by uncertainty over whether President François Mitterrand was going to run for a second term, with the CAC General index losing 5.4 to 383.2.

The closing of the March trading account today created some selling pressure, with buying interest hit by the previous day's weakness on Wall Street. Schneider, battling for control of Télé-

mechanique, lost FFr15 to FFr255.

ZURICH closed easier on profit-taking in the wake of Wall Street's Monday fall. The Credit Suisse index slipped 3.3 to 1,026.7 in moderate trading.

Banking stocks showed losses, with Union Bankearer down SFr55 at SFr3,196.

Engineering issues were mixed. Brown Boveri bearer fell SFr90 to SFr78,140 while Sulzer gained SFr7 to SFr4,675.

STOCKHOLM declined in light trading with turnover worth SEK171m. The general index fell 0.6 per cent after losses in Wall Street and Tokyo.

Alfa-Laval moved against the trend with its B shares gaining SEK10 to SEK335. It announced better than expected 1987 results on Monday.

Aga also rose, adding SEK1 to SEK183, after its bid with MoDo and SCA the previous day for the hydro-electric facilities of timber and power company Grängesberg, which said yesterday it would resist the takeover.

HELSINKI rose by 0.6 per cent in fairly high turnover worth FM93.5m as foreign interest returned.

The British General index was up 3.8 at 617.5 and advanced led declines four to one.

Warsaw 1 share slipped PMI to FM365 while the company's II shares gained PMI to FM214 after news that it had won an order for a car ferry from Sweden's Johnson Lines.

MADRID moved lower on profit-taking, with most sectors down. Some bank issues improved, however.

SOUTH AFRICA

GOLD ISSUES managed gains in Johannesburg but tumbled from their day's highs as the bullion price slipped to about \$483.50 an ounce.

A continued shortage of blue chip stocks kept volume low. In gold, Vaal Reefs reached a day's high of R261 but finished at R267, up R7, and Randfontein fell 35 to R255 after climbing to R253 earlier. Freegold rose 75 cents to R29, Beatrix increased 50 cents to R12.

Profit-taking hit platinum stocks after the recent rise in the metal's price. Rustenburg slipped 25 cents to R29 and Impala fell 50 cents to R25.75, but Lebowa again rose 20 cents to R35.5.

While access to the Thai Stock Exchange may be made easier by such funds, it does not necessarily come cheap - as shown by last month's launch on Wall

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This announcement appears as a matter of record only.

Her Majesty the Queen in Right of New Zealand has sold its 89% ordinary share interest and its 100% preference share interest

New Zealand Steel Limited

Equiticorp Holdings Limited

Total consideration was NZ \$327 MILLION

We acted as financial adviser to the Crown

Samuel Montagu & Co. Limited

BUTLER WILSON LIMITED

DOMINGUEZ BARRY SAMUEL MONTAGU LIMITED

March, 1988

FT - ACTUARIES WORLD INDICES

Table with columns: NATIONAL AND REGIONAL MARKETS, TUESDAY MARCH 22 1988, MONDAY MARCH 21 1988, DOLLAR INDEX. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, West Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Pacific Basin, Euro-Pacific, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. US, World Ex. UK, World Ex. So. Af., World Ex. Japan, World Ex. Japan (2427).

Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.075 (US \$ Index), 90.791 (Pound Sterling) and 94.94 (Local). Copyright, The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd. 1987. Mexican market closed on March 21.